

هكذا من الاصل

NEWS: EUROPE

WEU pledge on Bosnian arms embargo

By Bruce Clark in Noordwijk, the Netherlands

European allies of the US pledged yesterday to maintain the arms embargo against Bosnia, despite Washington's abrupt withdrawal from the operation, which they almost unanimously regretted.

The nine full members of the Western European Union - a defence club which is emerging as the European pillar of Nato - also agreed on the need to solve the Bosnian war by peaceful means, including the efforts of the "contact group" of senior officials from five nations. The contact group, whose credibility has been battered in recent days, will meet in London on Thursday.

Several WEU countries deplored the US position on grounds that it implied support for a military solution in Bosnia. Turkey - an associate member of the WEU - was alone in voicing approval for President Bill Clinton's move last week, which took his allies by surprise.

The Bosnian issue dominated

a meeting in this windswept Dutch seaside town of nine WEU nations and 15 other countries - nine of them ex-communist - which enjoy an associate or observer status.

Mr Willy Claes, the Belgian politician who has just taken over as secretary-general of Nato, will fly to the US this week with a warning that transatlantic differences could scupper any efforts by the west to provide security and stability for ex-communist countries.

"On both sides of the Atlantic, we must avoid decisions which can endanger solidarity," Mr Claes said.

Mr Claes added that Nato would continue to enforce the embargo against Bosnia because it had been mandated to do so by the United Nations. His implied criticism of the move, forced on the US president by Congress, marked one of the few occasions in Nato history when the holder of the top job in the alliance has censured Nato's most powerful member state.

The WEU gave broad approval yesterday to a Dutch



Nato chief Willy Claes (left) talking to WEU secretary-general Wim van Eekelen at a meeting in Noordwijk, the Netherlands

paper on upgrading defence co-operation in Europe but lively discussion over Bosnia left less time than expected to discuss the proposal, which Britain has reservations over.

However, UK officials confirmed that they were softening their traditionally sceptical attitude to purely European security initiatives by cautiously approving a Franco-German move to set up a joint armaments agency, as long as

it was open to all WEU members and efficiently managed. Croatia yesterday threatened to intervene if Bihac, the north-western Moslem enclave, was in danger of falling to Serb forces, writes Laura Silber in Belgrade. At the same time, the Bosnian Serbs kept up their assault on Bihac. Serb forces have recovered 80 per cent of the land seized by Moslems during their two-week offensive there, the UN said.

Milosevic puts more pressure on the media

By Laura Silber in Belgrade

President Slobodan Milosevic of Serbia is threatening to ban the last independent newspaper in Belgrade, its editors said yesterday.

The move comes at a time when the Serbian economy appears in danger of collapse and the president is facing criticism within his own party and the country for his embargo against the Bosnian Serbs. But also it appears to reflect his renewed confidence after being courted by the international community as the man willing to make peace in Bosnia.

Last week, Mr Ivica Dacic, spokesman for Serbia's ruling socialists, criticised Borba, the independent Belgrade daily, as an "anti-state" newspaper. Government lawyers invoked a legal technicality, saying the newspaper was not legally registered, and therefore, does not exist. Borba's editors dismissed this charge as "nonsense", printing their three-year-old registration petition.

Mr Branislav Milosevic, managing director of Borba, yesterday said the Serbian president

had a "carte blanche to do whatever he likes in Serbia after being hired as a peace-maker".

Since imposing a political and economic embargo on the Bosnian Serbs three months ago, the Serbian president has sacked the editor of Politika television. The Politika daily newspaper, once the flagship of Serbian journalism, has become a government mouthpiece. Studio B, the financially strapped independent broadcaster, is also threatened by a government-orchestrated takeover.

No relation to the president, Mr Milosevic of Borba says the move may be a pre-emptive strike against potential dissent in Serbia. Economic deprivations have risen. The Yugoslav dinar, stable for nearly a year, is crumbling. Despite severe penalties, a black market has re-emerged. Electricity has been restricted and shortages of staple foods are frequent.

Mr Milosevic may also come under increasing pressure to review his policy on the Bosnian Serbs if they continue to suffer military setbacks.

EUROPEAN NEWS DIGEST

French funding probe widens

The third French government minister to resign in recent weeks amid allegations of corruption was formally placed under investigation by the French authorities yesterday. Mr Michel Rousin, the co-operation minister who resigned over the weekend, was questioned yesterday afternoon for two hours by Mr Eric Halphen, investigating magistrate in Créteil outside Paris.

The minister, who has since been replaced in the French cabinet by Mr Bernard Debré, is under investigation for alleged improper receipt of corporate funds in connection with the funding of the Gaullist RPR. He denies any wrongdoing.

Meanwhile, further allegations of the links between French companies and political parties emerged yesterday, with a report in Le Monde connecting Alcatel Alsthom, the telecommunications group, with the Republican party, which is a member of Mr Valéry Giscard d'Estaing's Union for French Democracy (UDF), which governs in coalition with the RPR. Shares dipped temporarily on the Paris bourse after Le Monde carried an article suggesting that one of the company's subsidiaries had paid FF42.2m (\$63m) to the Republican party to support its 1988 political campaign. The article claimed the money was paid into a bank account in Luxembourg controlled by a Panamanian company used as a slush fund for the Republican party and created by Mr Alain Crélier, now managing director of Nomura Bank in Paris and an associate of Mr Gérard Longuet, the former industry minister forced to resign over Republican party funding investigations. Alcatel Alsthom refused to comment yesterday. Mr Crélier said "I have nothing to say. I am talking to my lawyers." *Andrew Jack, Paris*

Patronat chooses new leader

Mr Jean Gandois, the former head of Pechiney, the state-owned aluminium and packaging group, is set to become the next president of the Patronat, the French employers' federation, after winning a clear majority in a vote by the organisation's executive council. Mr Jean-Louis Giral, the other candidate in the contest, said he would withdraw following his 28-10 defeat in yesterday's poll. Mr Gandois should now be confirmed as the next head of the Patronat at a meeting of the organisation's 536-member general assembly which is scheduled for December 13. The contest has been one of the most fiercely fought of recent years. Mr Gandois, a pro-European, has said he wants to revitalise the organisation and give it a stronger voice in the debate over political and social reforms. Mr Giral, head of the family-run building contractor Desquenne et Giral, was regarded as the champion of small and medium-sized industry. He is close to Mr Jacques Chirac, the Gaullist candidate for next spring's presidential elections. *John Ridding, Paris*

Italian coalition to back vote

Italy's right-wing coalition government last night looked set to remain together in voting on a self-imposed confidence motion on part of the 1995 budget. The confidence motion had been introduced in the chamber of deputies where the coalition has a majority of 120 to ensure that the populist Northern League of Mr Umberto Bossi did not defect from the government's ranks. But as the debate began, a League spokesman told the chamber his party would back its partners even though it disliked the imposition of the confidence motion. The government's move related to the introduction of a pardon on buildings built without proper planning permission. The pardon is expected to lead to a huge influx of new property registration fees to the tune of L7,000bn (\$4.5bn). But members of the government coalition, mostly the League, proposed almost 200 amendments. The opposition also proposed others to limit the scope and prevent a blanket approval for illicit construction over the past five years. Government business managers argued that only by a confidence motion could discussion be speeded up. *Robert Graham, Rome*

Hungarian growth speeds up

A rapid growth in exports and high investment is pushing the Hungarian economy towards an unexpectedly high 4 per cent growth in gross domestic product this year. But sustainable growth will remain elusive unless the government cuts spending and tightens fiscal policy, Mr Peter Akos Bod, governor of Hungary's independent central bank, said yesterday. Addressing an FT conference on Investing in Hungary, Mr Bod said industrial output was now growing at 7 per cent annually while construction was booming, with 15 per cent growth. After two years of drought-stricken harvests and a disruptive transition to private land ownership, agricultural output, which usually accounts for one third of total exports, is also expected to rise by 5 per cent this year. The growth is export and investment led, Mr Bod said. Recovery in the German and other EU markets is the main force behind an expected 18 to 20 per cent rise in export volumes this year. This is helping to balance a similar growth in imports of machinery and components. *Virginia Marsh and Anthony Robinson, Budapest*

Lower Saxony N-waste accord

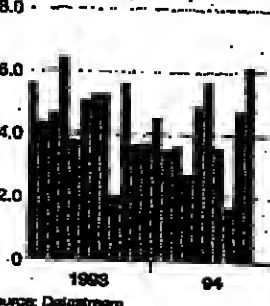
The German state of Lower Saxony, bowing to pressure from the federal government, has approved the first shipment of nuclear waste to a medium-term storage facility in the northern city of Gorleben. The federal environment minister, Mr Klaus Töpfer, forced the state's hand with an administrative order. The Lower Saxony environment minister, Mrs Monika Griefahn, said her approval was conditional on removal of the waste within seven years and insisted that the facility should pose no health risks for people who live in the area. She also said waste storage facilities should be built up at nuclear reactors themselves, and that Gorleben would accept no nuclear waste that had been reprocessed outside Germany. The first shipment of waste, from a reactor in southern Germany, could take place on November 24. The transport is likely to involve one of the largest police actions in post-war German history. An estimated 4,500 police will be deployed in Lower Saxony alone to protect the shipment, and thousands more police will be on the 500km route. *Reuter, Hannover*

ECONOMIC WATCH

Norway's trade surplus rises

Norway's trade balance

Visible balance, excluding ships and oil platforms (Nkr bn)



Source: Datastream

Norway's trade surplus in October rose to Nkr6.143bn (€800m) compared with Nkr5.523bn in the same month a year earlier, said Statistics Norway, the official statistical agency. The increase was largely due to a surge in exports of goods such as fish, fish products and metals, said the agency. Total exports, which include Norway's substantial oil and gas exports, rose by 18 per cent in October to Nkr22.888bn compared with Nkr19.757bn for the month a year earlier. Total imports in October rose 18 per cent from a year earlier, with the largest increases seen in cars, metals, timber and machinery, said the agency. *Reuter, Oslo*

Portuguese consumer prices rose 0.4 per cent in October after a 0.2 per cent increase in September, to put year-on-year inflation at 4.5 per cent, down from 4.7 per cent previously, the National Statistics Institute said. Average annual inflation was 5.6 per cent in October compared with a 5.8 per cent average recorded in September.

The Bank of Spain has forecast growth in gross domestic product of more than 2.0 per cent in the third quarter of 1994 compared with the same period a year earlier. The bank said in its quarterly economic report that growth was fuelled by a recovery in domestic demand.

A new world of hotels for the up-and-coming business traveller



If you think the sky's the limit for your business worldwide, we couldn't agree more.

More Europe

That's why Radisson and SAS have created a new global hotel network to give you more choices in

More World

more places throughout Europe and around the world. With more than 300 locations in 39 countries,

More To Come

from Beijing to Brussels, from Los Angeles to Kuwait, we're planning to open a new Radisson SAS Hotel somewhere on earth every 10 days.

Radisson SAS
HOTELS WORLDWIDE

For reservations worldwide call

AUSTRIA 0660 8377 • BELGIUM 0800 1 9898 • DENMARK 8001 4784 • FINLAND 0800 11 58775 • FRANCE 05 90 06 78 • GERMANY 0130 81 44 42
IRELAND 800-55-7474 • ITALY 1678 70303 • NETHERLANDS 06-022-7064 • NORWAY 800 160 91 • SPAIN 900-95-1441 • SWEDEN 020 79 7592
SWITZERLAND 1 55 2777 • UNITED KINGDOM 0800 19 1991 • UNITED STATES 1-800-333-3333

Or call your travel agent.

مكتبة النور

Kohl lays out plans for next four years

By Michael Lindemann in Bonn

Chancellor Helmut Kohl yesterday unveiled his programme for the next four years in government. The document outlines measures to combat unemployment while keeping a tight control on government expenditure.

After almost three weeks of negotiation between his Christian Democratic Union, its more conservative Bavarian sister party, the Christian Social Union, and the liberal Free Democratic party (FDP), the government has pledged to reduce the federal bureaucracy by at least 1 per cent a year - around 18,000 jobs - and to do all it can to increase privatisation at state and municipal level.

Efforts will also be made to reduce the proportion of gross

national product consumed by government spending from 51 per cent to 46 per cent, where it was before German reunification in 1989.

Laws to combat crime would be updated and efforts made to introduce Europe-wide measures.

Mr Rudolf Scharping, leader of the opposition Social Democratic party, said the programme agreed by the three parties had avoided discussion of all important issues. It was a "coalition of weakness", he said.

He said the new laws for foreigners - the one subject on which the coalition had been specific - amounted to a "political and legal nothing". They would give third-generation immigrant children dual nationality until 18 and then offer them full citizenship if

they give up their foreign passport. The Inter-Cultural Council in Germany said: "This attempt, allegedly to make integration of foreigners easier, will do nothing to change the fact that 7m foreigners live in this country with diminished rights."

The new cabinet is expected to contain 16 ministers, two fewer following fusion of the education and science ministries and the ministries for family and women. No important changes are expected, but Mr Kohl would not name his new team until he has been confirmed as chancellor in a Bundestag vote today.

The FDP, which has been under pressure to cede ministries following its poor election result, will hold on to the foreign, economics and justice ministries. It remained unclear



Finance minister Theo Waigel (centre) reaches for the water bottle held by Chancellor Helmut Kohl at yesterday's news conference in Bonn

whether Mr Günter Rexrodt, FDP economics minister, would keep his job or have to give way to forces within the party who want him out.

Fervent speculation continued yesterday about whether Mr Kohl would be re-elected as

chancellor, given that he can only afford to give away four votes without losing the absolute majority. To avoid any last-minute mishaps all Bundestag deputies were told to report to Bonn last night.

Mr Otto Lamsdorff, honor-

ary chairman of the FDP, who is touring the US, has booked himself on three aircraft, including Concorde, to make absolutely sure he makes it back in time, according to Bild Zeitung, Germany's best-selling newspaper.

Industry hails Swedish vote on EU entry

By Christopher Brown-Thames in Stockholm

The Swedish krona rose sharply yesterday in response to Sunday's referendum vote backing entry to the European Union. But though the increase might have damaged the earnings prospects of the country's big export-oriented multinationals, business leaders did not mind in the least.

The clear endorsement of EU membership was exactly what they wanted - even though a weaker currency might have benefited them in the short term. "It is the long term which is important," said Mr Sören Gyll, chief executive of Volvo, Sweden's biggest industrial group. Mr Magnus Lemmel, head of the Federation of Swedish Industries, said: "We can now begin our way back to our lost position at the top of the world's industrial countries."

Sweden's current economic recovery, after three years of recession, has been driven by the success of its exporters. It was not surprising, therefore, that the importance of EU membership for its big companies was highlighted repeatedly during the referendum campaign.

The bosses of the country's multinationals stressed that they had to be able to operate under the same conditions as their competitors, as well as to influence the outcome of decisions affecting the business climate in Europe - by far their largest market.

"Sweden's entire wellbeing stands or falls on its nearness

to its markets, in particular to Europe," said Mr Leif Johansson, president of Electrolux, the world's biggest manufacturer of household appliances.

Membership was particularly important for the pulp and paper sector, Sweden's largest net export earning industry. Ever since Finland voted last month in favour of EU entry, Swedish forestry executives were worried they would lose out to their main European competitor if they were left outside the Union.

Equally, they wanted to be able to influence directives coming out of Brussels, particularly where - as in the case of waste paper recycling - there is a direct impact on the amount of Swedish virgin fibre going into the paper system.

A further reason for business to back membership was the belief that EU monetary convergence criteria would force the government to be more disciplined in reducing the country's large budget deficit and fast-growing debt. They believe tougher government action will bring down interest rates, stimulating investment and creating jobs.

Yesterday brought a glimpse of this brighter future. Long-term interest rates fell sharply, with the yield on the five-year benchmark bond dropping 19 basis points to 10.35. The stock market also celebrated, rising 2.34 per cent.

A climate of greater investor confidence in Sweden should bring both increased domestic investment and a spurt in much-needed foreign investment in the country.

Brussels reports stronger recovery

By Peter Norman, Economics Editor

Economic recovery in the European Union is gathering in strength, as confidence grows in the industrial and construction sectors and among consumers, the European Commission reported yesterday.

The preliminary results of its business and consumer survey for October disclosed a sharp improvement in industrial confidence last month and a recovery in capacity utilisation in manufacturing industry to the average of the past 11 years.

The Commission said its October survey showed that capacity utilisation, which is measured every three months, jumped to 81.5 per cent among manufacturers in the 12 member states, from 80.4 per cent in July. Utilisation was up 4.1 percentage points from the 77.4 per cent level of October 1993, and half way between the most recent 77.3 per cent low of July last year and the most recent high of 85.8 per cent registered in the late 1980s.

Britain, according to Commission estimates, had the highest level of capacity utilisation at 85.3 per cent and was narrowly ahead of the Netherlands and France. Ireland and Spain had the lowest levels of capacity use in the EU.

However, the improvement in manufacturing activity will not lead to higher employment in the EU. Only in Denmark did the number of manufacturers-saying they expected to boost employment exceed those expecting to shed labour.

The survey revealed that the EU's industrial confidence indicator, which is compiled from business peoples' replies on a number of issues such as order books and selling price expectations, improved to plus three in October from zero in September and minus 14 in the first quarter of this year. This indicator is now close to the recent high of plus six recorded between 1983 and 1990 and well above the minus 28 level registered in a recession between 1983 and 1988.

The index of consumer confidence, which collates the views of households about their financial situation, the general economic situation and their inclination to make large purchases was less buoyant. It registered minus 10 last month for the EU as a whole, although this was an improvement on September's level of minus 12 and the 1991-93 low of minus 26. The highest level reached by the EU's consumer confidence indicator between 1988 and 1990 was minus three.

Chirac's referendum call countered

By David Buchanan in Paris

France should hold a referendum on any treaty changes resulting from the European Union's planned 1996 constitutional conference, rather than on the final move to economic and monetary union already enshrined in the Maastricht pact, Mr Alain Lamassoure, EU affairs minister, said yesterday.

He was reacting to the call with which Mr Jacques Chirac recently opened his presidential campaign for France to hold a second referendum on adopting a single currency, in addition to its 1992 plebiscite approving Maastricht.

The issue of a single currency "is already settled", Mr Lamassoure told French radio. But Mr Chirac's Emn

referendum call, clearly designed to give fresh hope to the anti-Maastricht camp unrecalled to its narrow defeat two years ago, unsettled the financial markets and called down criticism from the Balladur government's more pro-European ministers on Mr Chirac's head.

Mr Lamassoure's remarks were carefully co-ordinated with Mr Alain Juppé, the foreign minister who is also Mr Chirac's main backer within the government and who on Saturday succeeded him as interim president of the Gaullist RPR party. Their initiative is designed to get the French government off the hook on which Mr Chirac's Emn referendum idea threatened to impale it as well as himself.

Domestic elections will make

France's presidency of the EU in the first half of next year hard enough without France appearing to cast doubt on its existing Maastricht commitment through the mouth of Mr Chirac. But, said Mr Lamassoure, the challenge of enlarging the EU to the east, as well as improving its foreign and defence policy co-ordination, would almost certainly give rise to institutional changes in 1996 meriting a referendum.

Mr Lamassoure fully acknowledged yesterday that the French presidential campaign "unquestionably poses a problem" in the smooth chairing of Union business. France will begin its EU presidency under one president and finish it under another. Another certainty is a new government after the May 7 election.

This means that June 1995 - which would otherwise be the busiest month of the France's EU presidency as it scrambles to chalk up new directives to its credit - will see new French faces chairing most or all of the various Union councils.

Meanwhile, Mr Jacques Delors, outgoing European Commission president, yesterday appeared to reduce by a month the suspense over whether he will run as Socialist candidate for the presidency. He said on radio that if he decided not to run, he would say so "before Christmas", to give the Socialists time to find another champion. It seems, therefore, that the nearer his silence is maintained to January 25 - the new likely date for installation of the new Commission - the likelier it is that he will run.

Costs may be underestimated

Berlusconi faces huge aid bill for flood damage

By Robert Graham in Rome

The Berlusconi government is searching for ways to find some L7,000bn (\$4.6bn) in additional aid to cover the damage caused by last week's catastrophic flooding in northern Italy.

As an immediate response, the right-wing coalition pledged L2,000bn drawn from existing funds. But the final assessment of flood damage in Piedmont is expected this week and initial estimates of more than L10,000bn worth of damage could prove conservative.

With very limited personal and corporate insurance cover, especially in the agricultural sector, among the worst affected, individuals, companies and local authorities are looking to the government for financial help.

Mr Roberto Maroni, the interior minister who has taken charge of the relief operation, has done nothing to dispel the impression that the government will foot the bill. Indeed, the government seems more than ready to do this to offset growing criticism over the authorities' handling of the disaster.

The cost of previous disasters, such as the 1980 Irpinia earthquake in southern Italy, were financed by increasing taxes on petrol or tobacco. But this could prove inflationary and the government may well opt to issue a special bond or introduce a once-off income tax payment.

More than 700 towns and villages were hit by the floods which began on November 5 in the tributaries of the River Po.

Many are still without fresh water supplies although minimal road communications have been restored throughout Piedmont. This has enabled about half of the 10,000 people displaced by the floods to return to their homes.

As the clearing-up operation continues, attention has shifted to establishing how the authorities were caught seemingly unawares by the floods. Magistrates in Turin, Alessandria and Asti have opened separate investigations, and Mr Mario Palmieri, the prefect of Asti, is being investigated for culpable homicide for his failure to prevent death from the floods.

At the same time magistrates are looking into the activities and management of Italy's civil protection agency, which is in charge of preventing natural disasters.

The magistrates are trying in particular to establish why a fax sent at 16.30 on Thursday November 3 from the Piedmont service for the prevention of environmental risks was ignored. This fax was marked urgent, warned that exceptionally heavy rainfall was forecast for Saturday November 5 and accurately identified the areas at risk.

The warning was sent to the regional authorities, but was either ignored or played down. In one instance it was buried under a pile of letters for five days. It is even more remarkable that in spite of the fact that the floods took more than 24 hours to reach populated centres such as Asti and Alessandria, none of the big towns were properly prepared.

Fly the Airline of the Year 1994

The readers of Executive Travel, the UK's leading authority on business travel, have voted Emirates Airline of the Year 1994. Emirates also won 'Best Long Haul Carrier', 'Best Food and Drink', 'Best In-flight Entertainment' and for the sixth year running, 'Best Carrier to the Middle East'.

Even more recently, at 'The 1994 Observer Travel Awards', we received the prize of Best Airline.

It was our 62nd award in just 9 years. Emirates serves 34 destinations across Europe,

Middle East, West Asia & the Far East. To fly with the Airline

of the Year contact your local travel agent or Emirates

on London 071-930-3711 or Manchester 061-437-9007.



THE FINEST IN THE SKY.



COME AND SEE US ON STAND ME 210 IN HALL 2, AT W.T.M.

FINANCIAL TIMES EAST EUROPEAN MARKETS

Reliable, comprehensive and objective - East European Markets, the twice monthly newsletter covering the rapidly changing emerging markets of Central and Eastern Europe including Russia and the rest of the former Soviet Union.

To receive a FREE sample copy contact:

Sini Bansal, Financial Times Newsletters, Marketing Department, Third Floor, Number One Southwark Bridge, London SE1 9HL, England. Tel: (+44 71) 873 3795 Fax: (+44 71) 873 3935

The information you provide will be held by us and may be shared by other select quality companies for marketing purposes.



FT Newsletters Publishing Ltd Registered Office: Number One, Southwark Bridge, London SE1 9HL, England. Registered No. 202804, VAT Registration No. GB 236 5071 21.

THE FINANCIAL TIMES Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, 60318 Frankfurt am Main, Germany. Telephone: +49 69 156 830, Fax: +49 69 596441, Telex: 416193. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Brüssel, Colin A. Kennard as Geschäftsführer and in London by David C.M. Bell and Alan C. Miller. Printer: DVM Druck-Vertrieb und Marketing GmbH, Adenau-Rosenau-Strasse 2a, 63263 Neu-Isenburg (owned by Hürthner International). ISSN: ISSN 0174-7363. Responsible Editor: Richard Lambert, 40 The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE: Publishing Director: D. Good, 68 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (01) 4397-0821, Fax: (01) 4397-0829. Printed by S.A. Nord Balair, 15/21 Rue de Cais, F-59100 Roubaix Cedex 1. Editor: Richard Lambert. ISSN: ISSN 1142-2753. Commission Paritaire No 678080.

DENMARK: Financial Times (Scandinavia) Ltd, Vimmelskædet 42A, DK-1161 Copenhagen K. Telephone: 35 13 44 41, Fax: 35 93 35 35.

NEWS: INTERNATIONAL

Baghdad's recognition of Kuwait ignored

UN set to maintain sanctions against Iraq

By Michael Littlejohns at the UN in New York

The UN Security Council agreed last night to maintain sanctions against Iraq, ignoring Baghdad's formal recognition of Kuwaiti sovereignty and the UN-demarcated common border.

The decision to recognise Kuwait by the revolutionary Command Council was conveyed personally by Mr Tariq Aziz, the deputy prime minister, to Ms Madeleine Albright, US delegate and current Security Council president, before the council held its regular 60-day sanctions review.

She and other members said afterwards that the Iraqi move was not even discussed during the review. The Security Council scheduled a second private

meeting to consider how to deal with the developments. In the meantime sanctions will remain in place at least until January 14, the date for the next review, and probably well into 1995 or even longer, officials said.

The US bolstered its case against the relaxation of sanctions by presenting satellite photographs of lavish building projects, including a retreat for President Saddam Hussein on a 90-acre man-made lake, estimated to have cost \$1.2bn.

Sir David Hannay, UK delegate to the Security Council, called the evidence "quite startling" and insisted that if the Iraqi people were suffering as a result of the embargo, Mr Saddam's obduracy was to blame and not the council.

No member dissected from

the decision to leave matters unchanged. Russia and France, partly out of financial self-interest, had previously pressed the council to acknowledge formally that Baghdad had carried out some of its obligations and made steps that could lead to an end to the embargo.

In a statement to the council which was made public afterwards, Ms Albright said the US did not even accept the recognition of Kuwaiti sovereignty "at face value".

Referring to the high living standards of top Iraqis, she said Mr Saddam had spent at least \$500m on opulent new palaces for himself and his family who continued to "enjoy uninterrupted supplies of ice cream, cigarettes, liquor and other imported luxuries."



Mr Tariq Aziz, Iraqi deputy prime minister and foreign minister (right), with Iraq's ambassador to the UN, Mr Nizar Hamdon, outside the UN headquarters in New York last night

INTERNATIONAL NEWS DIGEST

Bandaranaike named as PM

Mrs Chandrika Kumaratunga, Sri Lanka's new president, yesterday appointed her mother to a third term as prime minister, but made few other changes in the cabinet for the sake of continuity. Mrs Kumaratunga, who won a sweeping victory in last week's presidential polls, swore in the elderly Mrs Sirima Bandaranaike along with other cabinet ministers, keeping alive a family tradition of ruling the island nation. Mrs Bandaranaike, 78, was the world's first woman to head a national government when she became Sri Lanka's prime minister after her husband Solomon Bandaranaike was assassinated in 1959. She served two terms as prime minister in the 1960s and 1970s and was leader of the Sri Lanka Freedom Party formed by her assassinated husband.

Mrs Kumaratunga kept the finance portfolio and took over the defence ministry, a portfolio which under the constitution resides with the executive president along with the post of commander-in-chief of the armed forces.

Political analysts said Mrs Kumaratunga's decision to nominate her mother as prime minister would enable them to swap roles easily after the new government met its election pledge to make the presidency a ceremonial position. *Reuter, Colombo*

Bhutto offers peace to rivals

Pakistani Prime Minister Benazir Bhutto yesterday offered to make peace with her political opponents after the opposition tried to shut down President Farooq Leghari (pictured left) during the opening of parliament. Mr Leghari's 45-minute speech to an annual joint session of the two-chamber parliament in Islamabad was barely audible amid the non-stop chants of "Go Leghari, go". Excited deputies pushed, shoved and hurled insults at one another as members of Ms Bhutto's Pakistan People's Party (PPP) formed a protective phalanx around her. PPP deputies around her. PPP deputies around her. PPP deputies around her.

lined up on the speaker's dais to keep their banner-waving opponents at bay. Bhutto supporters later punched two opposition deputies and witnesses said one of them was bleeding from the mouth.

"We have always extended the hand of friendship to them," Ms Bhutto told reporters later when asked about the chances of a dialogue with opposition parties. "Even now the government is willing to talk to them on issues of national interest," she said. The incident followed the arrest on Sunday of Mr Mohammed Sharif, the father of opposition leader Mr Nawaz Sharif, on charges of obtaining loans fraudulently from foreign banks. *Reuter, Islamabad*

Hunger worsening in Africa

Hunger and malnutrition are growing in eastern Africa and the continent needs exceptional aid, according to a report to be presented to a council meeting of the United Nations Food and Agriculture Organisation (FAO) today. Mr Jacques Diouf, who promised to make Africa his priority when elected head of the UN's main food agency last year, will detail a worsening hunger situation when he opens the meeting. "Fifteen countries in the region are currently facing exceptional food emergencies and half of these countries are also being affected by civil strife," the report said. Rwanda and Burundi were listed as being extreme cases, and in need of continued international aid and "extreme agricultural rehabilitation".

The report also said famine conditions were emerging in several parts of the Horn of Africa including Ethiopia, Eritrea, Kenya, Somalia and Sudan.

Mr Diouf, a Senegalese who is the FAO's first African director-general, will address a 49-nation governing council, which is meeting for 10 days to discuss and vote on a range of agency business. *Reuter, Rome*

Switzerland to aid Kyrgyzstan

Switzerland said yesterday it would provide technical and financial aid to the former Soviet republic of Kyrgyzstan under a new co-operation agreement. A finance ministry spokesman said Swiss President Otto Stich (pictured left) and Mr Askar Akayev, his Kyrgyz counterpart, who arrived with a delegation in Switzerland for a three-day official visit, signed the deal in the capital Bern. Switzerland will provide Sfr4m (\$1.96m) of technical aid a year, covering agriculture, forestry, the dairy industry, privatisation, and help to non-governmental organisations. It will also provide financial assistance for energy and health-care projects. The two countries have had links since Switzerland joined the International Monetary Fund and World Bank in May 1992. Kyrgyzstan was one of several former Soviet republics which joined Poland in a group that then let Switzerland represent it on the IMF's executive board. *Reuter, Bern*

But Pedro Manuel, an Angolan businessman, echoed a widely held caution about his country's prospects. "There is so much hatred after what happened last time. A ceasefire may happen but that is not the same as peace."

In Angola, a ceasefire may not mean peace

Nicholas Shaxson looks at the economic implications of an imminent second end to the war

On a hillside overlooking Luanda's docks, bands of children trawl through rubbish bins near a large, partly finished building, now overgrown.

The children are refugees from a civil war which erupted again after a short peace when Unita rebels rejected defeat in UN-sponsored elections in late 1992 and returned to war.

The building was started by a Portuguese company as foreign investment flowed into oil- and diamond-rich Angola after peace accords in 1991. It was abandoned when the peace turned sour.

Negotiators in Lusaka, the Zambian capital, have initiated another peace agreement which was due to be signed today. The formal sign-

About 100,000 civilians have been killed in Angola since the country's civil war resumed two years ago, Human Rights Watch said in a report due for publication today. *Reuter reports from Lisbon*

The New York-based organisation said both sides had been guilty of torture, summary executions and the recruitment of child soldiers. It urged the United Nations to enforce an arms embargo against the two sides.

The report, released on the same day as the Angolan government and the rebel movement

ing has been delayed to November 20, a UN statement said last night.

The agreement had been intended to stop the fighting but foreigners and Angolans alike had become more cautious about the country's prospects. "A lot of money flowed recklessly into Angola last

time," one economist said. "People will be careful now."

The civil war, which erupted on independence from Portugal in 1975, has carved Angola into a patchwork of government and rebel control with towns and cities cut off from one another by fighting and landmines.

Unita had been due to sign a new peace agreement, also demanded that the UN deploy human rights monitors throughout the country.

The report, entitled "Angola: Arms Trade and Violations of the Law since the 1992 Elections", said the Angolan government had become the biggest arms importer in sub-Saharan Africa, buying more than \$3.5bn of military equipment over the past two years. "The government is believed to have mortgaged the next seven years of oil production to finance this huge build-up of weaponry," it said.

More than a third of Angola's 10.5m people depend on a humanitarian aid operation costing \$250m a year, the main burden of which has been left to foreign organisations while the government has got on with its war.

An economic programme launched in March set out to

reduce state control of the economy.

Central to the plan was the aim to end official exchange rates previously used to subsidise selected sectors of the economy.

Mr Severim de Morais, vice minister of planning and economic co-ordination, said last month Angola would have a fully floating exchange rate by the end of the year.

The programme had early successes in reining in spending and reducing annual inflation from 1,800 per cent in January to 830 per cent in July, according to official figures. But Luanda's elite successfully defied a similar programme last year.

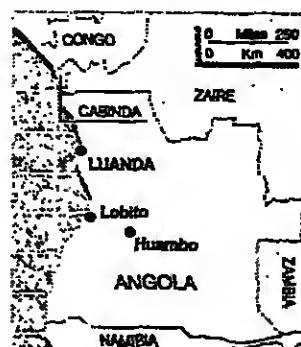
The new economic team has failed to get the political support needed to curb spending and bring the budget deficit, last year officially estimated at 23 per cent of gross domestic product, near the programme's target of 4 per cent.

The free market exchange rate rose rapidly from around 280,000 kwanza to the dollar in mid-September to 640,000 by mid-October, as dollars became scarce because of demand from the secretive defence sector. Monthly inflation rose from 7 per cent in June to 23 per cent in August and public sector strikes broke out as salaried workers saw their real wages plummet.

The volatile kwanza strengthened to 350,000 in mid-month amid signs of an approaching peace agreement, with some business people saying they expected a rush of new lending to Angola which would temper the dollar's scarcity.

But little new money has come in to date. Official requests for IMF support have so far been met with polite refusal. Financial institutions are cautious about lending to a country with an external debt approaching \$11bn and one collapsed peace agreement behind it.

The disaster of the last accords stirred up new mistrust. Early disarmament and large cuts in defence spending are unlikely as long as there is any chance that war will erupt again.



If peace holds, foreigners seeking to invest in Angola's non-mineral economy stand to be frustrated not just by continued political uncertainty but also by bureaucracy, an under-educated workforce and confused property laws.

But three sectors of the official economy could grow if a ceasefire holds.

First, despite an estimated 10m to 20m landmines scattered across the country, refugees could return to their fields in many parts of the country and April's harvests could increase sharply from an estimated 250,000 tonnes this year.

Long-term agricultural potential is large: before independence Angola exported food and was the world's fourth largest coffee producer.

Second, if a peace agreement were to hold and Unita, which has been funding its war effort mostly with diamond sales, were persuaded to co-operate in the anarchic north-eastern diamond areas, the government could raise official production from \$2m last year closer to the \$250m reckoned to have leaked out from the Unita areas.

Third, Angola's mostly offshore oil industry has largely been unaffected by fighting. Oil production is expected to rise gently from around 550,000 barrels a day to 700,000 in 1996, as new fields come on stream.

But Pedro Manuel, an Angolan businessman, echoed a widely held caution about his country's prospects. "There is so much hatred after what happened last time. A ceasefire may happen but that is not the same as peace."

as a serious business school, we encourage you to

read the fine print

We're proud of it. IMD's fine print lists the 116 leading companies who take an active part in the institute - our Partners and Business Associates. The osmosis that results from this unique partnership between industry and IMD puts us at the forefront of international executive development. Collaboration with some of the most successful companies in the world ensures that IMD's programs and research are solidly grounded in today's market while preparing executives for the future.

PARTNER COMPANIES

Andersen Consulting
Asea Brown Boveri
Astra AB
AT&T
Bank Leu Ltd
Baxter International Inc.
British Gas Plc
British Petroleum Company Plc
British Telecommunications Plc
Caterpillar Inc.
Ciba-Geigy Ltd
Citicorp
Credit Suisse
Deutsche Technologie International
Dentsu Inc.
Digital Equipment Corporation
Du Pont de Nemours International SA
Exxon Corporation
Hoffmann-La Roche Ltd
Hölderbank AG
IBM Europe
LEO Group
Mitsubishi International
National Westminster Bank Plc
Nestlé SA
Philips International BV
Sony Europe
Sulzer Brothers Ltd
Swissair Ltd
Swiss Bank Corporation
Swiss Volsbank
Tetra Laval Group
Union Bank of Switzerland

BUSINESS ASSOCIATES

Acer Inc.
Alcan Aluminium Ltd
Baker Hughes Ltd
N.V. Bakert SA
BICC Plc
Bosch SA
Boehringer Mannheim International
Boor Allen & Hamilton Inc.
British Steel Plc
The Buhler Group
CAP SA
Cent Ltd
Compagnie de St. Gobain
Daimler-Benz AG
Dow Chemical
DSM NV
Egon Zehnder Int'l Management Cons.
Eros-Gutzeit Oy
Telefonaktiebolaget LM Ericsson
Ernst & Young
Eskom
Flint SpA
Firmenich SA
General Consulting
General Motors Corporation

BUSINESS ASSOCIATES

Glat-Brookers
Grace Europe Inc.
Heineken NV
Hewlett-Packard SA
Hilti AG
The Hulsbe Group of Companies
Hoogovens Groep BV
Hultamäki Oy
ICI Plc
Incentive AB
Iskra-Holding, D.D.
KNP BT NV
Kone Oy
Kvaerner AS
Lafarge Coppée
DSM NV
Macrotor Corporation
Metallgesellschaft AG
NCC - Nordic Construction Company AB
Nordic Competence Circles
Nordvest Forum A/S
Norsk Hydro AS
Northumbrian Water Group
Norwegian Institute of Int'l Trade
Orkla AS

BUSINESS ASSOCIATES

Parler Hamelin Corporation
Pharmacia
Price Waterhouse
Pricewaterhouse
Pricewaterhouse
Pricewaterhouse
Publicis Holding SA
Rabobank Nederland
Raychem Corporation
Rietveld Holding AG
Rochem Int'l Tobacco (UK) Ltd
Sage Petroleum AS
Saudi Basic Industries Corp (SABIC)
Scandinavian Airlines System (SAS)
Shell Int'l Petroleum Company Ltd
Singapore Airlines Limited
Siemens
Skandinaviska Enskilda Banken
AB SKF
Statoil
The St. Paul Companies
Swedish Trade Council
Telecom Eireann
Televerket - The Norwegian Telecom
Telia AB
Thames Water Plc
Total
Transnet Ltd
Valmet Corporation
Vattenfall
Volkswagen AG
AB Volvo
Williamson Magor & Co. Ltd
Zurich Insurance Company

If you want to find out more about what a business school working in partnership with industry can offer you, please call 01 24 515 33 42 or fax 01 24 515 07 15 to request our introductory package.



IMD-INTERNATIONAL INSTITUTE FOR MANAGEMENT DEVELOPMENT
Chemin de Bellevue 23, P.O. Box 915, CH-1001 LAUSANNE, Switzerland

Miami International Airport has landed. In Europe.

Miami International Airport, the Gateway to all the Americas, has now opened a European Business Office. For trade, tourism and business development opportunities, contact us today:

Miami International Airport
European Office
Jose Abascal, 57, 28003 Madrid, Spain
Telephone: 34 (1) 399 31 49
Fax: 34 (1) 442 56 61

China to overhaul social security

By Tony Walker in Beijing

China plans sweeping reforms of its welfare system to provide a social security net for urban employees, many of whose jobs are under threat in ailing state enterprises.

The official Xinhua news agency yesterday reported that next year "top priority" would be given to building a better insurance system for unemployment, pensions and medical care.

China's plans to overhaul its existing rudimentary social security system reflect growing concern about the effects of changes that have all but wiped out the previous cradle-to-grave welfare arrangements based on individual work units.

Municipalities such as Shanghai have been experimenting with new social security measures for the past year or so, but Beijing has clearly decided that political pressures oblige it to overhaul its existing schemes.

Plans to construct a comprehensive social security net for China's approximately 100m urban workers come in response to strong pressures from increasing numbers of unemployed and under-employed workers.

China's official urban unemployment stands at 2.6 per cent, but this figure vastly understates the problem. Numbers of jobless in some industrial cities may be as high as 20 per cent of the workforce.

Under the proposed new scheme all enterprises, including state-owned, collective, joint venture and private ones, will have to take out unemployment insurance at a cost of 1 per cent of pay-roll. This money will be paid into a nationally administered fund.

The government is also planning to establish new superannuation and medical care arrangements for pensioners. This move reflects official concern over the fate of many pensioners buffeted by rising prices.

The authorities also announced they would set up a special insurance fund for people laid off from bankrupt enterprises and enterprises undergoing reorganisation.

Beijing has made reform of its state enterprises, including liquidation of the worst cases, its main priority, but has hesitated to implement its plans because of fears of worker unrest.

The establishment of a new system is an attempt to put in place social security arrangements for the long term. But China faces technical difficulties establishing such comprehensive schemes. New welfare arrangements are expected to be a drain on the budget as China proceeds with a painful rationalisation of its state sector where an estimated 50 per cent of enterprises are losing money.

China has completed a draft law to cover safety in its nuclear power industry and expects the legislation to be ratified soon by its parliament, the National People's Congress, the official People's Daily said yesterday. Reiterating the Nuclear Safety Department responsible for drafting the law, has already announced 16 regulations governing nuclear safety and issued 60 documents to serve as guidelines for nuclear safety, the newspaper said. Nineteen more regulations on nuclear safety are still being drafted. "This will enable administration of our nuclear safety to come on track through a law," the newspaper said.

China's fledgling nuclear industry has never reported an accident or polluted the environment, it said. China plans to have 10,000 MW of nuclear generating capacity operational or under construction by the year 2001.

Taiwanese vote to settle their island's identity

Laura Tyson reports on divisions over whether Taiwan will seek to be a Chinese province or a sovereign state

Taiwanese voters will cast a ballot for the island's identity as much as for cleaner streets in local elections early next month. The long-ruling Nationalist party, or Kuomintang (KMT), is marshalling all the considerable forces at its disposal to maintain control of the two biggest cities and a governorship on the island it officially calls a province of China - the Republic of China, that is, not the People's Republic of China.

The KMT, which retreated to Taiwan in 1949 after defeat at the hands of Mao Zedong's communist armies, now faces a formidable challenge to its political survival in the shape of the Democratic Progressive party, which advocates an independent Taiwan. It also suffered from attrition when disaffected conserva-

tive KMT members broke away to form the New Party last year.

Ironically, old foes have become allies as the Nationalists have been aided in their electoral campaign by Chinese officials, who have in recent days reiterated Beijing's longstanding threat to use force against Taiwan should circumstances warrant. President Jiang Zemin yesterday reportedly told US President Bill Clinton at the Asia-Pacific Economic Co-operation forum in Jakarta that if Taiwanese authorities declare independence, China would certainly not stand by and do nothing.

Next month's polls represent the penultimate stage in a process of democratisation which began in the mid-1980s, marked by successive elections starting from the lowest levels of government and culminat-

ing in direct presidential elections in early 1996.

In the December 3 elections voters will for the first time choose mayors for the cities of Taipei and Kaohsiung, where about a quarter of Taiwan's 21m residents live, and a governor for Taiwan province, comprised of territory other than the two cities and a few outlying islands. The posts were previously appointed.

Should a DPP candidate win, it would be the first time the leading opposition party would have captured a significant administrative post. The KMT accuses the DPP of being irresponsible and incapable of governing, while the DPP says the ruling party is irredeemably corrupt and inefficient.

The Taipei mayoral seat is widely

expected to go to Mr Chen Shui-bian, a popular DPP lawmaker in Taiwan's Legislative Yuan, or parliament. Mr Wu Dun-yih, the KMT incumbent, is seen likely to retain the mayoralty of Kaohsiung.

But it is the symbolically significant post of provincial governor which is especially critical to the KMT, and it has spared no expense in drawing on its vast financial resources to ensure victory for the incumbent candidate, Mr James Soong. Mr Soong is one of the few remaining top Taiwanese politicians to have been born in mainland China, the others having been shunted out of the KMT's mainstream faction in recent years.

The KMT cannot afford to lose the provincial governorship post because it is seen as referendum on the iden-

tity of Taiwan and future of relations with China. The KMT says Taiwan is a province of China and supports eventual reunification with China under condition of peace and democracy on both sides of Taiwan Strait. The DPP says Taiwan is not a Chinese province but an independent nation and thus the entire provincial government structure is redundant and should be abolished.

The KMT also fears that if the DPP wins control of the provincial government, which administers three-quarters of the island's territory and population, something analogous to the "Yeltsin effect" could materialise, at least in theory - a reference to how the power of the head of the Russian republic eclipsed that of the leader of the former Soviet Union.

Political analysts say that a win by the DPP's candidate, Mr Chen Ting-nan, would pose an indirect threat to the legitimacy of the president himself, as he was in effect installed by a rubber-stamp parliament rather than popular mandate.

In practice, President Lee Teng-hui enjoys enormous popular support, even among many DPP members, because he is a native Taiwanese and it is widely believed that he secretly favours the island's independence. As the polling day draws nearer, the KMT will likely play the "president card", in the parlance of the local media, and bring Mr Lee on an extensive tour of the island to win votes. The same strategy helped carry the KMT to victory in island-wide polls year ago which the DPP was predicted to win.



Junichiro Koizumi: recipe for dramatic change

Bold campaigner for reform in Japan

Michio Nakamoto on a call for privatisation of the country's postal ministry

In Japan's much touted drive to reform its bloated bureaucracy, one force that has been woefully absent is clear leadership from the country's politicians.

In spite of all the talk by the authorities, the pace of reform to date has been slow and the steps taken or being proposed have been half-hearted and superficial.

As Japanese industry, and the US government, become more vocal in pressing for further deregulation, Mr Junichiro Koizumi, an eighth-term member of the House of Representatives and former minister of posts and telecommunications, has emerged as a rare politician with a recipe for dramatic change.

The soft-spoken Mr Koizumi has ruffled many feathers in the Japanese political and bureaucratic community by calling for the break-up of the postal ministry as the key to reducing the role of government in the country's affairs.

"The best way to tackle the issue of administrative reform is to privatise the activities of the postal ministry," Mr Koizumi declares.

"The aim of administrative

and fiscal reform is small government. I believe that means that what private business can do should be left to the private sector and the government's role should be restricted to a small number of essential functions."

In that respect the postal ministry is clearly a leading candidate for reform because so many of its businesses are easily transferred to the private sector, Mr Koizumi says.

Japan's ministry of posts and telecommunications, apart from being responsible for delivering the nation's mail, runs the largest savings system and the largest insurance company in the world. Deposits in postal savings accounts as of March 1994 amounted to ¥183,535bn (£74.28bn) while the assets of the postal insurance fund totalled ¥74,345bn.

The postal ministry thus competes not only with private delivery services but with private banks and insurance companies as well. Putting the postal ministry's businesses into private hands would reduce the role of government in economic affairs and could serve as a model for privatising many other activities per-

formed by the government, Mr Koizumi argues.

Mr Koizumi's contention has less to do with championing free market forces than with concern over Japan's future finances. "If the government continues to do what private businesses can do just as well, the size of the administration will continue to swell. People need to realise that in order to avoid having to continuously raise taxes, it is crucial to reduce the functions of the government's bloated administration."

Unless measures are taken to reduce government functions, "no matter how much taxes are raised, it will be like a drop in a bucket that has a hole in it," he warns.

Mr Koizumi's campaign to privatise the postal ministry as a first step towards genuine administrative reform is an unusually bold act in a country where politicians have long been expected to leave policy up to the mandarins in Kasumigaseki, Japan's Whitehall. But a third generation politician who has served twice as minister of welfare, Mr

Koizumi is used to controversy. Two years ago he became the man whom bureaucrats love to hate when on the very day he was appointed postal minister he broke a Kasumigaseki taboo by speaking out against a key policy of his bureaucrats.

His latest mission also appears so far to have won him more enemies than friends.

As in the UK, where efforts to privatise the post office were recently thwarted by the resistance of several politicians, Mr Koizumi's idea of privatising many of the functions of Japan's postal ministry faces opposition not only from bureaucrats but from every political party, including his own Liberal Democrats. Neither is it particularly popular among the general public.

"Most people still think it is not necessary to take such a drastic step," he concedes. Few politicians, not to mention the mass media or the general public, are as exercised as Mr Koizumi about the need to adopt radical measures in order to tackle the financial squeeze on the public purse that is bound to come.

But politicians are also

afraid of the consequences of speaking out. The postal unions are a formidable force in Japanese elections because of the size of the post office.

Direction must therefore come from the very top - from the prime minister himself, who will need to present the idea of privatising the post office as a cabinet policy. If that can be done, Mr Koizumi is sure there are many politicians who will be willing to follow the lead.

He does not expect such leadership to come from Mr Tomiichi Murayama, prime minister, whose Social Democratic party would be unlikely to risk alienating the postal unions.

He believes Mr Murayama will do a reasonable job in carrying out some aspects of administrative reform and deregulation. But the reform of a few state-controlled organisations does not go to the heart of the problem.

Politicians and the public will realise what needs to be done and be willing to act only when the financial situation of the government becomes more desperate. "Until then," Mr Koizumi says, "I will have to proceed with patience."

Brokers fight for private savings

By Emiko Terazono in Tokyo

Branch managers at Nikko Securities, a leading Japanese broker, have been scrambling to gather their ideas together ahead of the stock market seminars for individual investors held today.

Over the next few weeks, the brokers are expected to pursue a fierce media campaign against the commercial banks in bidding for the ordinary salaryman's seasonal bonus. But many officials of the broker's 126 retail branches are uncertain how much interest they can muster among their individual clients in time to get them to invest their winter bonus payments, to be distributed next month, in shares.

With the Nikkei index down 3.6 per cent since the start of the month, and many traders nervous over the benchmark's possible fall below the 19,000 psychological support level, some Nikko managers do not expect high participation.

What worries the officials, and the Tokyo financial community, is that while overseas, corporate and large institutional investors have been cautiously investing in the stock market over the past few years, retail investors, who have shunned shares since the market started its decline in 1990, have shown no signs of returning.

Participation in daily stock market trading has declined steadily, with last month's activity by private individual investors totalling 14.4 per cent of total market turnover, a

sharp fall from 43 per cent 10 years ago.

Many retail investors are still licking their wounds from the post "bubble" era plunge in share prices, with the bulk of them sitting on unrealised losses. "The problem has been exacerbated by disastrous privatisations of state owned enterprises."

The government and brokers had hoped that flotation of such companies as East Japan Railway, part of the former Japan National Railways, and Japan Tobacco, the tobacco and salt monopoly, would lure private investors back. Instead, the Nikkei plunged 20 per cent in a month subsequent to JR East's listing in October last year, while Japan Tobacco has fallen 38 per cent from its public offering price.

Mr Jason James, strategist at brokers James Capel in Tokyo, says a gradual rise in interest rates has damaged the case for a boom in retail stock investment seen in the US and the UK over past few years. While low interest rates prompted US and UK retail investments into equities, in Japan, the rise in bank deposit rates has kept individual investors from the equity market.

So how will the brokers try and entice retail clients to invest their hard earned cash? Many hope that by steering clear of the stocks, they can appeal to their clients.

"We're offering them deposit type investments," says one Nikko branch manager. "We have to convince people that we also offer safe and profitable products," he says.

INVESTING IN SOUTH AFRICA

South Africa will invest substantially more in infrastructural development

Warren Clewlow, Chairman of Barlow Limited, speaks to John Spira, Business Editor of a leading Johannesburg newspaper.

Spira: Last year Barlow went through a major restructuring/umbrellaing exercise. What was the rationale?

Clewlow: Four years of flat earnings went for concern and a bold decision had to be taken. During the past 20 years, the group had grown in a lateral manner. It was the right way to go for those times. However, now that we are entering a new era in South Africa's development, it was logical that we should reposition for the 1990s.

Accordingly, the group was split into separate entities - C1 Smith with its consumer oriented interests; Rand Mines with its heavy industrial and engineering interests; and Barlow with its infrastructure and infrastructure related interests. Barlow's core business is now infrastructure and infrastructure related interests. This means we can now adopt a policy of expanding existing business and of acquiring related businesses thereafter. Both, in fact, have happened.

Spira: How does Barlow's new focus dovetail with South Africa's new era?

Clewlow: Our focus on infrastructural development positions Barlow to be a meaningful player in the reconstruction process on which South Africa has embarked to meet basic needs, develop its human resources, and build its economy. Virtually all the companies are associated in one way or another with civil engineering and the building and construction industry. This, of course, has been part of our business purpose for almost 100 years. We have a wealth of knowledge about our markets and wide experience in them.

What makes it an exciting prospect is that it is one area which does not require capital flight to the rest of the world.

Spira: How large is Barlow now?

Clewlow: We employ some 30,000 people, spread across 130 countries with a combined turnover of R12 billion and a net profit of R333 million in the year just ended. Our trading interests are concentrated mainly in Southern Africa, but we also have some important investments in the UK, mainland Europe and the US.

Spira: What do you regard as Barlow's strengths?

Clewlow: Management is strong, flexible and has good new ideas as well as the ability to adapt quickly to changing circumstances and markets.

In addition:

- Our companies are jointly financed and have strong products and market shares. They are all leaders in their areas of business and they have the resources and facilities to sustain that leadership.
- We have maintained a strong association with our customers over long periods and have very close alliances with our principal customers.
- The group is now more synergistic, the companies can help strengthen links with one another and help each other if needed.
- We are conservatively financed and have a strong balance sheet. This places us in a good position to expand the existing business without any strain and of course to acquire related businesses.
- Most companies in the group are at the low end of their cycle because they have been operating in recession for so long. As trading conditions improve, which they are now showing signs of doing, they will grow quickly.
- Shareholders like our culture of having a strong, cohesive board which is in tune with and back management. I believe they view Barlow as an investment worth holding over time.

Spira: What is Barlow's decentralisation philosophy?

Clewlow: The group's management structure, which is built around a small central team responsible for overall policy, forward planning, senior executive appointments and so forth, is well suited to decentralised decision-making but I emphasise, with tight central financial control. Our companies understand the clearly defined control of group

finances and decisions as to priorities in the use of available funds for capital expenditure, acquisitions or other purposes are very much our responsibility at the centre.

It is a system that has worked well for us over the years and now that the group will have a more pronounced cyclical factor in it, we must be conservatively geared against undue fluctuations in business cycles.

Spira: What do you have in mind in terms of future acquisitions?

Clewlow: Obviously, we will look for interests that are compatible with our nature of business, both locally and abroad. One of these has been our recent appointment as Caterpillar sales and service dealer in Angola, Malawi, Mozambique and Zambia. We have also acquired the TOS-A steel tube-making and trading division of Dorel, which strengthens our market share and enhances our export potential.

We will, however, also be looking at grass-roots developments that will expand existing companies into new territory.

Spira: Do you plan to broaden your current activities in Africa?

Clewlow: Barlow has long had good representation in countries such as Zimbabwe, Botswana, Namibia and Swaziland. It is particularly well placed to play a role in the infrastructural development and economic growth of neighbouring countries. We have the experience, we know Africa and, perhaps more importantly, we like dealing in it.

The development of southern Africa can only come from a dynamic South Africa, supported by Europe and the US. Just as Japan was the driving force for the development of the Far East in the 1960s, so too the development of southern Africa will be a South African-driven success. And Barlow will be in there playing a role.

The new terminals in which we have the Caterpillar dealership are a first step in this direction. We also have a small trading operation in Kenya and with other interesting prospects are being examined there and elsewhere.

Spira: Does this mean Barlow will be competing internationally on a far greater scale?

Clewlow: Yes, and this is why it is so important that we are a lean and efficient company without frills but with stable leadership. If we can't be competitive from South Africa into countries just over the border, then there is something radically wrong with us and we don't deserve the business. However, I don't believe that will be the case because a basic attribute of all our businesses is that they can become world players. One group company is already trading in 60 countries and others are making good progress.

Now that there is a better political climate and outlook for economic growth at home, the group can only flourish. For example, when I look at the handling and obstacles with which black employees in our group and black business generally had to contend, I am convinced that with the new opportunities now opening up, we will be staggered at the progress we are going to see in the development of our people - and hence in our ability to compete against anyone.

Spira: Barlow is well known for its support of small business, for education initiatives and for human resource development. Will this continue?

Clewlow: Of course. However, as the country changes, certain priorities that previously existed will change - and we are adapting accordingly. Training is clearly of major importance and we are really concentrating on developing our people - for their benefit as well, of course, as for ours. The better qualified our people are, the more competitive and successful we shall be.

Barlow is as new force with a lower percentage of unskilled workers than before because of the nature of our particular industries, but we shall continue our efforts across all categories.

Spira: What about management development?

Clewlow: Our management profile is young in years but remarkably well-qualified in experience, especially after having come through the past few difficult years of recession.



Warren Clewlow

At the highest level our management team is not yet representative of the country's population. But we are working towards that goal as quickly as we can. Our new managers will give new managers an opportunity to grow and to move around the group itself. Exposure to our foreign know-how partners will be especially encouraged.

All in all, I think there is a wealth of talent in every sphere and I am determined that it be developed.

Spira: How do the overseas interests, under the umbrella of Britain's J Ribby & Sons, fit into the group?

Clewlow: Ribby has been refocused in almost exactly the same way that Barlow has been streamlined. After all, it is illogical for Barlow, whether in South Africa or elsewhere, to have interests that don't fit.

Ribby has been through an era of consolidation after having digested a difficult acquisition and refinancing. It is now in a much better position to take advantage of any improvements in the European economy, particularly in Spain and Portugal, where we have the sole Caterpillar dealership.

The Hyter dealerships in the Materials Handling division are well placed in their US and European markets and are already benefiting from the upturn in business activity, particularly in the US. The industrial division, with its interests in science products and paper, is also well placed in its niche markets.

One of Barlow's greatest pluses is its strong overseas base. Some of the operations have been held since the 1960s, which means we don't have a need to establish ourselves outside South Africa, simply because we did so many years ago.

Spira: What is your vision for Barlow?

Clewlow: Working very much in my favour is that Barlow has already shown itself to be a company with a clear mission. It possesses both the vision and the resolve to develop strategies which suit the times and provide a base for future growth. I hope we can maintain this clarity of thinking as we continue to progress and deliver realistic performance in line with our potential in the years ahead. I am confident that our culture is right for the future.

I would like to see all our companies maintaining their pre-eminence in the industries in which they operate by expanding and developing their strong customer links, because all of these industries will have grown tremendously.

I would hope, too, that our businesses and our trade and influence in neighbouring African countries will be well and truly established to mutual benefit and that the beach-heads we have for expansion, especially in Europe, will show good development along the lines we anticipate.

Most importantly, I would like to see us as a company which, because of its committed management, together with its loyal and skilled employees, its high levels of integrity and responsible corporate behaviour, good reputation and success built on performance, continues to attract the best in all positions - people who want to belong to Barlow and who want to make a contribution to the progress and wellbeing of the company and of our country.

BARLOW RAND LIMITED
P.O. Box 782248 SANDTON 2146
Tel No. (Johannesburg) 811-9111
Fax No. (Johannesburg) 802-7835

Metal Agencies Ltd

- VALVE** ALUMINIUM ROLLED PRODUCTS: Sheets and coils (plain, painted, corrugated, stucco and treadplates), cast stock, copper stock, thin and thick foil, thin coils, hot rolled wide coils, circles and slugs.
- HALCOR S.A.** COPPER AND BRASS: ROLLED, EXTRUDED AND DRAWN PRODUCTS: Tubes, ACR and other grooved tubes, sheets, strips and bars.
- HELMIC CABLES S.A.** POWER CABLES AND ENAMELLED WIRES: High and medium voltage transmission cables, distribution, industrial, mining, marine, control and auxiliary cables. Copper and aluminium overhead conductors and accessories. Enamelled wires.
- SIDENOR** STEEL PRODUCTS: Plates, concrete reinforcing bars, wire rod, merchant bars, hot rolled strip.
- ALUMINUM** EXTRUDED ALUMINIUM PRODUCTS: Profiles (standard, special, architectural, etc.), half alloy machining bars, ALUPAN aluminium sandwich panel.
- VECTOR S.A.** ROLLED AND DRAWN COPPER AND COPPER ALLOY PRODUCTS: Circles, slugs, strips and special coils, coin blanks and cartridge cases.
- COOPER AND BRASS** EXTRUDED AND DRAWN PRODUCTS: Bars, profiles, wires and soldering rods, aluminium wires.
- IBS** STEEL TUBES, GALVANISED OR BLACK FOR: Water supply, heating, natural gas, fire mains, construction, HOLLOW SECTIONS.

Sandy House, 114 T & R Road, Copthorne, Surrey, Surrey, UK
Tel: (01292) 80250, Fax: (01292) 80251, Telex: 611034

NEWS: WORLD TRADE

CONTRACTS AND VENTURES

European steel plant for Japan

Kobe Steel, one of Japan's leading integrated steelmakers, has set up its first European production facility in the Netherlands. The new facility in the De Beitel industrial park will be Europe's largest producer of material for welding stainless steel, and is expected to be completed in May 1995, with commercial production starting in October next year.

The new facility will enable Kobe to avoid the impact of the yen's rapid appreciation, high delivery costs and import duties. Kobe plans to supply Europe and the US from its new facility. By 2000, it hopes to expand product lines to become a comprehensive producer of welding materials to supply the shipbuilding, construction and machinery industries. The European market for advanced welding materials is expected to grow to 1,400 tonnes by 2000 from an estimated 1,000 tonnes this year. Kobe Steel has a 40 per cent share of the Japanese market for welding materials. *Michio Nakamoto, Tokyo*

Tianjin seals \$1bn US deals

Mr Zhang Lichang, mayor of Tianjin, China's third largest city, signed a clutch of agreements or letters of intent during a recent trip to the US, garnering a total of nearly \$1bn in planned investments. Motorola has agreed to invest \$360m to build its second manufacturing facility in the city, and General Electric plans a \$246m expansion which would add four production lines to produce air conditioning units, refrigerators, washing machines and microwaves.

Competition for foreign investment between China's provinces and cities has become increasingly intense. With its population of 9.2m, Tianjin is stressing its huge market, skilled workforce and "stable society and fine public order". However a survey of foreign investors said laws and regulations were ignored, intellectual property protection was inadequate, and its bureaucrats are incompetent, especially at the lower levels. *Nancy Dunne, Washington*

Marubeni Corporation of Japan is to set up a joint venture with other foreign companies and the provincial electric power bureau to build a 132MW coal power plant in China's Guangdong province. The venture will invest about \$1.3bn to build the plant for completion by 2000. *Reuter, Tokyo*

The London-based al-Hayat daily newspaper said Saudi Consolidated Electric Company-East (SCECO-East) plans to build a 2,400MW plant at a cost of \$2bn in the kingdom's oil-producing eastern province. *Reuter, Manama*

General Electric of the US has won a \$250m contract to supply power-generation equipment to Malaysia's national electricity company Tenaga Nasional. GE will install two 500MW steam turbine generators and auxiliary equipment at a plant in Selangor state. The first generator is to begin operating in early 1996. *AFP, Kuala Lumpur*

Cameco, the big Canadian uranium producer, and a group of international institutions will invest \$340m in a new open pit gold mine in the former Soviet republic of Kyrgyzstan. Capacity will eventually be 500,000 ounces a year. Cameco is putting up \$80m, a group of international banks led by Chase Manhattan \$120m and the European Bank for Reconstruction \$120m. Production starts in 1997 and reserves are sufficient for an 11-year mine life. *Robert Gibbins, Montreal*

Swedish telecommunication group Ericsson has signed a SK\$612m (\$81.3m) contract to deliver mobile phone equipment to Telecom Australia. *Reuter, Stockholm*

Japanese group makes early foray into Asian semiconductor plant investment

Mitsubishi in Taiwan chip venture

By Michio Nakamoto in Tokyo

Mitsubishi Electric yesterday said it would invest in a joint venture semiconductor facility in Taiwan to produce advanced memory chips.

This will be one of the first big investments by a Japanese semiconductor maker in an Asian manufacturing facility outside Japan.

Mitsubishi is to co-operate with Umax Data Systems, the parent company of Taiwan's largest printed circuit board maker, and Kanematsu, a Japanese trading company. The Taiwanese stake in the joint venture will be about 60 per cent, with Mitsubishi taking 15 per cent. Kanematsu 16 per cent and Japanese venture capital funds the remainder.

Mitsubishi's move reflects growing competition in the memory chip market to increase capacity in order to meet forecast demand. It also consolidates Taiwan's status as one of Asia's leading high-technology manufacturing bases.

The joint venture facility will be in an industrial park north of Taipei, and will start production of 16-megabit dynamic random access memory chips next autumn.

Mitsubishi's investment decision was based on Taiwan's increasing importance as a manufacturing base for computers, the main users of memory chips. Taiwan probably makes about one-third of the world's PCs, a Mitsubishi spokesman said.

Taiwan's comparatively well developed infrastructure and the availability

of gas, water and electricity were also a factor, Mitsubishi said.

A third element was the enthusiasm of the Taiwanese government, which is keen to develop an indigenous semiconductor industry. Although Taiwan is a big manufacturing base for computers, it does not have sufficient semiconductor manufacturing capacity to meet computer industry demand. At the same time, a large part of its growing trade deficit with Japan has been in electronic components, such as semiconductors.

The joint venture in Taiwan will enable Mitsubishi to share the cost of setting up a semiconductor manufacturing facility. Although the total investment in the facility was not revealed, building a semiconductor plant was not

likely to cost less than \$500m (\$512m), a Mitsubishi spokesman said.

The project will also give Mitsubishi a valuable overseas manufacturing base for memories, which are expected to become the dominant product in the market from around 1995. The company has plans to expand semiconductor manufacturing at its facility in Japan but its overseas operations are seen to have lagged behind those of other leading Japanese semiconductor makers.

Mitsubishi's investment follows announcements by NEC, Hitachi and Toshiba, of increased investments in memory chip production. Japanese chip makers believe market demand will continue to be strong, particularly with the advent of multimedia technologies which require a lot of memory capacity.

Japan under pressure on two fronts

William Dawkins and Michio Nakamoto on talks with the US and the EU

Politely disguised anguish may be present beneath the smiles of Japan's senior politicians as they welcome their latest batch of guests to trade talks in Tokyo this week.

Delegations from Japan's two biggest trade partners, the US and the European Union, will arrive in Tokyo to obtain fresh promises that Japan will reduce its much vaunted plans to reduce the more than 10,000 regulations which protect and constrain an estimated 40 per cent of industrial activity.

Trade tactics employed by Washington and Brussels over Japan have converged in substance as well as in timing. The US will take a more co-operative line with Japan, because it is tired of being accused of bullying, while the European Commission will take a tougher line because it is tired of being accused of failing to get results.

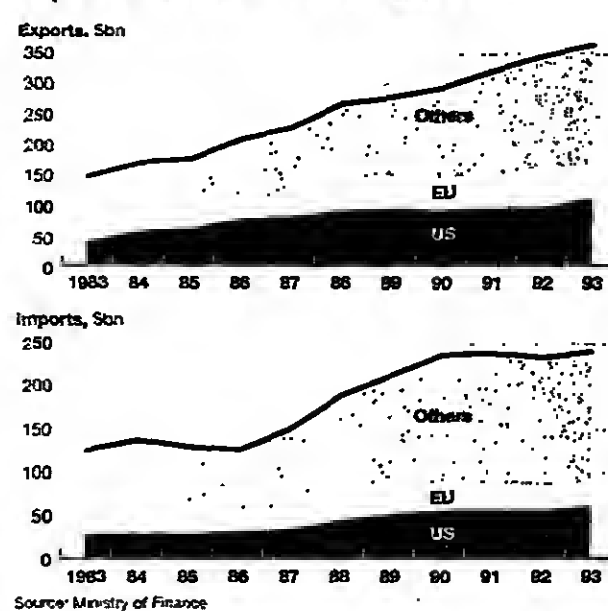
Washington has turned away, at least for the moment, from its former strategy of pushing for import targets and promises to be less confronta-

tional, though not less demanding. Brussels will, for the first time in several years, demand tangible progress. The message is that there is a limit to the EU's patient trade diplomacy with Japan, until now limited to polite statistical studies of foreign shares in each others' markets.

The commission has a second objective. Sir Leon Brittan, Commissioner responsible for external economic affairs, wants to return home with a promise that European companies will not be cut out of Japanese trade deals with the US. Some member states are uneasy that well-mannered Europe wins none of the big trade prizes achieved by US table-thumping. Motorola's access to the mobile telephone market, won early this year, and US dominance of Japanese defence procurement are pointed to as examples.

Pressure is building up from European suppliers, such as France's Dassault Aviation, which wants the airforce to buy its Mystere Falcon busi-

Japan's trade with the EU and US



Source: Ministry of Finance

ness jet for transporting officers. Another is Britain's GEC-Marconi, hoping that Japan's defence agency will be allowed the political freedom to carry out its wish to buy UK instead of US minesweeping sonar.

The US delegation today begins two days of talks, in which it will present Japan with a list of deregulation steps across 10 industries. Sir Leon and two Commissioner colleagues meet ministers on Saturday with a similar shopping list covering eight sectors.

Examples of long standing demands, shared by the US and EU, include:

- An end to the mass of planning and operating restrictions that impede the growth of supermarkets, a move which would spell death for the 1.5m small, family-run businesses that dominate Japanese high streets, but high profits for the huddling discount sector.
- Lay open the maze of restrictions that ensure that foreign investment managers

handle a mere 0.2 per cent of Japan's ¥170,000bn (£1,075bn) pension funds.

● Streamline the arcane car inspection system, which requires each new vehicle to be checked twice, by two different government agencies, before it reaches the road. This ensures most car makers can only make a profit if they sell high volumes.

● Review the statutes of Nippon Telegraph and Telephone, the domestic telecommunications monopoly, to make it cheaper for private sector operators to plug international or long distance calls into NTT's local networks.

● Ensure that Japanese government policies for more open public procurement are carried out.

The signs are that the Japanese government and the behind-the-scenes power of big business also impede foreign competition.

Retailing is a good example because it touches everyday

lives. Japan's large scale retail law, governing opening hours and planning consent, has been revised twice in the past two years to make life easier for new shops. Since the second revision last May, the number of supermarkets to open in Japan has quadrupled to about 80 a month as a result. Yet still less than 10 per cent of supermarket goods are foreign.

Meanwhile, Renter reports that Japanese officials yesterday said they were sticking to their guns in their dispute with the US over access to Tokyo's car and car parts market, despite an agreement to re-open stalled talks on the issue.

"It's fine to re-open the talks, but Japan has not given up its basic conditions (for re-opening)", Mr Hirotaki Kunitake, vice-minister for international trade and industry, said in Tokyo. He said Japan was waiting for the US to move to restart the talks, adding that Japan had outlined three conditions for doing so.

Last Thursday Mr Mickey Kantor, US trade representative, said he and Japanese trade minister Ryutaro Hashimoto had agreed to re-open vehicle sector talks, but set no date. The talks have been stalled since the two sides failed to reach agreement at the end of September.

Yesterday Mr Kantor warned Japan that he intended to pry open its automotive market even if that meant resorting to unilateral trade measures.

"We are going to make sure we make progress one way or another," Mr Kantor, in Jakarta for broader Asian-Pacific trade talks, said.

President Bill Clinton, also attending the Asian-Pacific trade talks in Indonesia, told prime minister Toshiichi Murayama yesterday that more progress on trade - especially cars and car parts - was needed, a US official said.

US signs big UK aircraft order

By James Buxton, Scottish Correspondent

Jetstream Aircraft, the troubled turbo-prop subsidiary of British Aerospace, has signed a contract to sell up to 60 of its Jetstream 41 commuter aircraft. The contract, which could be worth as much as \$420m, is with Trans States Airlines of the US.

The order will boost substantially the workload at Jetstream's sole plant at Prestwick in Ayrshire, Scotland. It will also strengthen Jetstream's hand in negotiations with other European manufacturers on a strategic alliance of turbo-prop aircraft producers.

Trans States has placed firm orders for 25 Jetstream 41s, with an option for an additional 35. The first aircraft will be delivered to Trans States in St Louis, Missouri, next February, with the rest delivered during 1995 and 1996.

Trans States is a regional airline which has been marking out a route out of 600 in its fleet of 2,500 at Prestwick. It made an operating loss of \$120m (\$196.8m) in 1993 and British Aerospace made a \$250m provision to cover turbo-prop leasing liabilities.

Jetstream has been in talks with the Franco-Italian ATR consortium, a joint venture between Aerospatiale and Alenia, on a proposed strategic alliance on regional aircraft of 30 to 80 seats. Although there has been speculation in the industry that agreement was near, British Aerospace yesterday refused to confirm this, and said it was also in talks with other companies.

The Trans States order will strengthen Jetstream's hand in any negotiations. It has been suggested in the industry press that under an agreement with ATR, Jetstream would continue to make the Jetstream 41, but would eventually drop the less successful 70-seat Jetstream 61, a direct competitor with the Franco-Italian ATR 72. It would become involved in developing and manufacturing the 44-seat ATR 82, which ATR wants to launch early in 1995.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES					JAPAN					GERMANY					
Exports	Imports	Current account balance	Ecu exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Ecu exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Ecu exchange rate	Effective exchange rate	
1985	279.6	-174.2	-164.5	0.7823	100.0	238.8	78.0	64.5	180.50	100.0	242.7	33.2	21.7	2,226.0	100.0
1986	231.0	-140.6	-153.7	0.9836	80.2	211.1	86.2	87.0	185.11	124.4	248.5	53.4	42.3	2,127.9	108.8
1987	220.2	-131.8	-144.8	1.1541	70.3	187.3	86.1	75.3	186.58	133.2	254.7	59.7	39.8	2,071.0	115.3
1988	272.5	-100.2	-108.3	1.1833	66.0	219.6	80.7	86.7	151.51	147.3	272.6	67.6	42.8	2,073.8	114.8
1989	330.2	-99.3	-99.3	1.1017	80.4	245.5	70.5	52.8	151.87	141.6	310.2	65.4	52.3	2,068.1	113.5
1990	309.0	-79.3	-72.0	1.2745	63.1	220.0	60.1	59.3	165.94	107.0	324.4	51.8	36.9	2,057.7	116.1
1991	340.5	-53.5	-5.6	1.2391	64.5	247.4	83.1	62.6	166.44	137.0	327.4	11.2	-15.7	2,048.0	117.7
1992	344.9	-66.2	-52.4	1.2357	62.9	254.8	101.7	90.0	164.05	142.8	330.8	18.8	-17.0	2,016.7	121.2
1993	397.3	-86.7	-56.8	1.1705	65.6	300.0	121.0	111.7	130.31	173.8	323.1	30.6	-17.2	1,933.7	124.8
4th qtr.1993	105.9	-25.0	-26.9	1.1388	66.4	75.6	30.3	26.9	123.20	180.2	82.7	8.7	-5.3	1,918.1	124.8
1st qtr.1994	106.9	-28.6	-28.6	1.1232	66.8	80.6	31.1	32.8	120.98	182.5	81.6	7.8	-5.8	1,937.0	122.4
2nd qtr.1994	107.7	-32.7	-31.9	1.1605	65.3	81.7	31.6	29.5	119.84	187.1	81.6	7.8	-5.8	1,937.0	122.4
3rd qtr.1994	107.7	-32.7	-31.9	1.2232	62.8	80.4	30.1	26.2	121.14	188.8	81.6	7.8	-5.8	1,937.0	122.4
October 1993	34.5	-9.3	n.a.	1.1597	65.5	24.8	6.8	6.9	124.03	180.4	27.6	3.3	-2.7	1,899.5	126.2
November	35.5	-8.8	n.a.	1.1282	65.6	25.2	6.8	6.8	121.86	181.8	27.6	3.1	-0.6	1,918.2	124.5
December	36.8	-9.9	n.a.	1.1287	65.7	25.7	6.8	6.8	121.86	181.8	27.6	3.1	-0.6	1,918.2	124.5
January 1994	35.2	-9.7	n.a.	1.1139	67.5	27.1	11.3	11.2	124.03	177.0	27.6	3.1	-0.6	1,918.2	124.5
February	34.1	-10.6	n.a.	1.1184	66.7	26.9	11.3	10.1	116.77	165.2	28.3	3.1	-1.6	1,9415	122.2
March	37.5	-6.4	n.a.	1.1414	66.1	27.2	10.2	6.8	120.04	185.3	28.3	3.2	-2.3	1,897.7	121.8
April	36.1	-10.6	n.a.	1.1385	66.0	27.6	11.3	10.8	117.79	186.8	28.3	3.2	-2.3	1,897.7	121.8
May	35.4	-11.1	n.a.	1.1622	65.3	28.1	11.3	10.8	117.79	186.8	29.1	4.8	-0.6	1,933.5	122.8
June	36.3	-11.0	n.a.	1.1808	64.6	28.0	10.8	10.0	121.05	186.6	29.1	4.8	-0.6	1,933.5	122.8
July	33.6	-12.2	n.a.	1.2187	63.0	26.8	11.1	9.8	120.00	181.5	29.0	2.1	-7.0	1,9117	125.7
August	36.8	-10.6	n.a.	1.2186	63.1	26.9	9.2	7.6	121.85	186.7	29.1	4.8	-0.6	1,933.5	122.8
September	36.8	-10.6	n.a.	1.2312	62.3	26.7	8.8	6.5	121.58	189.8	29.1	4.8	-0.6	1,933.5	122.8
FRANCE					ITALY					UNITED KINGDOM					
Exports	Imports	Current account balance	Ecu exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Ecu exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Ecu exchange rate	Effective exchange rate	
1985	133.4	-3.7	-0.2	6.7942	100.0	103.7	-16.0	-5.4	144.30	100.0	132.4	-5.7	3.8	0.5890	100.0
1986	127.1	0.0	3.0	6.7946	102.8	96.4	-2.5	-1.4	146.16	101.4	108.3	-14.2	-1.3	0.6708	91.6
1987	126.3	-4.8	-3.7	6.9335	103.0	100.7	-7.5	-2.1	148.43	101.2	112.3	-16.4	-7.1	0.7047	90.1
1988	141.9	-3.6	-3.4	7.0354	100.6	108.3	-6.8	-6.0	150.82	97.6	120.8	-32.3	-25.0	0.8643	95.5
1989	162.9	-6.3	-3.6	7.0169	99.9	127.8	-11.3	-17.0	150.82	96.6	137.0	-38.7	-33.5	0.6728	92.6
1990	170.1	-7.2	-7.2	6.9262	104.6	138.6	-8.3	-10.0	162.32	100.6	142.3	-26.3	-26.6	0.7150	81.3
1991	175.4	-1.2	-4.9	6.9643	102.7	137.0	-10.5	-17.7	153.13	98.1	147.7	-14.7	-11.7	0.7002	81.7
1992	182.6	4.6	2.9	6.8420	108.0	137.6	-8.0	-20.6	166.15	95.7	145.9	-17.8	-13.4	0.7358	88.4
1993	179.8	13.5	8.9	6.6261	108.3	144.3	17.8	6.8	163.67	79.6	156.1	-17.0	-13.3	0.7780	80.2
4th qtr.1993	45.1	4.4	3.0	6.6431	107.3	36.6	6.7	5.8	167.98	77.0	40.7	-4.2	-2.8	0.7835	81.1
1st qtr.1994	48.5	2.4	3.4	6.5861	108.0	37.5	3.4	1.1	168.28	76.2	42.3	-3.8	-1.7	0.7835	81.1
2nd qtr.1994	48.8	3.2	0.5	6.5382	110.0	36.1	6.1	1.0	168.28	77.8	43.0	-3.1	-0.9	0.7716	80.2
3rd qtr.1994	48.8	3.2	0.5	6.5382	110.0	36.1	6.1	1.0	168.28	77.8	43.0	-3.1	-0.9	0.7716	80.2
October 1993	15.0	1.25	0.88	6.6331	106.8	13.2	2.4	2.2	165.43	79.2	13.7	-1.1	n.a.	0.7712	80.4
November	15.1	1.14	0.82	6.6637	106.8	12.8	1.8	1.7	168.07	77.0	13.7	-1.2	n.a.	0.7690	81.0
December	15.0	2.01	1.84	6.8025	108.2	12.9	2.7	1.7	169.36	78.1	13.7	-1.2	n.a.	0.7690	81.0
January 1994	15.1	0.26	0.90	6.9596	107.6	12.8	1.8	1.7	168.07	77.0	13.7	-1.2	n.a.	0.7690	81.0
February	15.2	0.74	0.29	6.8589	108.4	12.9	2.7	1.7	169.36	78.1	13.7	-1.2	n.a.	0.7690	81.0
March	15.0	1.35	1.36	6.5782	106.3	12.5	1.7	0.9	190.19	75.9	13.9	-1.8	n.a.	0.7587	81.0
April	15.8	1.19	0.42	6.6240	107.1	14.9	1.4	1.2	185.01	78.0	14.5	-0.8	n.a.	0.7648	80.5
May	16.1	1.16	0.17	6.5972	107.9	13.7	1.8	1.4	185.26	77.2	14.4	-1.0	n.a.	0.7733	80.1
June	16.2	0.88	0.17	6.5972	107.9	13.7	1.8	1.4	185.26	77.2	14.4	-1.0	n.a.	0.7733	80.1
July	16.0	0.74	0.17	6.5508	109.7	13.7	1.8	1.4	185.26	77.2	14.4	-1.0	n.a.	0.7733	80.1
August	16.0	0.74	0.17	6.5508	109.7	13.7	1.8	1.4	185.26	77.2	14.4	-1.0	n.a.	0.7733	80.1
September	16.8	1.11	-0.04	6.5347	110.2	13.7	1.8	1.4	185.26	77.2	14.4	-1.0	n.a.	0.7733	80.1
				6.5323	110.3				192.8	75.3				0.7867	79.2

Republicans look to 1996 presidential election after last week's congressional victory

Gramm, Specter eye White House

By George Graham in Washington

Leading Republicans have barely savoured the triumph of last week's crushing victory in the US congressional elections before setting their sights on the presidential election in 1996.

Small towns in Iowa and New Hampshire, the first states to hold ballots in the 1996 primaries, have been crowded over the last three days with hopeful Republican candidates, as Senator Phil Gramm of Texas and Senator Arlen Specter of Pennsylvania formally threw their hats into the ring for their party's presidential nomination.

It came as no surprise that Mr Gramm, an abrasively conservative economics professor, should announce that he was filing papers this week with the Federal Election Commission to put the legal structure in place for a campaign.

Mr Gramm has made no secret of his plans, and clearly wishes to capitalise on last week's election success, for which, as chairman of the Republican senate campaign committee, he can claim at least partial credit.

But Mr Specter's announcement that he is "exploring" a candidacy is seen as a more quixotic venture - and perhaps a sign that the Republicans' prospects are not so unclouded as they might appear after last week's triumph, which has led many in the party to conclude that President Bill Clinton is destined to follow the last Democrat in the White House as a one-term president.

For a moderate such as Mr Specter to



Arlen Specter: his candidacy suggests that he would attempt to pull the party back towards the centre



Phil Gramm: can claim at least part of the credit for the Republican party's election success last week

run, with minimal hopes of winning, suggests that the party could have trouble remaining united after its tilt to the right in recent years.

His candidacy would resemble in some respects that of Mr Paul Tsongas in the 1992 Democratic primaries - a bid to pull his party back towards the centre, more than a realistic quest for the nomination.

In his announcement yesterday Mr Specter took aim at "spoilers" such as

Mr Pat Robertson, the conservative Christian leader, and Mr Pat Buchanan, the former Nixon speechwriter whose maverick candidacy so irked former President George Bush in 1992.

"It is important at the outset to focus on the far-right fringe," Mr Specter said.

A host of other Republican hopefuls could enter the lists. Senator Robert Dole, the acid-tongued leader of the new Senate majority, said he would make up

his mind by February 15. At least six members of Mr Bush's cabinet - secretary of state James Baker, defence secretary Dick Cheney, labour secretary Lynn Martin, housing secretary Jack Kemp, vice-president Dan Quayle and education secretary Lamar Alexander - are also possible candidates.

Of these, Mr Kemp started with the most public esteem but it is Mr Alexander who now appears to have the best position.

A former governor of Tennessee, he is not widely known but has built a strong political network, and is likely to win wider support among the 31 Republican governors than other candidates more rooted in Washington.

Iowa, which holds party caucuses in January of a presidential election year to decide who to nominate for the presidency, counted for little in 1992 because Senator Tom Harkin, a candidate for the Democratic nomination, was widely expected to sweep his home state. New Hampshire holds the first presidential primary in the country.

Both states have in the past provided an important springboard for candidates to raise their national profiles and to attract money for their campaigns in the rest of the country.

In 1996, however, California and New York will both hold their primaries much earlier in the process, instead of waiting to the end.

Campaign managers believe, therefore, that a serious candidate will need a good organisation and at least \$20m in hand by January 1996.

Depleted Democrats battle for party's soul

By George Graham

After taking a severe beating at the hands of their Republican opponents in last week's elections, the Democrats yesterday started to fight among themselves over who should control what remains of their party.

Congressman Charlie Rose of North Carolina was expected to announce yesterday that he would challenge Congressman Dick Gephardt of Missouri for the minority leadership, setting the scene for a pitched battle between the Democrats' competing wings.

If the Democrats had kept a majority in the House of Representatives, Mr Rose might well have challenged Congressman Tom Foley for the speakership. But in the Democrats' general defeat, Mr Foley lost his own bid for re-election in eastern Washington state by the slimmest of margins.

As majority leader in the outgoing Congress, Mr Gephardt ranks second in his party to the Speaker. With no speaker, the minority party's leader ranks first.

Mr Rose represents the more conservative southern wing of the Democratic party, strongly supporting tobacco growers -

the mainstay of his North Carolina district - and playing behind-the-scenes politics from his current position as chairman of the House administration committee.

Mr Gephardt, meanwhile, began as a moderate and was one of the founders of the Democratic Leadership Council, the centrist group which claims President Bill Clinton as one of

its principal members but has often despaired of getting him to stick to its philosophy. In the mid-1980s, however, Mr Gephardt moved to the left, and ran unsuccessfully for the Democratic presidential nomination in 1988 as a pro-union protectionist.

Generally recognised as an extraordinarily skilful manager of the Democratic congressional caucus, Mr Gephardt starts the contest with a clear edge over Mr Rose. Even more tellingly, the elec-

tion has moved the Democratic congressional party to the left. Many old-school southern Democrats will not return to Washington when the new Congress meets in January, through either retirement or defeat. In Mr Rose's own state of North Carolina the Democrats lost four of the eight House seats they had held.

Of the expected 294 Democrats in the new House (results from some districts are not yet final) a clear majority represent districts in the northeast and Midwest. Among the remaining southern Democrats, a much larger proportion now represents black and Hispanic districts. Both groups are shifting the party's centre of gravity to the left.

In the Senate, a rather different leadership contest is brewing. Senator Jim Sasser had been expected to succeed Senator George Mitchell, the retiring majority leader, but lost his re-election bid in Tennessee.

That leaves Senator Tom Daschle of South Dakota, who is viewed as having a philosophy very similar to Mr Gephardt's, to compete against Senator Christopher Dodd of Connecticut, another of the Senate's liberals.

Peru's success hampers quest for debt deal

Sally Bowen and Stephen Fidler on a difficult case for generosity

A powerful economic recovery could well hamper the Peruvian government's quest for an advantageous debt deal with its bank creditors. With the economy likely to grow at the fastest rate in Latin America for the second straight year, and its foreign exchange reserves at a record \$60 (\$3.6bn), it could be tough convincing banks that Peru deserves generous treatment.

Recent announcements by economy and finance minister Mr Jorge Cabello suggest talks with leading bank creditors may start in mid-December.

Not before time, says Mr Carlos Bolloña, former economy minister and architect of Peru's far-reaching economic liberalisation and reform programme. According to Mr Bolloña, Peru had made substantial advances towards a "Brady" debt reduction accord in 1992 "when negotiating conditions were considerably more propitious than today".

"The time was right, when both the debt price and international reserves were still low," says Mr Bolloña. "Now you can't go crying to the banks, and negotiations will be much harder." Peru's debt is trading in the secondary market at around 56 per cent face value, compared with less than 20 per cent at the end of 1992.

A deal in 1993 was stymied, however, by the still-unexplained sacking of Mr Bolloña and a battle over a disputed \$72m debt to two New York banks - which was formally recognised by the Peruvian Congress only after 10 months of deliberations.

Ministry advisers are now saying they would like to see a Brady deal in place some time next year. Many bankers think this may be difficult, particularly given pre-presidential elections next April.

Two technical obstacles must be cleared. The banks insist that Peru pay some \$1.5m in legal fees they incurred in legal actions against the government, and the government insists the banks withdraw all pending lawsuits.

The main complication will be the huge amounts of interest arrears owed dating back to 1984. "Peru is the country with the largest ratio of arrears to principal; that's going to involve some hard negotiations," says Mr Peter West of the London-based West Merchant Bank. According to calculations by the Institute of International Finance, an international bank think-tank in Washington, using contractual interest rates the ratio of interest arrears to principal will be 143 per cent by the year end, and 163 per cent by the end of next year.

Banks have always resisted giving generous terms on arrears to discourage debtors from delaying interest payments. The sticking point will not be the terms on the roughly \$3.5bn of principal - that is likely to be fairly rapidly settled, say bankers, at a discount of 45 per cent (as in Ecuador's just completed deal)

or 50 per cent (as in Bulgaria). The sticking point will be what happens over the more than \$4.2bn in overdue interest.

Some economists think that a generous settlement on interest is needed, given that Peru's overall debt position remains critical despite the breathers given under a generous September 1993 rescheduling deal with the Paris Club of creditor governments. The country owes more than \$22bn, almost six times current annual export earnings and probably not far short of actual GDP.

Mr Paul Luke of Morgan Grenfell in London argues that the banks will be forced to write off some of Peru's past due interest. Without this, he argues, it will be impossible to finance the debt deal from the country's tax revenues - which have proved notoriously difficult in the past to increase beyond present low levels of around 11 per cent of GDP.

Mr Roberto Abusada, now an adviser in the economy ministry and a former vice-minister, agrees. "We're at the limits of our fiscal possibilities and we need a highly advantageous deal."

Mr David Atkinson of Standard Bank in London believes the negotiations will not be easy, but thinks banks may well worry less about setting precedents with a relatively generous settlement on interest arrears.

Many bankers think that Peru's high reserves should allow a buy-back of some of the debt for cash - something Ecuador could not afford. Furthermore, a prolonged negotiation could allow further debt to be liquidated through debt-to-equity swaps in the government's privatisation programme.

Peru has raked in large amounts of cash from state company sell-offs. The total so far exceeds \$2.7bn and there are important assets, including electricity generating companies, fishmeal plants, oilfields and refineries and the giant state-owned mining and refining company Centromin, still to go under the hammer.

Economy ministry officials say privatisation has added some \$2bn to the reserves and this cannot, by law, be diverted into debt repayments. In addition, bank reserve requirements mean that 45 per cent of all dollar deposits in Peru - about two-thirds of total deposits - are placed in the central bank, hugely swelling the reserve total.

Peru also has a large deficit on current account - around \$1bn for the first half year alone. It is being financed by the inflow of long-term capital, mainly from privatisations and the short-term capital still flooding into the high-performance Lima stock market.

Neither of these sources can be counted on to continue for more than a year or two. Export earnings, though on target for a record \$4bn this year, remain vulnerable to fluctuations in raw materials prices. Peru's real capacity to service debt has thus changed little in 15 years.

Educating Ruler

Have you seen the bigger picture of cable? It's not just about entertainment and telephony, but also provides information, data services and education. Today, TeleWest offers around 36 channels, including TLC, presenting entertaining educational programmes. Down the line, we believe that cable technology, including digital compression, will enable us to provide more than 150 channels. Including one for 'The Graduate' maybe?

TELEWEST

LEADING CABLE TELEVISION AND TELEPHONY IN THE UK

NEWS: UK

Better-than-expected data but price pressures continue to grow

Figures ease inflation fears

By Gillian Tett and Philip Coggan

The cost of goods leaving UK factories rose by less than expected last month, easing fears that inflation pressures will trigger a rise in interest rates in the coming weeks.

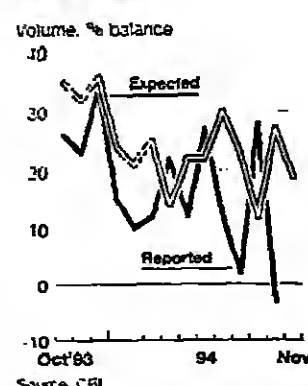
However, underlying price pressures in industry continue to grow, suggesting that fresh impetus for a rate rise will emerge in the months ahead.

The Central Statistical Office yesterday said that the cost of goods produced by UK manufacturers for the home market rose by 0.1 per cent in October, compared with September, and 2.3 per cent in the year to October.

The figures were flattered by a fall in petrol prices. Measured without the volatile food, drinks, tobacco and fuel sectors, output prices rose by 0.4 per cent in the month.

Nevertheless, the data was better than the City had expected.

Retail sales



ted and prompted some analysts to suggest that further rate rises are unlikely this month.

Mr Eddie George, governor of the Bank of England, and Mr Kenneth Clarke, UK chancellor, are understood to have agreed to leave interest rates unchanged at 5.75 per cent at their regular monetary

meeting earlier this month.

However, expectations of a rise in US rates fuelled speculation that a UK base rate rise might be imminent. The US Federal Open Markets Committee meets in Washington today, and is widely expected to raise rates by at least 0.5 per cent.

It is thought that an additional meeting between Mr George and Mr Clarke would be required ahead of their next scheduled meeting on December 7 for the UK to follow any US lead immediately. However, most analysts believe that a UK interest rate rise is likely to be delayed until after the Budget on November 29.

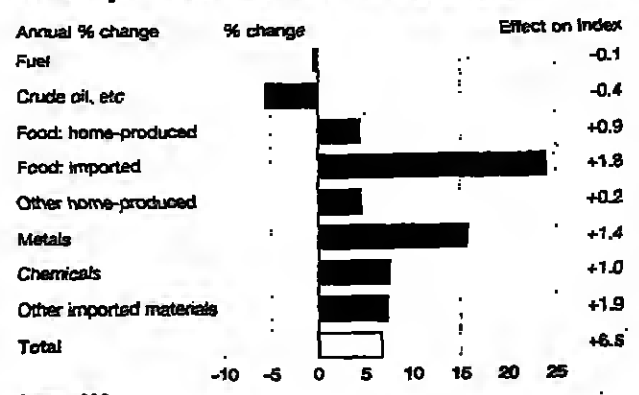
Yesterday's data painted a mixed picture. The price of fuels and materials purchased by manufacturers rose by a seasonally adjusted 0.1 per cent in October, compared with September, the lowest monthly rise since January. Over the year to October input prices rose by 6.9 per cent.

The subdued rise in output prices indicates that most of the annual input price increase is still being absorbed by industry. But the Treasury expects that output prices will accelerate next year, and yesterday's data suggested that manufacturers in some sectors, such as plastics, are already passing input price increases onto customers. Measured on a three-monthly basis, output prices, excluding volatile elements, rose by 0.8 per cent in the three months to October, compared with 0.4 per cent in the three months to July.

However, it remains uncertain whether retailers will be able to pass manufacturers' price increases on to consumers, given the fragile state of consumer confidence.

A Confederation of British Industry survey yesterday showed that retailers reported a dip in annual sales volumes in October, for the first time since December 1992.

Mixed picture: the cost of materials



Source: CSO

Rise in cost of raw materials forces prices up

By Gillian Tett, Economics Staff

A surge in the price of the raw materials used in the plastics sector forced plastics manufacturers to raise their prices last month, the Central Statistical Office said yesterday.

Meanwhile, the chemicals and pulp, paper and publishing sectors also reported significant rises in the cost of their raw materials.

However, the cost of coffee and metals fell back last month, following the surge in these commodity prices earlier this year.

Overall, the CSO said that output prices for all manufacturing sectors rose by 0.1 per cent in October, compared with September, and by 2.3 per cent in the year to October.

This yearly rise was considerably lower than the growth in raw material costs, suggesting that many manufacturers are still being forced to absorb the input price increases themselves.

Input prices rose by 6.9 per cent in the year to October, and by 9.4 per cent between September and October.

Nevertheless, the breakdown of the data painted a mixed picture of the underlying inflationary pressures, with some manufacturing sectors continuing to hold down their prices, while others are now passing recent rises in raw materials costs on to their customers.

Output prices in the rubber and plastics sector, for example, rose by 1.7 per cent between September and October, and by 2.7 per cent in the three months to October.

The CSO said several large plastics manufacturers reported that these price rises had been forced on them by rising raw materials costs, which grew by 7.7 per cent between July and October.

The cost of raw materials in the chemicals sector also rose 1.2 per cent last month. Some of this rise was passed on to customers, with output prices growing by 0.7 per cent in the month.

Meanwhile publishing, paper and pulp input prices rose by 1.3 per cent in the month, while output prices grew by 0.6

per cent. These rises were partly offset by the fall in some commodity prices.

Coffee costs, for example, fell by 5 per cent between September and October. However, this followed a dramatic surge in coffee prices earlier this year, with coffee costs still three times higher than for last October.

The monthly drop in coffee prices caused imported food costs to fall by 2.3 per cent in the month, although prices still stand 24 per cent higher than last October.

Low gas prices are 'unsustainable'

By Robert Corzine

British Gas says it is making little effort to regain market share in the industrial sector because present low prices are "unsustainable".

Mr Simon Kirk, managing director of Business Gas, the new name for the contract trading division which sells gas to industrial and commercial users, said yesterday customers were getting "a wonderful deal" because of intense competition in the sector.

But he said industrial gas prices had

fallen "too low for gas companies to make money on a long-term basis".

Ofgas, the industry regulator, recently lifted restrictions which prevented British Gas from offering discounts to commercial customers. The restrictions were imposed to encourage the growth of competition in the industrial segment of the market.

British Gas's share of the overall market above 2,500 therms a year has fallen to 51 per cent, according to Mr Kirk, and could fall further. In the large company market above 25,000 therms the share has fallen to 14 per cent. But the company was not

intent on rebuilding market share because of the low prices. Instead it will focus on profitability.

Mr Kirk called on Ofgas to lift the remaining restrictions on the company next year. He said current rules prevent it from tendering for multi-site contracts which include locations which use less than 25,000 therms.

He predicted that the competitive pressures in the sector were unlikely to ease soon. Some executives at independent gas marketing companies do not expect the market to improve for at least a year.

Oiling the wheels of economic success

Liverpool must work hard to reap the rewards from its local oilfields, says Ian Hamilton Fazey

A "Klondike mentality" on Merseyside in northern England is preventing some companies in the region from seizing the opportunities offered by big investments in oil and gas fields off Liverpool.

Mr Alan Kennedy, a recently retired Shell executive with more than 20 years' experience of the offshore industry, who advises a local authority, says local companies will have to fight hard to win business arising from the oil finds.

He claims some are not ambitious enough and expect orders to come to them simply because they are on the spot.

"The oil industry doesn't need Liverpool and Merseyside," he warns. "It's self-contained and can import everything it needs."

His caution is echoed by Mr John Carne, operations director of US-owned Cooper Energy Services in Bootle. "I discourage the belief that this will be another Klondike," he says.

Hamilton chose the unused docks at Bootle as the onshore supply base for the project.

of a few oil and gas fields - we have to be cautious.

Those "few" fields could be significant. They are in Liverpool Bay, the stretch of Irish Sea in the right-angle formed by Lancashire and North Wales. There are 200m barrels of oil, mainly in Douglas, a field 15 miles north of Point of Ayr on the Welsh side of the Dee estuary. The rest is in a field called Lennox, five miles west of Southport.

Lennox also contains gas - part of 1,000bn cu ft found there and in two other fields by Hamilton Oil, a subsidiary of Broken Hill Proprietary, the Australian steel, minerals and energy group. Gas has also been found in nearby fields called Hamilton and Hamilton North. Field life is estimated at 17 years, but the Hamilton consortium - its partners in the exploration are Lennox and Monument - expects to find more. In fact, 16 companies have obtained exploration licences for the area.

Hamilton chose the unused docks at Bootle as the onshore supply base for the project.

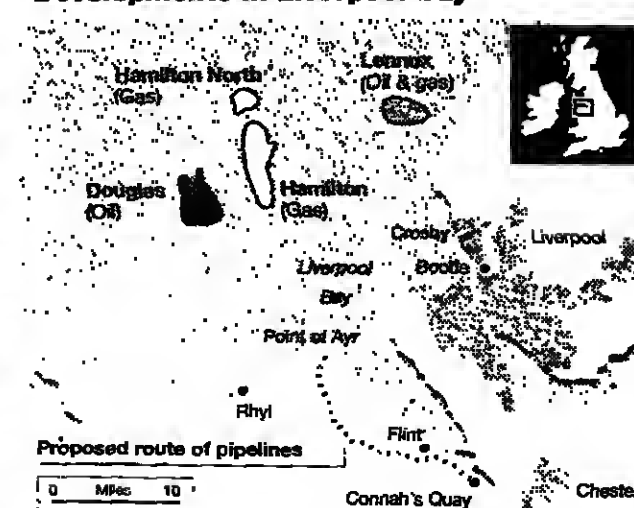
against bids from several other areas, including Barrow-in-Furness in Cumbria and Heysham in Lancashire.

The activity has raised local expectations, which political and business leaders are trying to curb so local people will not be disappointed if no bonanza results. Ms Rita Darwin, head of economic development for the Merseyside borough of Sefton, says: "People have watched Dallas on television and think this is what happens when oil is discovered on your doorstep."

"They look at the growth of Aberdeen 20 years ago and hope for something similar. But Aberdeen became a boom town with an oil price of \$30 (£18) a barrel. Something similar is not going to happen here with the price down to \$18."

As margins have tightened, oil companies have become increasingly cost-conscious. "We don't expect Hamilton to employ a lot of people," Ms Darwin says. "Meeting technical specifications locally may also require a lot of investment as well as a new understanding

Developments in Liverpool Bay



of what is meant by service in an industry that expects it instantly, 24 hours a day.

But we also know they will want day-to-day consumables. This is where we are already beginning to see immediate benefits to the local economy."

These may be merely the crumbs of Hamilton's total £350m budget for att onshore and offshore spending on the Liverpool Bay project - but

they can sustain a lot of small companies.

Mr Mike Swift, director of Sefton Chamber of Commerce and Industry, says: "To get any of this new money into the local economy, we have had to learn how the oil and gas industry buys its goods and services. We have also had to understand it's not another Klondike where fortunes will be made easily."

DON'T CRACK UNDER PRESSURE



TAG Heuer
SWISS MADE SINCE 1860

THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1995 prize, worth not less than £3,000, is:
DOES FREE TRADE THREATEN THE ENVIRONMENT?

Applicants, aged under 35, of any nationality, should submit up to 1000 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further.

The award winner will be required to write a 1500 to 2000 word essay at the end of the study period. The essay will be considered for publication in the FT.

CLOSING DATE JANUARY 6 1995

APPLICATIONS TO:
ROBIN PAULEY, MANAGING EDITOR
THE FINANCIAL TIMES (L)
NUMBER ONE SOUTHWARK BRIDGE
LONDON SE1 9HL

**You think International Tax problems.
We think International Tax opportunities.**

ERNST & YOUNG

We'll help you see International Tax
in a more positive light. Call 071 931 4134.

Authorised by The Institute of Chartered Accountants in England and Wales to carry on investment business.

مكتبة الأمل



There is only one problem with a car designed by computer. It looks just that: designed by computer: functional, predictable, soulless. That's why we entrusted the design of the GS300 to Giorgetto Giugiaro. The result is perfection down to the smallest detail. Like the LS400, the GS300 is a perfect union of aesthetics with technology. For instance, everything, from the headlights to the door handles, has been designed to create the lowest possible wind resistance. Inside, a choice of leather or velour upholstery, air conditioning and

7 speaker CD player, defies the notion that beauty is only skin deep. Under the bonnet, the GS300's 212 hp (156 kW), 3-litre, 24 valve engine is mounted on its own sub-frame, before it is assembled on the body to absorb the slightest vibration. Its 4-speed automatic transmission adapts to the driver's mood and its independent double wishbone suspension guarantees high speed stability, confident braking and precise cornering. For peace of mind, the GS300 comes equipped with a host of safety measures. Advanced electronic ABS

brakes and seat belt pre-tensioners are standard, as are driver and front seat passenger airbags. However, to truly understand what we mean by 'the relentless pursuit of perfection', get behind the wheel of the Lexus GS300. A test drive is worth a thousand words.

 **LEXUS**
THE RELENTLESS PURSUIT OF PERFECTION

Lexus GS300.

The pursuit of perfection drives the pursuit of pleasure.

FOR MORE INFORMATION, PLEASE CALL: AUSTRIA: 0222/610 04 203, BELGIUM: 02 730 76 86, DENMARK: 012 91 40 00, FINLAND: 0800 3663, FRANCE: 01 47 10 81 15, GERMANY: 0130 4144, IRELAND: 01 456 79 05, ITALY: 06 65 96 23 00, NETHERLANDS: 01621 83900, NORWAY: 32 20 5420, SPAIN: 01 503 33 96, SWEDEN: 08 706 71 00, SWITZERLAND: 062 999 911, U.K.: 0800 343434.

NEWS: UK

MPs to safeguard role of mandarins

By Philip Stephens,
Political Editor

An influential committee of MPs is set to call for a statutory code of conduct to guarantee the political independence of Britain's civil service.

In a report critical of the stance adopted by Sir Robin Butler, the cabinet secretary, the committee is expected also to insist that ministers remain directly responsible to parliament for semi-independent executive agencies.

The report by the Treasury and Civil Service committee is understood to reject Sir Robin's view that existing rules and procedures provide sufficient protection for the impartiality of the civil service.

The report's publication next week will echo disquiet among Sir Robin's colleagues in Whitehall about his high-profile role in a number of political controversies. These include his investigation of ministers in the "cash-for-questions" row and his exoneration of Mr Jonathan Aitken, the Treasury secretary, in the dispute over payment of a bill for a weekend stay at the Ritz Hotel in Paris.

The report, due to be published on November 24, has been endorsed by the full committee, which has an in-built Conservative majority.

The proposal for a code of conduct with statutory backing to replace the dozen separate sets of rules under which civil servants now operate, falls short of the more prescriptive Civil Service Act favoured by some MPs.

But the new code would set out in simple terms the obligation of civil servants to be impartial and objective and would highlight the duty of ministers to respect their officials' political centrality.

It would also end the present system in which the cabinet secretary is the final arbiter in cases where civil servants claim they are being pressured to act improperly.

The MPs also recommend an independent appeals system.

Fresh controversy over Pergau dam

By James Blitz

Britain could use its overseas aid budget to fund Malaysia's Pergau dam project, despite a High Court ruling last week that the government had acted illegally in making such donations.

Amid growing controversy about the use of aid money to help finance international arms deals, officials at the Treasury, the Foreign Office and the Overseas Development Administration have been examining ways of paying more than £200m to Malaysia without contravening the court judgment.

The High Court ruled the ODA could not make direct payments for the Pergau dam project because it does not promote the development of a country's economy as required by UK law.

However, Treasury officials are now examining a scheme whereby the ODA could be required to make the payments indirectly so that Britain continues to meet a commitment made by Mr Douglas Hurd, the Foreign Secretary, three years ago.

Under the proposal, the cost of Britain's aid donation to Malaysia would be met from the Treasury's contingency fund. The Treasury would then make commensurate cuts in the ODA's budget.

The Foreign Office is understood to have warned that this method of paying the Malaysians could run counter to the spirit of the High Court judgment and might invoke further legal penalties. However, Foreign Office officials will be keen to ensure that the payments

do not come from their own budget.

In wake of the High Court ruling, the government must decide quickly on how it will make the payments.

Under the agreement struck with the Malaysian government, the ODA agreed to use its Aid and Trade Provision to provide a total of £234m in staged payments to help build the dam.

The government still has to make some £218m of these payments, which meet the costs of borrowing funds at concessionary interest rates to help build the dam. The next payment - some £13m - is due on December 20.

The controversy over the Pergau dam comes amid speculation that the UK has used development aid to forge a \$6.1bn arms deal with the Indonesian government.

At the weekend, the Foreign Office rejected any connection between weapons contracts and aid packages to the government of President Suharto.

However, it emerged yesterday that UK military officials are planning a four-month military tour of Indonesia and other Far Eastern countries next year to promote UK naval equipment.

It is understood that Westland-built Lynx helicopters will be demonstrated to potential buyers when two Royal Navy frigates join Operation Australasia '95 in June.

The ships will visit Indonesia, Malaysia, Singapore, Brunei, Thailand, Australia, New Zealand and Sri Lanka during the tour, scheduled to last from June to October.



Shaking off the glitches that plagued trial runs, high-speed trains rolled on schedule Monday during the first day of regular passenger service linking Paris, London and Brussels through the Channel tunnel. The inaugural London-Paris train even arrived two minutes early. Ten minutes after leaving Waterloo station the \$40m, 18-car train hit its top speed of 300km per hour (187 mph), slowing to 160 kph (100 mph) for the 20 minutes it took to pass through the 31.4-mile tunnel. Picture: Tony Andrews

Major determined to shake 'sleaze' image

By David Owen

Mr John Major last night underlined his determination to shake off the charges of sleaze that have damaged his government, with a robust attack on MPs who take on too many paid outside interests.

The prime minister used his speech at the Lord Mayor's banquet in London to defend the right of MPs to have outside interests and to argue that Britain would not benefit if

parliament were populated by "wholly professional" politicians. But he said Westminster should not be "a hiring fair" or a "way" to other jobs, "as frankly it sometimes has been".

Speaking as MPs prepared for tomorrow's Queen's Speech detailing next year's legislative programme, Mr Major said the recently established Nolan committee would have a continuing role in policing standards in British public life.

The body's task was not just to meet "immediate questions", he said. It was "to act as a running authority of reference - almost, you might say, an ethical workshop called in to do running repairs".

In a speech billed by Downing Street as more than usually his personal creation, Mr Major underlined the importance of attracting the "right people" into public service and urged commentators to use their "very great" freedom to

attack and expose with responsibility.

Acknowledging the need to improve the accountability of the public service, he said government had been "too secret too long". "It is damaging if there appears to be some kind of inside track - a gulf between those who know how to play the system and others who do not," he said.

In a speech that ranged much more widely than the occasion's traditional focus on

foreign affairs, Mr Major also commented on the economy, business and Northern Ireland.

Welcoming recent remarks on the need for responsibility in setting executive pay levels, he said there was "no doubting the resentment that large and often unjustified pay rises" could cause.

He said British capitalism had become "capitalism with a conscience, but there was still more that business could do to improve its image."

UK NEWS DIGEST

Court ruling a boost for Lloyd's Names

Hard-hit members of Lloyd's of London yesterday won a court order forcing details to be given on the level of insurance cover bought to meet possible negligence awards by the professional agencies they are suing.

The ruling in the High Court may lead to some indication being given about the amount of money available to meet any damages awarded to Names, the individuals whose assets have traditionally supported the Lloyd's insurance market.

The decision is a fillip for Names such as the Gooda-Walker Action Group members who last month won damages they estimated at £504m against Lloyd's agencies but have yet to discover how much they might actually receive.

However lawyers acting for those who provided the "errors and omissions" cover said they would appeal against the ruling.

Row over nuclear waste dump

A proposed nuclear waste dump in Cumbria, northern England, should be abandoned because it is in an earthquake zone, says Greenpeace, the environmental campaign group.

It said the safety risk at the underground Nirex site at Sellafield was being ignored by the government and nuclear industry, which had chosen the site for political, not geological reasons.

Nirex dismissed the claim as "nonsense". A decision on planning permission is at least four years away.

Editor to step down

Mr Andrew Neil, editor of the Sunday Times for 11 years, yesterday severed most of his links with Mr Rupert Murdoch's News Corporation in a pay-off reported to be in the region of £1m.

Mr Neil, 45, has turned down the offer of a nightly US TV show after Mr Murdoch's Fox Television network axed his planned weekly current affairs programme.

He will now concentrate on a freelance broadcasting and writing career, including a book about his 10 years as Sunday Times editor. But he will continue to write for the paper occasionally after he steps down on December 31.

"It's not divorce, it's an amicable separation," he said in London yesterday.

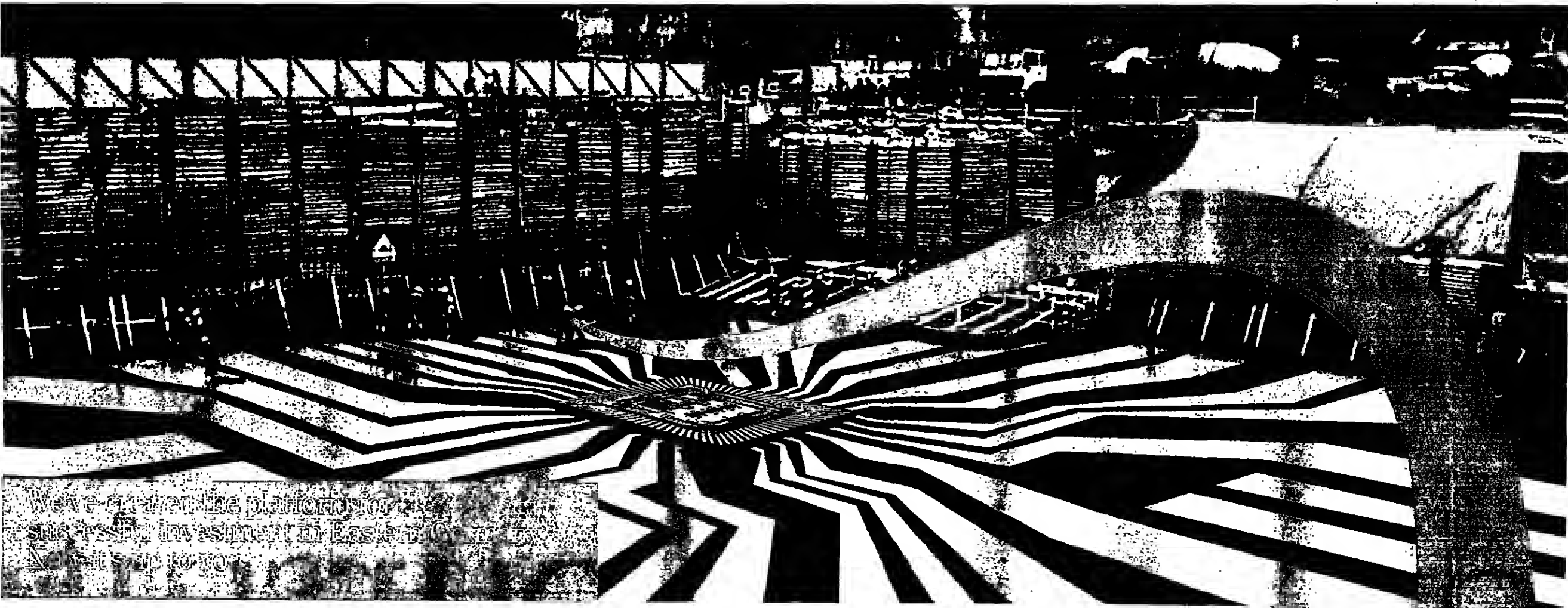
Convenience food sales rise

Ready-made meals comprised almost 35 per cent of the average UK household's food bill last year, a rise of nearly 10 per cent since the early 1990s, according to the 1993 National Food Survey.

Sales of pizzas, frozen chips, crisps and other potato snacks also rose, while consumption of beef and lamb has dropped, according to the survey, published by the Ministry of Agriculture Fisheries and Food.

The Meat and Livestock Commission said high lamb prices probably accounted for the drop in consumption, while beef sales had been influenced by adverse publicity about BSE - mad cow disease.

The survey showed that fresh potatoes accounted for 40 per cent of household consumption by weight in 1993 compared with 48 per cent in 1983.



In just five years since reunification, the former East Germany has become one of the most attractive locations in Europe for international investors.

London

Tel.: +44 71 287 17 11

Fax: +44 71 287 50 99

New York, NY

Tel.: +1 212 424 29 00

Fax: +1 212 424 29 89

Tokyo

Tel.: +81 3 52 13 98 11

Fax: +81 3 52 13 98 32

Paris

Tel.: +33 1 44 43 00 00

Fax: +33 1 44 43 00 10

Brussels

Tel.: +32 2 775 05 11

Fax: +32 2 775 05 89

Singapore

Tel.: +65 538 80 78

Fax: +65 539 83 97

Moscow

Tel.: +7 50 22 58 51 09

Fax: +7 50 22 58 51 10

One of the prime reasons is its new and advanced telecommunications infrastructure, the most sophisticated in the world. And the speed with which Deutsche Telekom has put it all in place is in itself a feat of engineering unparalleled in the world of communications.

Currently, no fewer than 100,000 new telephone lines are being connected every month - over twenty times more than in the old German Democratic Republic.

The telephone infrastructure for Eastern German industry is already fully established. 75% of all local networks have been completely overhauled.

Data lines are now available in every area. And the same applies to mobile networks, radio, television and, from 1995, ISDN - the new nervous system of European industry.

In high-performance fiber optics technology, Eastern Germany even leads the field. As the world's first network operator, Deutsche Telekom is bringing fiber optics right to its customers' doorsteps in the eastern part of the country.

So a sound basis has been created for a secure and successful future. Now it's up to investors to make a shrewd decision on where to set up business.

Telecommunications made in Germany.



We tie markets together.

Deutsche
Telekom

Microsoft on-line to the future

The software giant's planned information service for PC users is assessed by Louise Kehoe

Microsoft is set to build its way into the on-line computer services business with the launch of the Microsoft Network, unveiled by Bill Gates, chief executive, yesterday.

Gates described his vision of how data networks will change the way people work, learn and communicate by the year 2005 at the huge Comdex computer trade show in Las Vegas. He said his planned on-line service will be a significant step toward realising the full promise of personal computing by putting "information at your fingertips".

Microsoft's plans are not just futuristic dreams. The world's largest and most profitable software company aims to make the on-line services business a central element of its long-term growth. As well as investing heavily in the new business venture itself, Microsoft is forming partnerships with telephone companies, publishers and entertainment groups to create a broad range of on-line services.

In preparation for these services, Microsoft has developed software for users and information providers. The company is also proposing a business model that it believes will draw substantial third party investment to creating new interactive on-line services, greatly expanding the market.

The ultimate goal is to establish the Microsoft Network as a standard "platform", or technology foundation, for interactive on-line services in much the same way that its Windows program is the software base for a huge variety of personal computer applications.

The Microsoft Network "will provide a setting for a worldwide electronic marketplace of products and services from Microsoft and third parties," the company says.

Access to the Microsoft Network will be one of the features incorporated in Windows 95, a new version of the widely-used PC operating system program, to be released next April or May. Purchasers of PCs loaded with the new software as well as those who upgrade their current versions of Windows, will

be offered a discount or free trial of the basic communications services of the Microsoft Network. These will include electronic mail, bulletin boards and chat lines.

But Microsoft plans to expand its on-line services quickly with the addition of newspapers and magazines, shopping catalogues, games and educational services as well as its own base of services. To draw publishers to its network, Microsoft is offering them flexibility in how they run and charge for their on-line services.

An on-line magazine on the Microsoft Network might, for example, charge a modest subscription fee but raise additional revenue from advertising. A shopping catalogue might offer free access but charge a transaction fee. Both will be able to control the look and feel of their on-line services to preserve their brand image.

"We will be more flexible than existing on-line services," says Bill Miller, Microsoft director of on-line services marketing. "Providers will not be limited in the ways in which they realise revenue for their services. More important, they will retain the majority of the revenues that their content and services generate."

Most of the current on-line services charge users simply according to how much time they spend connected to the service and pay "content-providers" a flat 20-30 per cent share of revenue. For users, Microsoft's plan will mean lower fees for basic services and the

card and direct bank debit processing centres.

Through an agreement with Visa, the biggest credit card provider, Microsoft is also creating tools to ensure security of on-line transactions using encryption technology.

Microsoft has also developed software to make its on-line services easy to use. Methods for navigating the service will be based on the familiar Windows interface. One enhancement will be "short-cuts" - the ability to return to a favourite on-line service simply by clicking on an icon.

Companies could use such icons as a marketing tool, Miller suggests. They might, for example, send icons to users via electronic mail in much the same way that companies today distribute advertising materials in the post. Some users will throw away this "junk electronic mail", but others will be tempted to click on the icon to look at the products or services on offer.

By matching its approach to on-line services closely to conventional business practices, Microsoft expects to attract a broad range of potential on-line service providers that have until now been struggling to figure out how to make money in the new world of interactive multimedia services.

Companies going on-line via the Microsoft Network will nonetheless be taking a leap into the unknown. It is yet to be seen how many of Microsoft's Windows 95 purchasers will then sign on to the service.

Companies going on-line via the Microsoft Network will nonetheless be taking a leap into the unknown

option to spend more on specific information sources. It also eliminates the biggest drawback to exploring new on-line services - the cost of connect time as you browse.

To support this new approach to the on-line services business, Microsoft has created a sophisticated billing and tracking system that will be linked to credit

In contrast, companies such as Mosaic Communications that are building software tools to support electronic commerce on the Internet - the international computer information network with an estimated 25m-30m users - have an established customer base.

"Companies that are writing applications for the Internet today



Gates sees a world community of people, ideas and information 'at your fingertips'

are going to be best poised to create businesses in interactive digital services," says Jim Clark, chairman of Mosaic Communications, a venture that sells Internet software. "Large companies are flocking on to the Internet because it has worldwide reach," he claims.

"The Internet is going to get bigger and bigger and bigger and the Microsoft Network will end up being a footnote. I think it will fail. In the long term it will become just another service on the Internet."

In the short term, however, Microsoft's plans are sending a chill through the commercial on-line services industry. CompuServe, Prodigy and America Online, the three leaders in consumer-oriented on-line services, which have about 6m subscribers, are scrambling to drop prices and upgrade their services in anticipation of the Microsoft Network.

Clive Cookson on an ambitious biotechnology network

Toolbox for genetic medicine

The most ambitious commercial network dedicated to research and development in genetic medicine so far was announced yesterday by Rhône-Poulenc Rorer, the Franco-American pharmaceutical group.

RPR has set up collaborations with 14 companies and academic research organisations in the US and France, to create what it says is "the world's first broad biotechnology network" in the related fields of gene therapy and cell therapy. At the same time it is establishing a new division, RPR Genecell, to co-ordinate the network.

Gene therapy involves treating disease by transferring new genetic material (DNA) to the patient's cells. Cell therapy means removing cells from the body and treating them with biological agents, such as growth factors, to increase their activity before returning them to the patient. The two techniques coincide in "ex vivo gene therapy", when DNA is added to cells removed temporarily from the body, to restore the function of a missing or defective gene.

"Cell and gene therapies offer the opportunity to cure disease at its origin, while improving quality of life, reducing healthcare costs and developing new preventive practices," says Robert Cawthorn, RPR chief executive.

"It is clear that a variety of technologies - a toolbox, if you will - are needed if we are to conquer diseases such as cancer, Alzheimer's and cardiovascular disease. Our answer is RPR Genecell, an integrated network of external and internal scientists that will share the 'tools' and expertise necessary to build successful cell and gene therapies on an accelerated timescale."

According to Thierry Sourzac, general manager of RPR Genecell, the company has invested \$300m (£190m) over the past two years in setting up the network. RPR expects to spend about \$100m next year on R&D in gene and cell therapy.

Other international drug companies, such as Sandoz and Roche of Switzerland, Glaxo and SmithKline Beecham of the UK, and Eli Lilly of the US, have made substantial investments in external R&D though alliances with biotech companies and universities. But Sourzac claims that the RPR network is better planned and more comprehensive in its chosen field.

"The others have less a network and more a succession of investments," he says. "We have built something from the ground up, with clear vision and therapeutic focus."

According to Sourzac, RPR was able to set up its collaborations relatively inexpensively, without the huge up-front payments that some other drug companies have made to biotech partners, because its partners can see the benefits the network will bring them.

"For example, Ed Rubin [of the Lawrence Berkeley Laboratory Human Genome Centre, California] is floating on tens of millions of dollars [in grants from the US government's gene sequencing programmes]," Sourzac says. "He doesn't need more money. What attracted him is the platform of technology offered by the club."

Rubin agrees that his centre is less interested in more funding than in using the RPR network to speed up the application of newly discovered genes, particularly those predisposing to cardiovascular (heart) disease. "We have good candidate genes," he says. "We need better tools to deliver them to the patient."

The experimental "vectors" used to carry new genes into human cells include various viruses and tiny fat-like particles called liposomes. But there is also evidence that simply injecting the genes as "naked DNA" can work well in some circumstances.

The RPR network had six therapies in clinical trials, with two more trials about to start. The network will focus initially on cancer, cardiovascular disease and disorders of the central nervous system.

Go ahead you can rely on us



Money talks. This figure testifies to the trust thousands of fund managers and individuals have put in AXA Group companies, located in 16 countries, on three continents. Alliance Capital Management and Donaldson Lufkin & Jenrette, subsidiaries of The Equitable in the USA, and AXA Equity & Law in the UK are shining examples.

There are other revealing facts and figures about AXA. We are the fourth largest insurance group in the world, based on funds under management. And over the last 15 years AXA has multiplied its revenues 180 times, its profits 150 times, its equity capital 160 times and its funds under management 690 times.

As you can see, we are as good at managing other people's money as we are at managing our own business. For us, the two go hand in hand. So we are not speaking lightly when we say: "Go ahead. You can rely on us."

AXA Group has companies in: Belgium, Canada, France, Germany, Hong Kong, Italy, Japan, Luxembourg, Malaysia, Mexico, Netherlands, Portugal, Singapore, Spain, United Kingdom, United States.

AXA

INSURANCE & INVESTMENT

MANAGEMENT: THE GROWING BUSINESS

Second-hand goods treated as new

Ian Hamilton Fazey looks at EU consumer product safety laws

New EU consumer protection and product safety laws which took force in the UK last month have introduced criminal penalties of which many UK companies are still unaware, according to the Institute of Export's legal advisers.

A statutory instrument amending UK company law came into effect on October 3, enforcing a 1992 directive from the Council of Ministers. The main thrust is to extend consumer protection and product safety regulations to second-hand goods which were previously exempt.

Second-hand goods are now expected to perform as new, however illogical and unsound this may seem. The new law is enforceable throughout the EU by local trading standards officers.

"No one is sure how big the market is for reconditioned goods, but it must be worth hundreds of millions of pounds domestically," says Michael Thornton, a partner in Laytons, the Institute's solicitors. "The bulk of the trade is in white goods, brown goods and electronics."

There are some large and medium-sized companies supplying second-hand and reconditioned goods to world markets - eastern Europe and parts of the Third World are targets - but much of the trade is among hundreds of small businesses, often operating from poorly-sited, retail units long abandoned by high street traders.

They repair and recondition consumer durables such as refrigerators, microwave ovens, vacuum cleaners, lawnmowers, television sets, video recorders, cameras, and electronic equipment. Many are sole traders whose business has grown from doing local repairs.

"Our experience so far is that people haven't really thought about whether their commercial terms of trading still protect them," Thornton says. "If someone sells second-hand vacuum cleaners, he or she is now treated as a manufacturer of primary goods."

Moreover, if they import their supplies into the EU already reconditioned, they are now

regarded under EU and UK law as their manufacturer.

Previously, no warranties applied to second-hand goods other than the normal ones under the Sale of Goods Act, which meant they had to be basically fit for the purpose for which they were sold. Thornton says a Warrington supplier of reconditioned white goods to Spain has already provided a foretaste of what may be coming.

Spain enforced the directive ahead of the UK but the owners of the Warrington company did not worry because they felt its BS5750 quality controls, coupled with a relatively high margin on many of its second-hand goods, would enable them to absorb the costs of putting faults right or giving people their money back.

But this proved optimistic once the second-hand goods could be treated by customers as though they had been bought brand new. The company has been forced into rectifying comparatively few faults as has wiped out its margin.

An additional aspect of the directive which is concerning lawyers is that manufacturers and suppliers must also worry about what use a product might be put to, even if it is far removed from the purpose for which it was sold.

Thornton says: "The seller now has to ask who is going to use these goods, or who might use them. Will this lead to liabilities over and above what they have been used to?"

The new regulations also allow the authorities - in the UK's case, local trading standards officers - to force a general recall of goods sold, with attendant publicity, if a recurring fault is found.

Prosecution is possible if a supplier fails to recall goods when ordered to do so. Trading standards officers will also be able to contribute details to a Europe-wide database as part of a trans-EU monitoring system.

Criminal sanctions now include three months' prison for guilty directors and senior managers and fines of up to £5,000 on summary conviction. The regulations are silent on penalties that might be imposed by higher courts for conviction on indictment.

A year ago, Kenneth Clarke, chancellor of the exchequer, introduced three measures in his Budget that were designed to increase the flow of equity capital to small companies.

The Enterprise Investment Scheme, Venture Capital Investment Trusts and extension of capital gains tax roll-over relief together represent one of the most concerted efforts to use fiscal incentives to coax life into young companies.

Small-business watchers described the Budget as "the best ever" for small business. But as the chancellor polishes his plans for another Budget on November 29, how have last year's measures affected small companies' ability to raise capital?

The answer is very little at the moment, as investors have been slow to come forward. Some accountants and intermediaries say the tax breaks are a well-intentioned attempt to address a shortage of early-stage finance, but that there must be changes if they are to be effective.

Enterprise Investment Scheme. Intended to finance non-property-based trading companies, the EIS replaced the Business Expansion Scheme last December after the latter had become a vehicle almost exclusively used for assured tenancy investment schemes.

The ghost of the 1980s property boom lives on in the new EIS rules, however. To prevent the growth of property-based schemes, the new rules require a qualifying company to have no more than 50 per cent of gross assets in land and buildings.

As John Orpen, partner at Coopers & Lybrand, says, there are many companies, including small manufacturers, whose main asset is their building.

A number of EIS schemes designed to finance perfectly legitimate trading companies have therefore fallen at this property hurdle; investors have been worried that if balance sheets weaken as a result of poor trading, they risk losing their EIS tax benefits by breaching this property rule.

Orpen believes speculation on property value inflation no longer figures in the minds of investors. The Enterprise Investment and Business Expansion Schemes Association agrees and has asked the chancellor in its Budget submission to drop the property rule.

There is also a problem of perception. The most recent BES schemes were tax-driven. Now the EIS is addressing investors whose prime concern must be the prospects of the underlying business.

The 20 per cent up-front tax relief, down from 40 per cent under the most recent BES schemes, is not wildly exciting - sponsors will charge about 8 per cent to issue an



Without some changes, the chancellor's 'best ever' measures for small companies will flush out only minimal equity capital

Wanted: a braver Budget

Richard Gourlay on why last year's moves to encourage more investment may have been too cautious

EIS prospectus, leaving a net tax break of only 12 per cent.

The uptake has consequently been low. Where the government was expecting about £125m to be invested in EIS schemes this year, Tim Villiers, chairman of the EIBESA, says a fraction of this has been raised.

Jerry's Home Stores was quickly over-subscribed but nothing else has raised its full subscription. Villiers says of the schemes, the EIS Company, a London-based consultancy, says only about a dozen schemes have been launched.

Robert Lowe, director of Johnson Fry, the largest sponsor of BES, says his company has launched no EIS schemes. "We don't think it makes sense for major sponsors," Lowe says. "What may be happening is that a sort of cottage industry is developing at a regional level with local accountants putting together deals. Maybe this is what was intended [by the government]."

Capital gains tax roll-over relief. The most recent change to this law last November allows investors to shelter capital gains by reinvesting in a private trading

company up to three years after the gain is realised.

Not only was the deferral of capital gains tax liability extended to cover the sale of almost any asset, the investor need now only re-invest the gain to receive the relief.

Orpen and other intermediaries believe roll-over relief could be the most significant of the chancellor's capital-raising instruments as there are no restrictions on the amounts that can be invested.

Inevitably, tax-based products are beginning to emerge. Johnson Fry has launched a scheme to raise up to £50m for Pioneer Oil and Gas, a private company that will buy North Sea assets already producing gas and oil with proven reserves. Because investors are deferring their CGT liability, they are effectively receiving an interest-free loan from the Inland Revenue.

It is within the new CGT roll-over relief rules, but it hardly constitutes support for capital-constrained trading companies.

Venture Capital Investment Trusts. After months of listening to the pleas of the investment trust and venture capital communities,

the government is likely to produce new rules in the next finance bill. The most recent proposals suggested the VCITs would look like personal equity plans that invest in unquoted companies.

Much of the lobbying suggested the VCITs would fail if the government did not raise the proposed maximum investment in each portfolio company from £1m and did not introduce some form of front-end or CGT roll-over relief.

It is early days for all three schemes. None of the schemes are well established - or well understood yet by investors. Furthermore, the stock market's recent performance has not encouraged investors to think of buying shares, let alone hold some of their portfolio in unquoted investments.

No one expects the government to make sweeping changes in this year's budget. But the government would appear to have erred too far on the side of caution, some small company observers say. Unless it listens to some of the criticism, the schemes may flush out only a minimal amount of expansion capital despite the early promise.

In a Nutshell

Heavy load for directors

A recent surge of legislation has multiplied the responsibilities of directors and increased the chances that they will incur personal liability, says accountants firm Kidsons Impey. Acting with honesty and integrity may not be enough to ensure directors do not fall foul of civil and criminal law.

In a 22-page booklet, Kidsons Impey sets out the responsibilities, looks at director's liabilities, how they should handle transactions with their companies and possible protective measures. Kidsons Impey says smaller company directors are most at risk when they do not have adequate financial information and stresses the need for up-to-date management accounts.

Directors' Responsibilities - Available free from Kidsons Impey, Spectrum House, 28-28 Curstow Street, London EC4A 1BY

Watch how to plan staying afloat

A third of businesses fail in their first three years mainly because of poor planning, Barclays says. Most companies that have survived their first year recognise the value of developing a proper business plan before setting out. Barclays is offering a free video on planning, sales and marketing and market research to any business opening an account before next February.

A more comprehensive description, including a model business plan, can be found in the forward to the seventh annual Guide to Venture Capital in the UK and Europe, published by Venture Capital Report.

Including appendices on cash flow projections, the loan guarantee scheme and other sources of finance like the DTT's Smart technology awards, the guide provides useful material for pre-start-up businesses.

The Venture Capital Report Guide to Venture Capital in the UK and Europe - £106 from VCR 0491 579999

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

What will be. Preventing YOUR Company's Growth in the Years Ahead?

Will you need ever increasing amounts of working capital?
Will your bank be providing satisfactory support?
Consider the following:
Would a source of funding geared to your turnover be helpful?
Would you like to deal with professional and commercially oriented financiers?
Would you like a top notch personal service that provides the essentials in working capital for growth?
Would you consider an alternative to bank overdraft or equity capital?

Causeway specialise in providing cashflow finance via confidential invoice discounting and factoring services.
For expert advice contact:
CAUSEWAY FINANCE
100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

WATER EFFLUENT/ OIL PRODUCTS ETC STORAGE TANKS INCLUDING BUNDED TANKS FOR HIRE

Cylindrical horizontal tanks with 1000 Long or Short Term Hire
We supply a wide range of tanks for water effluent etc. Large capacity. Speedy delivery. 1000 steel tanks for all products available.
Contact: Mr. Neil Vessey
PLANTCRAFT LTD, 1st FLOOR
33 Oswald Rd, Southport,
South Merseyside.
DN15 7PN England.
Telephone: (01794) 850224
Fax: (01794) 720824

Selling your Business?

We have the skills and experience to achieve the best price for your business and structure the deal to achieve maximum tax efficiency. If you are considering a sale and your turnover exceeds £1m, we would like to talk to you.
Our charges are based largely on results, so you have little to lose. For a confidential discussion without commitment please contact Lance Blackstone or Gary Morley at:

Blackstone Franks Blackstone Franks Corporate Finance
26-34 Old Street, London EC1Y 9HL
Tel: 071 250 3300 Fax: 071 250 1402

TOP CLASS RACEHORSE FOR SALE

Will have a favourite's chance of winning the Hennessy Gold Cup at Newbury next week.
For details tel: 0981 22363

VEHICLE AFTER MARKET OPPORTUNITY

Specialist light vehicle manufacturers seeks co-operation with established vehicle repair/bodyshop operation with spare capacity and space in Central/North London area, to exploit growing after market potential.
Write to: Box 83537, Financial Times, One Southwark Bridge, London SE1 9HL.

INVESTMENT OPPORTUNITY INTERIOR DESIGN SOLUTIONS

Upmarket supplier of interior design services, distributing a wide range of quality decorating and furnishing products:

- Well established, serving mainly private clients.
- Unique design and distribution system capable of upgrade to latest interactive technology.
- Strong UK and Far East presence, other developing overseas markets.
- Profitable with sales over £1 million.

An excellent opportunity for overseas suppliers looking to enter the UK market or MBI candidates with relevant industry/interior design experience.

Interested parties please write to Samantha Penn at the address below.

Livingstone Guarantee plc
Acre House, 11-15 William Road, London NW1 3ER
LIVINGSTONE GUARANTEE
SFA Member

BUSINESS GROWTH

Your company can achieve additional growth in 1995 by adding proven products, processes and technologies sourced by strategic partnerships with successful companies in Japan, N.America and elsewhere.

We research high quality opportunities for companies and provide a full service including opportunity identification, market research and agreement negotiation. Many PLCs and companies have achieved success with our programme since 1979 and full details are available from:

Dr Derek A Newton, Director - SPA TECHNOLOGIES LTD
18 Arlington Avenue, Lissington Spa, Warwickshire, England, CV32 5UD
Tel: 0256 332228 Fax: 0256 335557

OFFSHORE COMPANIES & TRUSTS

From US \$250 Various Jurisdictions Information/Immediate Service

INTERNATIONAL COMPANY SERVICES (UK) LIMITED

Standbrook House, 2-5 Old Bond Street, LONDON, W1X 3TB
Tel: 071 493 4244 Fax: 071 491 0605

INDEPENDENT BUSINESS CONSULTANTS

Interesting opportunities for established Consultants. Please forward detailed CV together with profile of current activities and regional location to:
Box B3542, Financial Times, One Southwark Bridge, London SE1 9HL.

WE SEEK A MAJORITY STAKE

A substantial Service Organisation in the world of Business Systems. Ref: MK CL
Fax: 0279 466156

Welcome to MONTREUX VEVEY Your Place of Business.

- Businesses and wealth transfer for clients
- Tax relief up to 10 years
- Possibilities expanded and completed at no charge
- Unparalleled standard of living
- Security for family and business

For a copy of our introductory brochure "Primary Contact" write or call:
Michele A. Greier, Economic Consultant
P.O. Box 1460, CH-1820 Montreux 1
Phone: 4121963 48 48, Fax: 4121963 30 65

SOFTWARE DESIGN COMPANY

with innovative high return products seeks licensing deals or business/marketing arrangements with larger company to fully exploit products.

Please reply to: MERCURY INVESTMENTS LIMITED, 58 QUEEN STREET, EDINBURGH EH2 3NS

ORANGE GROVES IN AREA ZONED FOR SINGLE FAMILY HOMES

European group selling 525 acres (2.54 million sq. yards) of productive, expandable orange groves including own maintenance operation in largely developed area in SW Florida, zoned for single family homes. The location at the perimeter of a preferred small town with modern infra-structure, airport and proximity to the Gulf of Mexico make this object especially attractive.

Price US\$4.5 million; partial sale acceptable. Brochure and information available from: Eva Andres, 401 W. Oak Street, Arcadia, FL 33821, USA. Tel: USA 813 494 3690 Fax: USA 813 993 0363 Telephone contact in Switzerland: 411 611 422 3912 (tape recorder)

CHANNEL ISLANDS

Offshore Company Formation and Administration. Also Liberia. Panama & BVI etc. Total offshore facilities and services.

For details and appointments write: Cey Trust Ltd, Belmont House, 24 Belmont Rd, St. Helier, Jersey, C.I. Tel: 0534 78774, Fax: 0534 35401 Telex: 419227 COFORM C

COMMERCIAL FINANCE

Venture Capital available from £25,000 upwards. Sensible Rates, Sensible Fees. Broker enquiries welcome.

Anglo American Ventures Ltd. Tel: (0924) 201365, Fax: (0924) 201377

PRIVATE INVESTMENT COMPANY SEEKS FUNDS

for property purchase. Returns of up to 15% offered. Principals please reply to: Box B35

BUSINESSES FOR SALE

DARLINGTON TRANSPORT COMPANY LIMITED

(In Administration)

The Joint Administrators, Ian Brown FCA, MSP and Len Gatoff BA(Econ), FCA, MSP, offer for sale the assets of the above company which operates as a passenger transport business based in the North East of England with an annual turnover of approximately £2.8 million.

The company's assets comprise:

- In excess of 30 operating routes and comprehensive private hire and tour coaching operation.
- Bus fleet of over 60 vehicles.
- Freehold premises which includes 1.6 acres of land.

For further information please contact either W. Paxton or B. A. Branch at the company's premises on telephone number 0325 463569, or the Joint Administrators at Touche Ross & Co., 93a Grey Street, Newcastle upon Tyne NE1 6EA. Tel: 091 261 4111. Fax: 091 232 7665.

Touche Ross

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

PCF worldwide

FOR SALE

Mortgage Company

- Loan book value circa £5 million
- Profitable
- Cash generative
- Low overheads
- Experienced management

For further information please contact:
Julian Gibbins, at
Pannell Kerr Forster
New Garden House
18 Walton Garden
London EC1N 8JA
Tel: 0171 831 7393 Fax: 0171 782 9390

Pannell Kerr Forster are authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business in the United Kingdom.

PANNELL KERR FORSTER

Whitehead Letterfiles Limited and A. Kingham Limited

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and the assets of the above companies.

The companies specialise in the manufacture of manilla shelf filing and files with fittings:

- £4 million turnover through all channels of distribution
- Good gross margins
- Factories at Milton Keynes and Birmingham
- Manufacturing plant

For further information contact: Mr WJ Kelly or Mr DJ Roberts of Ernst & Young, PO Box 1, 3 Colmore Row, Birmingham B3 2DB.
Telephone: 021-626 6262. Facsimile: 021-626 6305.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

CD-ROM PUBLISHING COMPANY FOR SALE

Over 40 titles, \$150+ in annual sales. Well established. Contact sales agency.

SEADE & ARCHER

30N, Raymond Avenue, Suite 404, Pasadena, California 91105 USA
Tel: 818-354-1150 Fax: 818-354-1246
Internet: seade@aol.com

OFFSHORE GUERNSEY CY FOR SALE

Comprising 9 commercial properties freehold. Apply for documentation to: No: 018 815 814 Publicitas Genève Case postale 645, 1211 Genève 3

EC Meat Processing Plants for Sale or Lease.

Enquiries in writing to Box no. B3536 Financial Times, One Southwark Bridge, London SE1 9HL. Principals only please.

Long established well equipped SMALL LEATHERGOODS MANUFACTURING COMPANY FOR SALE

Write to Box B3751, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Profitable long established niche mail order/retail business. T/O £440K, price £95,000 + SAV approx £80K.

Write to Box B3524, Financial Times, One Southwark Bridge, London SE1 9HL.

Fine English Hotels Limited

(In Administrative Receivership and Liquidation)

The Joint Administrative Receivers, A J Barret and R C Boys-Stone offer for sale as going concerns the businesses and assets of 4 quality hotels.

The Plantation Inn Chester

- 73 Bedrooms.

The Chesterfield Hotel Chesterfield

- 73 Bedrooms.

The Oaklands Hotel Nr Grimsby

- 45 Bedrooms.

The Hermitage Hotel Bournemouth

- 71 Bedrooms.

Offers invited individually or as a group. Interested parties should contact the sole agents: Messrs Robert Barry & Co, 7 Upper Grosvenor Street, Mayfair, London, W1X 9PA. Telephone: 071-491 3026. Facsimile: 071-629 9373.

Price Waterhouse

Price Waterhouse is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

GASKET MAKER

T/O £400K, GP 49%, BS5750. High level repeat business, retirement sale.

Call: Cudric Robertshaw 071-631 0659

PHOTOGRAPHIC STUDIO/LABORATORY: NORTH OF MANCHESTER:

convenient motorway network, turnover £350,000 per annum, returning 70% gross profit, vast potential, well equipped, fixed £15,000 p.a. BUSINESS £250,000 P&L1975

HARVEY SILVER HODGKINSON TEL: 051 633 2000

Coopers & Lybrand

QUARRY PLANT MANUFACTURER AND GENERAL FABRICATOR

Whitwick Engineering Co Ltd

The Joint Administrative Receivers offer for sale the business and assets of the above company.

Principal features of the business include:

- design and build capability
- blue chip customer base
- turnover \$4.5 million in year to 30 June 1994
- freehold factory and offices in Coalville, Leicestershire within easy reach of motorway network.

For further information please contact Bob Bailey or Tim Cockerell at Coopers & Lybrand, Abacus House, 32 Frier Lane, Leicester LE1 5RA. Telephone: (0533) 518164. Fax: (0533) 536929.

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Coopers & Lybrand

MICHAEL HORROCKS AND MARK PALIOS JOINT ADMINISTRATIVE RECEIVERS

Olives Paper Mill Ltd in administrative receivership

Olives are invited to the business and assets of the above company which manufactures a wide range of printing and writing papers at its premises in Bury near Manchester.

Principal features of the business include:

- annual turnover circa £10m
- two paper making machines
- metal and steel manufacture
- circa 40 acres long leasehold site with 148,000 sq ft accommodation.

For further information please contact Mark Palios or Mark Cockerell at Coopers & Lybrand, Abacus House, 32 Frier Lane, Leicester LE1 5RA. Telephone: (0533) 518164. Fax: (0533) 536929.

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Commercial Manufacturers of CATERING EQUIPMENT

- Extensive and diverse product range
- Fully equipped freehold premises near Brentwood
- Established business with broad customer base
- T/O to year end 994 £436,000

Ref: 1191

EDWARD SYMONS & PARTNERS

2 Southwark Street, London Bridge, London SE1 1RQ
Fax: 071-407 6423
LONDON • MANCHESTER • LIVERPOOL • BRISTOL • SOUTHAMPTON

Tel: 071-407 8454

CONTROL & INSTRUMENTATION CONTRACTOR FOR SALE

This highly profitable company based in Scotland, whose main activities are reimbursable contracts, panel manufacture, maintenance and employment business, has enjoyed an impressive growth to a turnover of £4m serving blue chip clients within the process plant industry.

Interested parties prepared to offer cash only are advised to contact Box B3543, Financial Times, One Southwark Bridge, London SE1 9HL.

Businesses & Property in Receivership

FINN PAGES Fully indexed weekly guide to co's in liquidation & receivership, co's in trouble, bankruptcy auctions, businesses for sale. New Sections: Pre-liquidation & LPA Receiverships.

PROPERTY PAGES The UK guide to commercial property in receivership and for sale - 100% of property bargains - Hotels, Housing, Land, Offices, Retail & Industrial premises. Development opportunities etc.

Sample copies Tel: (0273) 626681 Fax: 626681

RETIREMENT SALE, LARGE RETAIL UNIT ON THE OUTSKIRTS OF HASTINGS

IN PRIME LOCATION WITH OWN CARPARKS, ROOM FOR EXPANSION.

Turnover £1.3m gross. Gross Profit £180k. Premium L/H £100K. Rent £45K or would consider FREEHOLD SALE. Ideal for existing company to expand or hard working business family.

Write to Box B3544, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESS OPPORTUNITY LOG

UK's most complete and up to date details on:

- Business Opportunities/Liquidations
- Companies in Trouble
- Auctions
- Business For Sale

Produced by experienced professionals with exclusive business profiles in retail, Wholesale of C&A and contact in each issue. Tel: 071-353 5009 Fax: 071-353 5004

PORTABLE AUTOCLAVE MANUFACTURER

for sale as going concern, or rights to manufacture. Lucrative service contracts through existing users. Plans to franchise sales, service and distribution outlined. Price guide £50,000 - £150,000.

Write to Box B3545, Financial Times, One Southwark Bridge, London SE1 9HL.

FOR SALE

Private specialist engineering company with international based sales in oil and gas industry. Based in North West. Turnover approx £3m. Q.A. ISO9002. Loyal and effective workforce. Directors retiring due to ill health. Will accept discount to net worth of £480k for quick sale.

Write to: Box B3752, Financial Times, One Southwark Bridge, London SE1 9HL.

Ile St Louis, PARIS

Restaurant FOR SALE. Excellent location. Very low rent. High turnover with year on year growth. Price FF3m.

Fax/Tel: PARIS 01 331 4806277

Importer/Distributor of Ladies Leather Garments & Knitwear

Old established. London Based. Profitable business supplying stores & specialist retail. Freehold property. Retirement.

Jade Securities Ltd, Acce House, 11-15 Wilton Road, London NW1 3ER.

CHAIN OF PARTY SHOPS 5 locations in London and Surrey

Annual sales about £1 million, including delivery, hire and contract services.

Contact CPA Fax: 0932 865475

RECRUITMENT AGENCY

Highly profitable £1 million plus T/O. Established 10 yrs. Market leader in high-tech niche. South east location. Secured major contracts with larger business. Objective - to accelerate expansion into identified areas of fast developing technologies.

Write to Box B3541, Financial Times, One Southwark Bridge, London SE1 9HL.

100+ LIVE Businesses for sale and sales of assets fortnightly

071 262 1164 Fax 071 706 3484

LEGAL NOTICES

NOTICE OF CREDITORS' MEETING UNDER SECTION 12(1) OF THE INSOLVENCY ACT 1986

Company Name: Atlantic Equipment (WGL) Limited. Registered in England. Company Number: 2074113. Principal Place of Business: Unit A, 120 Oyster Lane, West Byfleet, Surrey KT24 7AU. NOTICE IS HEREBY GIVEN, pursuant to Section 48(2) of the Insolvency Act 1986, that a meeting of the creditors of Atlantic Equipment (WGL) Limited will be held at the offices of Coopers & Lybrand, 32 Frier Lane, Leicester LE1 5RA, on 28 November 1994 at 11.00am for the purpose of considering the proposed administration of the affairs of the company and the appointment of an administrator. The meeting may be held at any other place if the administrator so directs. Creditors are only entitled to vote if (a) they have delivered to the administrator a copy of the original or certified copy of the certificate of the company's directors, if any, signed by them, and (b) there has been lodged with the administrator a copy of the certificate of the company's directors, if any, signed by them, and (c) the certificate of the company's directors, if any, signed by them, and (d) the certificate of the company's directors, if any, signed by them, and (e) the certificate of the company's directors, if any, signed by them, and (f) the certificate of the company's directors, if any, signed by them, and (g) the certificate of the company's directors, if any, signed by them, and (h) the certificate of the company's directors, if any, signed by them, and (i) the certificate of the company's directors, if any, signed by them, and (j) the certificate of the company's directors, if any, signed by them, and (k) the certificate of the company's directors, if any, signed by them, and (l) the certificate of the company's directors, if any, signed by them, and (m) the certificate of the company's directors, if any, signed by them, and (n) the certificate of the company's directors, if any, signed by them, and (o) the certificate of the company's directors, if any, signed by them, and (p) the certificate of the company's directors, if any, signed by them, and (q) the certificate of the company's directors, if any, signed by them, and (r) the certificate of the company's directors, if any, signed by them, and (s) the certificate of the company's directors, if any, signed by them, and (t) the certificate of the company's directors, if any, signed by them, and (u) the certificate of the company's directors, if any, signed by them, and (v) the certificate of the company's directors, if any, signed by them, and (w) the certificate of the company's directors, if any, signed by them, and (x) the certificate of the company's directors, if any, signed by them, and (y) the certificate of the company's directors, if any, signed by them, and (z) the certificate of the company's directors, if any, signed by them, and (aa) the certificate of the company's directors, if any, signed by them, and (ab) the certificate of the company's directors, if any, signed by them, and (ac) the certificate of the company's directors, if any, signed by them, and (ad) the certificate of the company's directors, if any, signed by them, and (ae) the certificate of the company's directors, if any, signed by them, and (af) the certificate of the company's directors, if any, signed by them, and (ag) the certificate of the company's directors, if any, signed by them, and (ah) the certificate of the company's directors, if any, signed by them, and (ai) the certificate of the company's directors, if any, signed by them, and (aj) the certificate of the company's directors, if any, signed by them, and (ak) the certificate of the company's directors, if any, signed by them, and (al) the certificate of the company's directors, if any, signed by them, and (am) the certificate of the company's directors, if any, signed by them, and (an) the certificate of the company's directors, if any, signed by them, and (ao) the certificate of the company's directors, if any, signed by them, and (ap) the certificate of the company's directors, if any, signed by them, and (aq) the certificate of the company's directors, if any, signed by them, and (ar) the certificate of the company's directors, if any, signed by them, and (as) the certificate of the company's directors, if any, signed by them, and (at) the certificate of the company's directors, if any, signed by them, and (au) the certificate of the company's directors, if any, signed by them, and (av) the certificate of the company's directors, if any, signed by them, and (aw) the certificate of the company's directors, if any, signed by them, and (ax) the certificate of the company's directors, if any, signed by them, and (ay) the certificate of the company's directors, if any, signed by them, and (az) the certificate of the company's directors, if any, signed by them, and (ba) the certificate of the company's directors, if any, signed by them, and (bb) the certificate of the company's directors, if any, signed by them, and (bc) the certificate of the company's directors, if any, signed by them, and (bd) the certificate of the company's directors, if any, signed by them, and (be) the certificate of the company's directors, if any, signed by them, and (bf) the certificate of the company's directors, if any, signed by them, and (bg) the certificate of the company's directors, if any, signed by them, and (bh) the certificate of the company's directors, if any, signed by them, and (bi) the certificate of the company's directors, if any, signed by them, and (bj) the certificate of the company's directors, if any, signed by them, and (bk) the certificate of the company's directors, if any, signed by them, and (bl) the certificate of the company's directors, if any, signed by them, and (bm) the certificate of the company's directors, if any, signed by them, and (bn) the certificate of the company's directors, if any, signed by them, and (bo) the certificate of the company's directors, if any, signed by them, and (bp) the certificate of the company's directors, if any, signed by them, and (bq) the certificate of the company's directors, if any, signed by them, and (br) the certificate of the company's directors, if any, signed by them, and (bs) the certificate of the company's directors, if any, signed by them, and (bt) the certificate of the company's directors, if any, signed by them, and (bu) the certificate of the company's directors, if any, signed by them, and (bv) the certificate of the company's directors, if any, signed by them, and (bw) the certificate of the company's directors, if any, signed by them, and (bx) the certificate of the company's directors, if any, signed by them, and (by) the certificate of the company's directors, if any, signed by them, and (bz) the certificate of the company's directors, if any, signed by them, and (ca) the certificate of the company's directors, if any, signed by them, and (cb) the certificate of the company's directors, if any, signed by them, and (cc) the certificate of the company's directors, if any, signed by them, and (cd) the certificate of the company's directors, if any, signed by them, and (ce) the certificate of the company's directors, if any, signed by them, and (cf) the certificate of the company's directors, if any, signed by them, and (cg) the certificate of the company's directors, if any, signed by them, and (ch) the certificate of the company's directors, if any, signed by them, and (ci) the certificate of the company's directors, if any, signed by them, and (cj) the certificate of the company's directors, if any, signed by them, and (ck) the certificate of the company's directors, if any, signed by them, and (cl) the certificate of the company's directors, if any, signed by them, and (cm) the certificate of the company's directors, if any, signed by them, and (cn) the certificate of the company's directors, if any, signed by them, and (co) the certificate of the company's directors, if any, signed by them, and (cp) the certificate of the company's directors, if any, signed by them, and (cq) the certificate of the company's directors, if any, signed by them, and (cr) the certificate of the company's directors, if any, signed by them, and (cs) the certificate of the company's directors, if any, signed by them, and (ct) the certificate of the company's directors, if any, signed by them, and (cu) the certificate of the company's directors, if any, signed by them, and (cv) the certificate of the company's directors, if any, signed by them, and (cw) the certificate of the company's directors, if any, signed by them, and (cx) the certificate of the company's directors, if any, signed by them, and (cy) the certificate of the company's directors, if any, signed by them, and (cz) the certificate of the company's directors, if any, signed by them, and (da) the certificate of the company's directors, if any, signed by them, and (db) the certificate of the company's directors, if any, signed by them, and (dc) the certificate of the company's directors, if any, signed by them, and (dd) the certificate of the company's directors, if any, signed by them, and (de) the certificate of the company's directors, if any, signed by them, and (df) the certificate of the company's directors, if any, signed by them, and (dg) the certificate of the company's directors, if any, signed by them, and (dh) the certificate of the company's directors, if any, signed by them, and (di) the certificate of the company's directors, if any, signed by them, and (dj) the certificate of the company's directors, if any, signed by them, and (dk) the certificate of the company's directors, if any, signed by them, and (dl) the certificate of the company's directors, if any, signed by them, and (dm) the certificate of the company's directors, if any, signed by them, and (dn) the certificate of the company's directors, if any, signed by them, and (do) the certificate of the company's directors, if any, signed by them, and (dp) the certificate of the company's directors, if any, signed by them, and (dq) the certificate of the company's directors, if any, signed by them, and (dr) the certificate of the company's directors, if any, signed by them, and (ds) the certificate of the company's directors, if any, signed by them, and (dt) the certificate of the company's directors, if any, signed by them, and (du) the certificate of the company's directors, if any, signed by them, and (dv) the certificate of the company's directors, if any, signed by them, and (dw) the certificate of the company's directors, if any, signed by them, and (dx) the certificate of the company's directors, if any, signed by them, and (dy) the certificate of the company's directors, if any, signed by them, and (dz) the certificate of the company's directors, if any, signed by them, and (ea) the certificate of the company's directors, if any, signed by them, and (eb) the certificate of the company's directors, if any, signed by them, and (ec) the certificate of the company's directors, if any, signed by them, and (ed) the certificate of the company's directors, if any, signed by them, and (ee) the certificate of the company's directors, if any, signed by them, and (ef) the certificate of the company's directors, if any, signed by them, and (eg) the certificate of the company's directors, if any, signed by them, and (eh) the certificate of the company's directors, if any, signed by them, and (ei) the certificate of the company's directors, if any, signed by them, and (ej) the certificate of the company's directors, if any, signed by them, and (ek) the certificate of the company's directors, if any, signed by them, and (el) the certificate of the company's directors, if any, signed by them, and (em) the certificate of the company's directors, if any, signed by them, and (en) the certificate of the company's directors, if any, signed by them, and (eo) the certificate of the company's directors, if any, signed by them, and (ep) the certificate of the company's directors, if any, signed by them, and (eq) the certificate of the company's directors, if any, signed by them, and (er) the certificate of the company's directors, if any, signed by them, and (es) the certificate of the company's directors, if any, signed by them, and (et) the certificate of the company's directors, if any, signed by them, and (eu) the certificate of the company's directors, if any, signed by them, and (ev) the certificate of the company's directors, if any, signed by them, and (ew) the certificate of the company's directors, if any, signed by them, and (ex) the certificate of the company's directors, if any, signed by them, and (ey) the certificate of the company's directors, if any, signed by them, and (ez) the certificate of the company's directors, if any, signed by them, and (fa) the certificate of the company's directors, if any, signed by them, and (fb) the certificate of the company's directors, if any, signed by them, and (fc) the certificate of the company's directors, if any, signed by them, and (fd) the certificate of the company's directors, if any, signed by them, and (fe) the certificate of the company's directors, if any, signed by them, and (ff) the certificate of the company's directors, if any, signed by them, and (fg) the certificate of the company's directors, if any, signed by them, and (fh) the certificate of the company's directors, if any, signed by them, and (fi) the certificate of the company's directors, if any, signed by them, and (fj) the certificate of the company's directors, if any, signed by them, and (fk) the certificate of the company's directors, if any, signed by them, and (fl) the certificate of the company's directors, if any, signed by them, and (fm) the certificate of the company's directors, if any, signed by them, and (fn) the certificate of the company's directors, if any, signed by them, and (fo) the certificate of the company's directors, if any, signed by them, and (fp) the certificate of the company's directors, if any, signed by them, and (fq) the certificate of the company's directors, if any, signed by them, and (fr) the certificate of the company's directors, if any, signed by them, and (fs) the certificate of the company's directors, if any, signed by them, and (ft) the certificate of the company's directors, if any, signed by them, and (fu) the certificate of the company's directors, if any, signed by them, and (fv) the certificate of the company's directors, if any, signed by them, and (fw) the certificate of the company's directors, if any, signed by them, and (fx) the certificate of the company's directors, if any, signed by them, and (fy) the certificate of the company's directors, if any, signed by them, and (fz) the certificate of the company's directors, if any, signed by them, and (ga) the certificate of the company's directors, if any, signed by them, and (gb) the certificate of the company's directors, if any, signed by them, and (gc) the certificate of the company's directors, if any, signed by them, and (gd) the certificate of the company's directors, if any, signed by them, and (ge) the certificate of the company's directors, if any, signed by them, and (gf) the certificate of the company's directors, if any, signed by them, and (gg) the certificate of the company's directors, if any, signed by them, and (gh) the certificate of the company's directors, if any, signed by them, and (gi) the certificate of the company's directors, if any, signed by them, and (gj) the certificate of the company's directors, if any, signed by them, and (gk) the certificate of the company's directors, if any, signed by them, and (gl) the certificate of the company's directors, if any, signed by them, and (gm) the certificate of the company's directors, if any, signed by them, and (gn) the certificate of the company's directors, if any, signed by them, and (go) the certificate of the company's directors, if any, signed by them, and (gp) the certificate of the company's directors, if any, signed by them, and (gq) the certificate of the company's directors, if any, signed by them, and (gr) the certificate of the company's directors, if any, signed by them, and (gs) the certificate of the company's directors, if any, signed by them, and (gt) the certificate of the company's directors, if any, signed by them, and (gu) the certificate of the company's directors, if any, signed by them, and (gv) the certificate of the company's directors, if any, signed by them, and (gw) the certificate of the company's directors, if any, signed by them, and (gx) the certificate of the company's directors, if any, signed by them, and (gy) the certificate of the company's directors, if any, signed by them, and (gz) the certificate of the company's directors, if any, signed by them, and (ha) the certificate of the company's directors, if any, signed by them, and (hb) the certificate of the company's directors, if any, signed by them, and (hc) the certificate of the company's directors, if any, signed by them, and (hd) the certificate of the company's directors, if any, signed by them, and (he) the certificate of the company's directors, if any, signed by them, and (hf) the certificate of the company's directors, if any, signed by them, and (hg) the certificate of the company's directors, if any, signed by them, and (hh) the certificate of the company's directors, if any, signed by them, and (hi) the certificate of the company's directors, if any, signed by them, and (hj) the certificate of the company's directors, if any, signed by them, and (hk) the certificate of the company's directors, if any, signed by them, and (hl) the certificate of the company's directors, if any, signed by them, and (hm) the certificate of the company's directors, if any, signed by them, and (hn) the certificate of the company's directors, if any, signed by them, and (ho) the certificate of the company's directors, if any, signed by them, and (hp) the certificate of the company's directors, if any, signed by them, and (hq) the certificate of the company's directors, if any, signed by them, and (hr) the certificate of the company's directors, if any, signed by them, and (hs) the certificate of the company's directors, if any, signed by them, and (ht) the certificate of the company's directors, if any, signed by them, and (hu) the certificate of the company's directors, if any, signed by them, and (hv) the certificate of the company's directors, if any, signed by them, and (hw) the certificate of the company's directors, if any, signed by them, and (hx) the certificate of the company's directors, if any, signed by them, and (hy) the certificate of the company's directors, if any, signed by them, and (hz) the certificate of the company's directors, if any, signed by them, and (ia) the certificate of the company's directors, if any, signed by them, and (ib) the certificate of the company's directors, if any, signed by them, and (ic) the certificate of the company's directors, if any, signed by them, and (id) the certificate of the company's directors, if any, signed by them, and (ie) the certificate of the company's directors, if any, signed by them, and (if) the certificate of the company's directors, if any, signed by them, and (ig) the certificate of the company's directors, if any, signed by them, and (ih) the certificate of the company's directors, if any, signed by them, and (ii) the certificate of the company's directors, if any, signed by them, and (ij) the certificate of the company's directors, if any, signed by them, and (ik) the certificate of the company's directors, if any, signed by them, and (il) the certificate of the company's directors, if any, signed by them, and (im) the certificate of the company's directors, if any, signed by them, and (in) the certificate of the company's directors, if any, signed by them, and (io) the certificate of the company's directors, if any, signed by them, and (ip) the certificate of the company's directors, if any, signed by them, and (iq) the certificate of the company's directors, if any, signed by them, and (ir) the certificate of the company's directors, if any, signed by them, and (is) the certificate of the company's directors, if any, signed by them, and (it) the certificate of the company's directors, if any, signed by them, and (iu) the certificate of the company's directors, if any, signed by them, and (iv) the certificate of the company's directors, if any, signed by them, and (iw) the certificate of the company's directors, if any, signed by them, and (ix) the certificate of the company's directors, if any, signed by them, and (iy) the certificate of the company's directors, if any, signed by them, and (iz) the certificate of the company's directors, if any, signed by them, and (ja) the certificate of the company's directors, if any, signed by them, and (jb) the certificate of the company's directors, if any, signed by them, and (jc) the certificate of the company's directors, if any, signed by them, and (jd) the certificate of the company's directors, if any, signed by them, and (je) the certificate of the company's directors, if any, signed by them, and (jf) the certificate of the company's directors, if any, signed by them, and (jg) the certificate of the company's directors, if any, signed by them, and (jh) the certificate of the company's directors, if any, signed by them, and (ji) the certificate of the company's directors, if any, signed by them, and (jj) the certificate of the company's directors, if any, signed by them, and (jk) the certificate of the company's directors, if any, signed by them, and (jl) the certificate of the company's directors, if any, signed by them, and (jm) the certificate of the company's directors, if any, signed by them, and (jn) the certificate of the company's directors, if any, signed by them, and (jo) the certificate of the company's directors, if any, signed by them, and (jp) the certificate of the company's directors, if any, signed by them, and (jq) the certificate of the company's directors, if any, signed by them, and (jr) the certificate of the company's directors, if any, signed by them, and (js) the certificate of the company's directors, if any, signed by them, and (jt) the certificate of the company's directors, if any, signed by them, and (ju) the certificate of the company's directors, if any, signed by them, and (jv) the certificate of the company's directors, if any, signed by them, and (jw) the certificate of the company's directors, if any, signed by them, and (jx) the certificate of the company's directors, if any, signed by them, and (jy) the certificate of the company's directors, if any, signed by them, and (jz) the certificate of the company's directors, if any, signed by them, and (ka) the certificate of the company's directors, if any, signed by them, and (kb) the certificate of the company's directors, if any, signed by them, and (kc) the certificate of the company's directors, if any, signed by them, and (kd) the certificate of the company's directors, if any, signed by them, and (ke) the certificate of the company's directors, if any, signed by them, and (kf) the certificate of the company's directors, if any, signed by them, and (kg) the certificate of the company's directors, if any, signed by them, and (kh) the certificate of the company's directors, if any, signed by them, and (ki) the certificate of the company's directors, if any, signed by them, and (kj) the certificate of the company's directors, if any, signed by them, and (kk) the certificate of the company's directors, if any, signed by them, and (kl) the certificate of the company's directors, if any, signed by them, and (km) the certificate of the company's directors, if any, signed by them, and (kn) the certificate of the company's directors, if any, signed by them, and (ko) the certificate of the company's directors, if any, signed by them, and (kp) the certificate of the company's directors, if any, signed by them, and (kq) the certificate of the company's directors, if any, signed by them, and (kr) the certificate of the company's directors, if any, signed by them, and (ks) the certificate of the company's directors, if any, signed by them, and (kt) the certificate of the company's directors, if any, signed by them, and (ku) the certificate of the company's directors, if any, signed by them, and (kv) the certificate of the company's directors, if any, signed by them, and (kw) the certificate of the company's directors, if any, signed by them, and (kx) the certificate of the company's directors, if any, signed by them, and (ky) the certificate of the company's directors, if any, signed by them, and (kz) the certificate of the company's directors, if any, signed by them, and (la) the certificate of the company's directors, if any, signed by them, and (lb) the certificate of the company's directors, if any, signed by them, and (lc) the certificate of the company's directors, if any, signed by them, and (ld) the certificate of the company's directors, if any, signed by them, and (le) the certificate of the company's directors, if any, signed by them, and (lf) the certificate of the company's directors, if any, signed by them, and (lg) the certificate of the company's directors, if any, signed by them, and (lh) the certificate of the company's directors, if any, signed by them, and (li) the certificate of the company's directors, if any, signed by them, and (lj) the certificate of the company's directors, if any, signed by them, and (lk) the certificate of the company's directors, if any, signed by them, and (ll) the certificate of the company's directors, if any, signed by them, and (lm) the certificate of the company's directors, if any, signed by them, and (ln) the certificate of the company's directors, if any, signed by them, and (lo) the certificate of the company's directors, if any, signed by them, and (lp) the certificate of the company's directors, if any, signed by them, and (lq) the certificate of the company's directors, if any, signed by them, and (lr) the certificate of the company's directors, if any, signed by them, and (ls) the certificate of the company's directors, if any, signed by them, and (lt) the certificate of the company's directors, if any, signed by them, and (lu) the certificate of the company's directors, if any, signed by them, and (lv) the certificate of the company's directors, if any, signed by them, and (lw) the certificate of the company's directors, if any, signed by them, and (lx) the certificate of the company's directors, if any, signed by them, and (ly) the certificate of the company's directors, if any, signed by them, and (lz) the certificate of the company's directors, if any, signed by them, and (ma) the certificate of the company's directors, if any, signed by them, and (mb) the certificate of the company's directors, if any, signed by them, and (mc) the certificate of the company's directors, if any, signed by them, and (md) the certificate of the company's directors, if any, signed by them, and (me) the certificate of the company's directors, if any, signed by them, and (mf) the certificate of the company's directors, if any, signed by them, and (mg) the certificate of the company's directors, if any, signed by them, and (mh) the certificate of the company's directors, if any, signed by them, and (mi) the certificate of the company's directors, if any, signed by them, and (mj) the certificate of the company's directors, if any, signed by them, and (mk) the certificate of the company's directors, if any, signed by them, and (ml) the certificate of the company's directors, if any, signed by them, and (mm) the certificate of the company's directors, if any, signed by them, and (mn) the certificate of the company's directors, if any, signed by them, and (mo) the certificate of the company's directors, if any, signed by them, and (mp) the certificate of the company's directors, if any, signed by them, and (mq) the certificate of the company's directors, if any, signed by them, and (mr) the certificate of the company's directors, if any, signed by them, and (ms) the certificate of the company's directors, if any, signed by them, and (mt) the certificate of the company's directors, if any, signed by them, and (mu) the certificate of the company's directors, if any, signed by them, and (mv) the certificate of the company's directors, if any, signed by them, and (mw) the certificate of the company's directors, if any, signed by them, and (mx) the certificate of the company's directors, if any, signed by them, and (my) the certificate of the company's directors, if any, signed by them, and (mz) the certificate of the company's directors, if any, signed by them, and (na) the certificate of the company's directors, if any, signed by them, and (nb) the certificate of the company's directors, if any, signed by them, and (nc) the certificate of the company's directors, if any, signed by them, and (nd) the certificate of the company's directors, if any, signed by them, and (ne) the certificate of the company's directors, if any, signed by them, and (nf) the certificate of the company's directors, if any, signed by them, and (ng) the certificate of the company's directors, if any, signed by them, and (nh) the certificate of the company's directors, if any, signed by them, and (ni) the certificate of the company's directors, if any, signed by them, and (nj) the certificate of the company's directors, if any, signed by them, and (nk) the certificate of the company's directors, if any, signed by them, and (nl) the certificate of the company's directors, if any, signed by them, and (nm) the certificate of the company's directors, if any, signed by them, and (nn) the certificate of the company's directors, if any, signed by them, and (no) the certificate of the company's directors, if any, signed by them, and (np) the certificate of the company's directors, if any, signed by them, and (nq) the certificate of the company's directors, if any, signed by them, and (nr) the certificate of the company's directors, if any, signed by them, and (ns) the certificate of the company's directors, if any, signed by them, and (nt) the certificate of the company's directors, if any, signed by them, and (nu) the certificate of the company's directors, if any, signed by them, and (nv) the certificate of the company's directors, if any, signed by them, and (nw) the certificate of the company's directors, if any, signed by them, and (nx) the certificate of the company's directors, if any, signed by them, and (ny) the certificate of the company's directors, if any, signed by them, and (nz) the certificate of the company's directors, if any, signed by them, and (oa) the certificate of the company's directors, if any, signed by them, and (ob) the certificate of the company's directors, if any, signed by them, and (oc) the certificate of the company's directors, if any, signed by them, and (od) the certificate of the company's directors, if any, signed by them, and (oe) the certificate of the company's directors, if any, signed by them, and (of) the certificate of the company's directors, if any, signed by them, and (og) the certificate

Ashton celebrated

Clement Crisp reviews the Royal Ballet

In the weeks leading up to Christmas, the Royal Ballet is offering two programmes of ballets by Sir Frederick Ashton, with the added seasonal pleasure of his *Choreography*. This is a first and over-due celebration of the work of the man whose creations vitally shaped our national style of classic dance.

Ashton was a genius. First Marie Rambert, then Ninette de Valois gave him his earliest chances, and de Valois - pre-wit with the role of chief choreographer to her company in 1935. From that moment on he made ballets which can be seen as an ascending curve of imaginative brilliance, craft and poetic sensibility.

I have been fortunate enough to see much of his work with its first casts. (Ashton was often indifferent to dancers who took over roles, and could make such devastating comments as "She's not chic" by which he meant wit in technique and manner). His maturity as a choreographer came after the war. For the next three decades he made ballets whose variety and felicity of means were central to the Royal Ballet's identity.

He took on the mantle of Petipa and gave us *Choreography*, the delicious and shamefully neglected *Sylvia*, the tragic *Ondine*, the sunburst of *La Fille mal gardée*, and the romance of *The Two Pigeons*. He explored Fonteyn's gifts in role after role. He could evoke Greek myth in the mysterious *Persphone and Daphnis and Chloe*, and extract the essence from a drama to make a work as emotionally succinct as *Month in the Country*. He could be hugely and subtly funny in *A Wedding Bouquet*, and very moving through no less subtle means in *Lament of the Wives*. He could make dance glitter - one of his own favourite works was the sublime theorem of *Scenes de ballet* - and make his dancers opulent, grand, in *Birthdays Offering*.

Above all, his creativity fed on music, and on qualities he sensed to his interpreters - hence his lack of much interest in their successors. His ballets remain the truest portrait of his company for much of its existence. So now, somewhat belatedly, the Royal Ballet makes an Ashton homage. A stage, shared with opera precludes the celebrations that New York City Ballet gave in last spring's showing of 73 Balanchine works. But I made a tally of some 30 Ashton pieces which should be in the repertoire. A national ballet owes this to its dancers and audiences: the Ashton heritage is no less important than, say, the works of Benjamin Britten, and Ashton must be accounted one of our greatest lyric poets.

Thursday night's first programme brought a revival and re-decoration of *Daphnis and Chloe*, the return of *La Valse* and *Symphonic Variations*, and duets from *Sylvia* and *Birthdays Offering*, works spanning 12 great Ashton years, 1946-58. The evening was the victim of injuries: four principals, among others, were replaced. It is for this reason that I am reluctant to say much about *Symphonic Variations*, which looked studied rather than spontaneous. Because this work has been elevated to the status of a sacred text, it is too often danced as if its cast were in church. Bruce Sansom in the leading male role was fine: the rest of the cast looked tentative. They might adopt some of the freedom and sense of giving themselves to the pulse of the music which made the opening *La Valse* look so handsome as Ravel's whirlwind bore its couples along. The two pas de deux made me long for the entire ballet from which they were extracted. *Birthdays Offering* was, in 1966, a loving portrait of the company's seven ballerinas in the year of its silver jubilee. (I wish I thought that the present troupe could field

seven such varied and fascinating artists). At the heart of it, of course, Margot Fonteyn and her cavalier, Michael Somes. On Thursday, Lealey Collier and Jonathan Cope gave the duet its proper grace. Collier has wit and the proper understanding of Ashtonian nuance, and Cope is a handsome partner: the piece was alive.

The *Sylvia* duet - one of Ashton's most brilliant and demanding creations for Fonteyn and Somes - did not look happy with Viviana Durante and Irek Mukhamedov. Mukhamedov has the power the dance needs, though he makes it seem more Bolshoi-like than heretofore. Durante seemed flustered by intricacies that Fonteyn played with a delicious and understated amusement in what Ashton had set her to do. But the duet whetted the appetite: we really must have the whole ballet restored to the stage with its ravishing designs by the Iroside brothers.

Daphnis and Chloe has been long over-due for return. Now it is back, with new design by Marina Balanchine replacing John Craxton's original decoration. The initial impression of Balanchine's work is excellent. His permanent set is of creamy stone walls with a distant landscape shimmering through horizontal lines which mask the backdrop. The costumes are timeless yet suitably archaic, in natural-coloured linen and wool for the villagers, rather more conventionally piratical for Bryxas and his crew. I think it a miscalculation to use an obviously theatrical mood and finely stars for the pirate scene, and to make the last act sea like a dowager's sequined bosom glittering all-too-brightly in the morning light. These seem trumpery when contrasted with the earlier aptness of the design.

The *Chloe* of Trinidad Sevilliano and Stuart Cassidy in 'Daphnis and Chloe'



Trinidad Sevilliano and Stuart Cassidy in 'Daphnis and Chloe'

lano - a replacement for an injured Sarah Wildor - was deliciously soft in outline and tender in manner, and the character lived. So did Stuart Cassidy's Daphnis, happily combining innocence and passion. Lykanon and Dorkon, who must tempt the young lovers, were given first sketches by Benar Hussein and Adam Cooper, but the pirate Bryxas needs a far weightier presence than Matthew Hart's physique can bring - the part cries out for Mukhamedov. This is, nonetheless, a welcome revival. Let it be the precursor of much more Ashton - and MacMillan - restored to the stage; their work is our national ballet's treasure, and identity.

Daphnis and Chloe sponsored by the Robert Gavroo Charitable Trust.

Music in London

Schnittke Series

In this, his 60th birthday, Alfred Schnittke's position as the natural successor to Shostakovich as Russia's leading composer seems unassailable. Schnittke's festivals are on the increase, his discography is - for a serious contemporary composer - massive, and his rate of production - especially given his precarious state of health and his need to make statements on a large scale - shows no sign of dwindling. For his admirers, he is as much moral inspiration as pure musician: they speak passionately of his work's overwhelming emotional intensity and of his giving voice in dark and dangerous times to the soul of an oppressed Russian people.

These are strong claims, but are they justified by the musical reality? Do the ends - the powerful communication of non-musical truths - justify the means? Can we turn a deaf ear to the relative crudity of Schnittke's techniques, not least his juxtapositions of avant-garde clichés and quotations from the whole gamut of musical history? Or should we expect more from a composer of his stature than a language in which the ideas behind the music are more important than the music itself, and in which the actual notes dissolve into a rhetoric whose only *raison d'être* seems to be dictated by the composer's own freely associating anxieties?

"Perhaps" and "sometimes" may be the answers, but not, I think, on the basis of the three Schnittke pieces given exemplary performances by the London Sinfonietta in the opening

concert of the Barbican Centre's Schnittke Series on Friday. The shortest, *Three by Seven*, proved a slight, rather dry and schematic exchange between harpichord and instrumental ensemble.

The earliest, *Quasi una sonata* of 1987 for violin and chamber orchestra, a reworking of his Second Violin Sonata of 1968, was a typical head-on collision between sounds from the 1960s avant-garde and quotes from Beethoven and Brahms, which ignores the purely musical implications of its material in favour of hollow gestures and temper tantrums.

The most recent, *Five Fragments on Pictures by Hieronymus Bosch*, receiving its recourse to rudimentary melody-plus-chords textures, sounded dangerously under-composed. Ironically, it was the work of two of Schnittke's patriots - justifying the main musical interest of the evening. *Life without Christmas - Daytime Prayers* by Giya Kancheli was a gentle, Gorekian meditation for clarinet and ensemble, capped by the arrival of a boy soprano to sing a Latin prayer. More striking was Alexander Raskatov's *Xenia*, another delicate, meditative work, evolving logically from shimmering tin-tinulations and revealing a fine ear for subtle shifts of colour, new orchestral sonorities and some appealingly quirky changes of direction.

Antony Bye

The Schnittke Series continues at the Barbican Centre tonight and November 17.

Chung conducts the Philharmonia

The London Philharmonic's concert at the Festival Hall on Saturday featured standard composers - Beethoven, Schumann and Brahms - in a standard overture-concerto-symphony format. All of the works complemented perfectly the art on show at the South Bank's Deutsche Romanik exhibition, but only first-rate performances would have justified such a routine programme.

But then, the evening was to have been conducted by Klaus Tennstedt, the orchestra's conductor laureate and one of the great exponents of this repertoire. His recent retirement due to ill-health from the concert platform is a not-unexpected blow to the orchestra, already in the process of losing its music director, Franz Welser-Möst.

Tennstedt was replaced on Saturday by Myung-whun Chung, a relative stranger to London but one who had the conductor-watchers out in force: his ousting last month from his post as music director of the Opéra-Bastille in Paris makes him a possible candidate for either of London's rudderless orchestras (the job at the Philharmonia being open too). But perhaps our cash-starved orchestras will find him too expensive: on the surface of a complicated battle of artistic wills in Paris, it was Chung's financial demands that made him the first victim of cost-cutting measures by the Bastille's director-designate, Hugues Gall.

Chung has been an acknowl-

edged force for artistic good in Paris. He is widely credited with having raised the standards of the Bastille orchestra, but here - in works that demand the individual stamp of a conductor - he came across like any other generalised super-maestro. Uncharacteristically, he allowed some undisciplined playing in a performance of the *Lemore* No. 3 overture that did not really hang together coherently.

Schumann's Piano Concerto in A minor - the epitome of German Romanticism, or at least of its more wholesome aspects - was much more successful. Chung proved a sensitive accompanist to Maurizio Pollini, and together they shaped a performance full of Romantic spontaneity but free of mannerism. Pollini's distinguished playing brought reminder - if reminder were needed - that he has few equals in this repertoire. His virtuosity remains but one of the tools of his glowing, poetic pianism.

Tennstedt's absence was keenly felt in the Brahms Symphony No. 1. Chung conjured up an appropriately warm sound but no Brahmsian incoherence, and the playing lacked cultivation. The blazing, affirmative finale was impressive, though not enough to make this an interpretation of real stature - a commodity which, after recent experiences with its music director, the London Philharmonic should now be seeking above all.

John Allison

Breda hosts the art of youth

Germinations, a European biennale for young artists, was set up in the early 1990s under the aegis of the Office Franco-Allemande. The UK joined in almost at once, followed by the Netherlands, and so it has continued to grow until in this, its eighth recurrence, some 15 countries are taking part.

Such growth speaks not just of a practical success, but of a wider recognition of the cultural and educational opportunity that *Germinations* represents. The arguments make themselves: the focus upon youth and education; pan-European co-operation extending across the community into the former communist bloc; all the cultural opportunities that follow of mutual experience and exchange.

Yet what the European Commission gives, the European Commission takes away, and this time, late in the day, the funding was withdrawn. To criticise this Breda *Germinations* for the absence of those workshop programmes, whereby participating artists from different countries would have been given the chance to work abroad together at selected centres in the months before the actual exhibition, is therefore no criticism of *Germinations* itself. The point was acknowledged by the administration, and confirmed by the artists, who certainly felt deprived.

The immediate reinstatement of these workshops is already the declared priority for *Germinations* 9. Where the money will come from, however - the Commission; the national funding bodies; private spo-

nsorship - is unclear. The pity is that the sums are still comparatively small. Has *Germinations* itself become too big? Sixty-four artists are represented, a handful from each country which inevitably blurs what might be national characteristics into individual quirks and interests. With funding secure, would a more frequent programme be better, allowing a reduced and rolling permutation of the member nations rather than all aboard, every time? Perhaps.

The work itself is what is to be expected

William Packer reviews the European biennale show, 'Germinations'

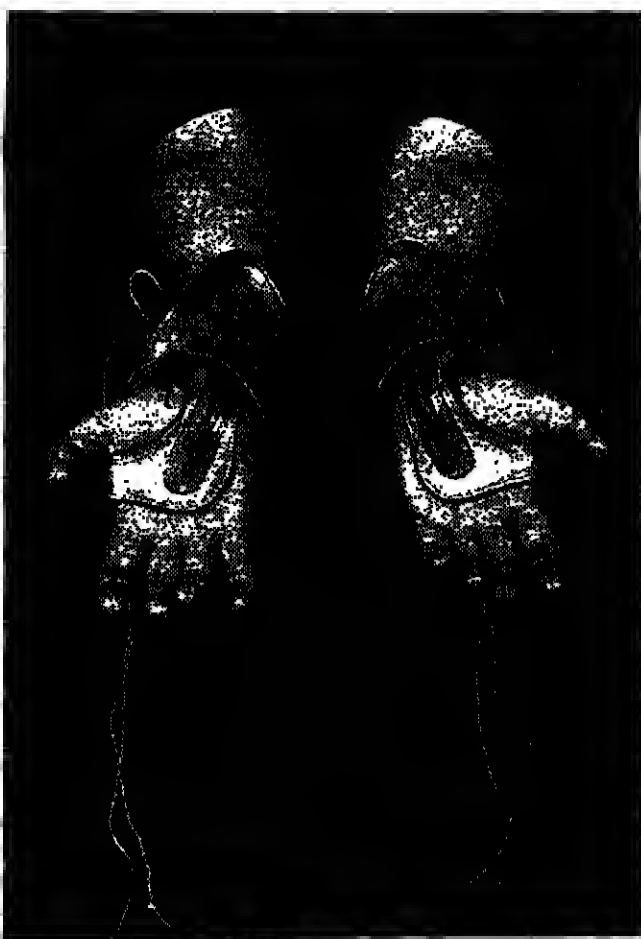
of any recent student generation, an avant-garde orthodoxy in both range of practice and content. There is enough here of the beautiful, intriguing and well-made to remain encouraged. It is only the narrowness of the range of preoccupation, the stultifying assumption that art must be idea-led rather than more intuitively responsive to the world, that is so sad.

Here, then, are some film and video, some print, installations, both conceptual and theatrical, and a lot of well-made abstract sculpture. There is also some painting on canvas, almost all of it abstract and some of it very good. Such is the currency of art schools, not just in the UK but across Europe. But for anything

direct and competent in its relation to nature, most of all to the figure, we look in vain. What little there is of figurative representation is embarrassingly inept.

That said, however, I would also say that the British contingent of eight artists was as strong as any, ranging from painting, through sculpture, to conceptual installation. Two of the painters were outstanding - Lynn Flavell with her elegantly abstracted pattern-fields derived from piles of fruit; and Sophie Benson, whose large, delicately worked and spatially ambiguous drawings deservedly won her the special bursary. The sculptor too, Naomi Dines, had made some quite extraordinary things. She is obsessed by tack and tackle of all kinds, as might be found on boats or horses, or in the surgery - old splints, supports, restraints, all beautifully made in leather and hung with an off-hand deliberation upon the wall. Of the rest I liked the sinister chair-figures of Klara Klose (Czech), Catherine Harang's metal structures (France), Petra Ondreichkova's painted relief perspective (Czech) and Katarina Diacommi's prawn-like wire creatures, dancing on springs. Barbara Kowalczyk (Poland), with her parcels of pigment on shelves and window-sills, won the Boudaille Prize as best artist in the show.

Germinations & the St Joost Academy and the De Beyer Contemporary Art Centre, Breda, The Netherlands, until December 4. Supported by the Commission of the European Community, Brussels, and by individual national organisations.



Detail of photopiece 'Stigmata', by Naomi Dines

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw Tonight: Hartmut Haenchen conducts Netherlands Philharmonic Orchestra and Chorus in symphonies by Szymanowski and Mahler. Tomorrow, Thurs, Fri: Kurt Sanderling conducts Royal Concertgebouw Orchestra in Beethoven and Schubert, with piano soloist Mitsuko Uchida. Tomorrow (Kleine Zaal): Gustav Leonhardt harpsichord recital. Thurs (Kleine Zaal): Tabea Zimmermann viola recital. Sat afternoon: Arnold Oetman conducts concert performance of Beethoven's *Leonora*, with cast headed by Hubert Delamboyne, Hillevi Martinpelto and David Pittman-Jennings. Sat evening: Handel's *Messiah*. Sat (Kleine Zaal): Alexey Lubimov piano recital. Sun morning: Radio Symphony Orchestra plays Chopin and Liszt/Grieg, with piano soloist Imogen Cooper. 24-hour information service 020-675 4411 ticket reservations 020-671 8345.

(continues till Nov 28): Netherlands Opera presents Louis Andriessen's new work *Rosa*, with scenario and production by Peter Greenaway (020-625 5455)

ANTWERP

de Vlaamse Opera Tonight: final performance of Yevgeny Oregin, staged by Adolf Dresen and conducted by Stefan Soltesz. The production moves to Ghent for four performances, opening on Sun (03-233 6685)

BRUSSELS

Monnaie Tonight, tomorrow, Thurs, Fri: Philippe Boesmans' acclaimed 1993 opera *Reigen*, based on Schnitzler's play *La Ronde*. The production is by Luc Bondy and the cast includes Solveig Kringsjorn, Franz-Ferdinand Nentwig and Lucinda Childs. There will also be performances at the Châtelet in Paris on Nov 25, 28 and 27 (02-218 1211)

CHICAGO

MUSIC Chicago Symphony Antonio Paapiano conducts works by Britten, Chausson and Copland on Thurs, Fri afternoon, Sat and next Tues, with mezzo soloist Florence Cuxar. Pierre Boulez will conduct four different programmes between Nov 25 and Dec 17 (312-435 6686) Lyric Opera This month's productions are Strauss's *Capriccio*, Rossini's *Il barbiere di Siviglia* and

Bernstein's *Candide*, *Capriccio* (tonight and Sat, continuing till Dec 5) is conducted by Andrew Davis and staged by John Cox, with Felicity Lott as the Countess. Frederica von Stade, Thomas Allen and Rockwell Blake star in the *Rossini* (final performance of this run tomorrow), and *Candide* opens on Nov 26 in a production by Harold Prince (312-332 2244)

THEATRE

● The Sisters Rosensweig: the national touring production of Wendy Wasserstein's hit Broadway comedy about the mid-life reunion of three Jewish sisters from Brooklyn (Shubert 312-902 1500)

● Laughter on the 23rd Floor: Neil Simon's newest comedy, about the golden days of live TV comedy, is currently enjoying an open-ended run (Eldon 312-348 4000)

● Angels in America: Tony Kushner's two-part epic is directed by Michael Mayer, with Jonathan Hasty as Roy Cohn (Royal George 312-988 9000)

ROTTERDAM

De Doelen Tomorrow, Thurs, Fri: Eduardo Mata conducts Rotterdam Philharmonic Orchestra in works by Strauss, Dvorak and Frank Martin (010-217 1717)

GENEVA

Comédie Moscov's Vakhtangov Theatre, directed by Piotr Fomenko, presents Ostrovsky's *This Guilty Innocent* daily till Nov 26 (022-320 5001)

Grand Théâtre The Bartered Bride, staged by Elijah Moshinsky and conducted by Bohumil Gregor, can be seen tonight, Fri and next Mon, with a cast headed by Valentin Prolet, Gwynne Geyar and Kristinn Sigmundsson (022-311 2311) Victoria Hall Yevgeny Svetlanov conducts the Suisse Romande Orchestra on Nov 22 and 25 (022-311 2511)

LAUSANNE

Théâtre Municipal Thurs: Jean-Claude Casadesu conducts first night of Jean-Claude Auvray's new production of *Un ballo in maschera*, with cast including Gino Quilico and Lillian Watson. Repeated Nov 20, 22, 24, 27 (021-312 6433)

VIENNA

● A new production of Pirandello's *The Mountain Giants*, directed by Giorgio Strehler, opens tonight at the Burgtheater. Next performances are Nov 19, 20, 23, 25, 28 and 29 (5144400)

● Walter Weller conducts the Royal Scottish National Orchestra at the Musikverein tomorrow, Thurs and Fri. The programme for the first two concerts consists of works by Janacek, Grieg and Tchaikovsky, with piano soloist Bella Davidovich. The concert on Fri includes works by Britten and James MacMillan. Carlo Maria Giulini conducts the Vienna Philharmonic in Schubert and Brahms on Fri afternoon, Sat afternoon and Sun morning. Okko Kamu conducts the Copenhagen Philharmonic on Sat evening in

Gade, Chopin and Nielsen, with piano soloist Elisabeth Leonskaja. Dec 5: José Carreras (505 8190)

● Vienna's contemporary music festival, Wien Modern, runs till Nov 28, with daily performances at various venues around the city. This year's featured composers are Morton Feldman, George Crumb, Helmut Lachenmann, Karl Schiske and Gunter Kahowetz (7124 6860)

● The Staats Opera is closed for technical alterations till Dec 14 (51444 2959/51444 2969/513 1513)

WASHINGTON

KENNEDY CENTER ● This week's National Symphony concerts are conducted by Zdenek Macal and Hugh Wolf. In tonight's programme, soprano Alessandra Marc sings selections from *Aida*. On Thurs, Fri afternoon and Sat, Ivan Moravec is soloist in Schumann's Piano Concerto (202-467 4600)

● Washington Opera's repertoire this month consists of Gounod's *Faust* and Mozart's *Le nozze di Figaro*. Jianyi Zhang sings the title role in *Faust*. The Mozart cast includes Jeffrey Black and Yvonne Kenny (202-467 4600)

THEATRE

● Otabenga: world premiere of John Strand's play based on the true story of a journey through America at the turn of the century. Opens tonight (Signature Theater 703-820 9771)

● Someone Who'll Watch Over Me: Irish playwright Frank McGuinness's humorous and poignant drama about three Beirut hostages. Till Dec 11 (Studio Theater

202-332 3300)

● Tom Stoppard trilogy: Washington Shakespeare Company presents *The Real Inspector Hound*. The 15-minute *Hamlet* and *Dirty Linen*. Till Dec 17 (Gunston Theater 703-418 4808)

● Two Trains Running: August Wilson's Pulitzer Prize-winning play is set in 1969 in Pittsburgh during the civil rights era. Till Dec 18 (Center Stage 410-885 3200)

● Artificial Jungle: the last play written by the late Charles Ludlam is a spoof on marriage in jeopardy. Till Dec 4 (Woolly Mammoth 202-393 3939)

ZURICH

Opernhaus Tonight, Fri, Sun afternoon: choreographies by Ek, Bianart and Van Manen. Tomorrow: *Il barbiere di Siviglia* with Vesselin Kasarova. Thurs, Sun afternoon: Serge Baudo conducts Bernard Uzan's production of Gounod's *Roméo et Juliette*, with Isabelle Rey and Francisco Araiza. Sat: Die Zauberflöte. Nov 27: first night of new production of *Die Frau ohne Schatten* (01-262 0509)

Tonhalle Tomorrow: Marcello Viotti conducts Tonhalle Orchestra in works by Mozart and Beethoven. Thurs: Hagen Quartet plays string quartets by Schumann, Mozart and Schubert. Fri: Viotti conducts Schnittke and Beethoven, with piano soloist Peter Waters. Sun: Howard Griffiths conducts Zurich Chamber Orchestra in Scherzer, Mozart, Beethoven and Prokofiev (01-261 1600)

ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time)

MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY NBC/Super Channel: FT Reports 1230.

TUESDAY EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430, 1730.

A bid for a military helicopter contract; a recipe for vitamin-enriched bread; and a trade union federation's development fund: all are part of a new national mission in South Africa, the Reconstruction and Development Programme (RDP).

With the death of both apartheid and the socialist vision of the African National Congress, the RDP is being promoted as the country's path to political stability and economic growth.

It is now so powerful and pervasive a feature of South African life, that scarcely any large initiative, in the private or public sector, is launched without ritual reference to the plan.

International donors talk of promoting the programme, the corporate sector spells out how its plans gel with the RDP's goals, and educational institutions frame their mission in terms of developing the necessary human capital to implement the RDP.

However, behind this enthusiasm lies widespread confusion over exactly what the programme involves. Most people would probably say the RDP was primarily a state-sponsored initiative to provide jobs and houses for the very poor - costing an eye at the R37.5bn over five years that the government has budgeted to promote everything from school feeding schemes to new water plants in rural areas.

But important though these high-profile initiatives are, they are only part of a much larger programme. The white paper on the RDP, recently presented to parliament, sets out the programme's five broad goals as meeting basic needs, such as jobs, land and housing; developing human resources through education and training; promoting economic growth; completing the democratisation process; and establishing the government structure and capacity to implement these aims.

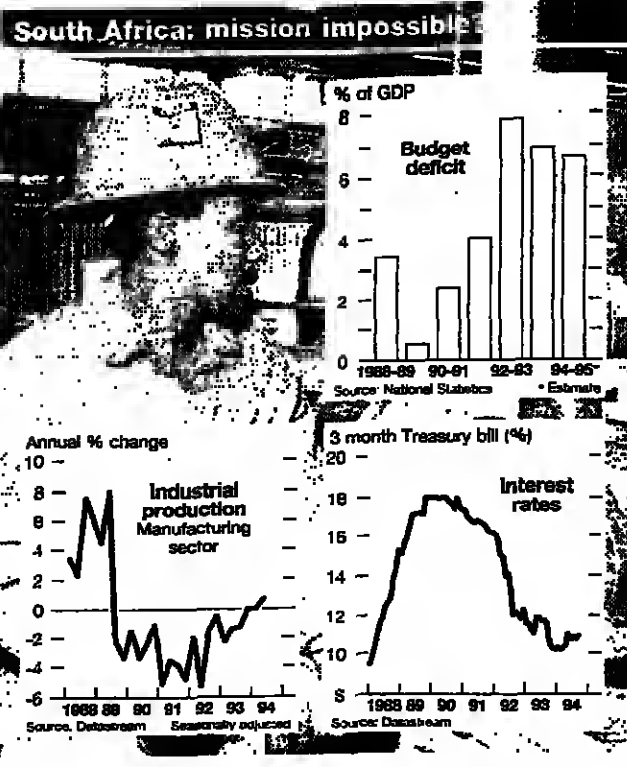
As Mr Jay Naidoo, the minister without portfolio who has the task of overseeing the programme, is fond of pointing out, the RDP is intended to do more than build a few extra schools and clinics.

"It is not a set of *ad hoc* projects on the ground," he said last month. "It is not about government centralising power in its own hands. It is about the fundamental transformation of government and society."

The economic policies that are being adopted to meet

Statement of intent

Mark Suzman on Pretoria's ambitious economic programme



these aims have been widely applauded both domestically and abroad. Although the programme includes several stated initiatives, the bulk of the RDP will be driven by the private sector.

The commitments to nationalisation and socialist policies that infused earlier drafts of the programme, when it was part of the ANC's electoral campaign, have been jettisoned. So, too, have the references, side-by-side, to free enterprise, frugality and high-spending, inflationary policies.

The ANC-led administration has instead committed itself to cutting the budget deficit, is pushing ahead with privatisation, and has proven highly supportive of the Reserve Bank's unpopular policy of high interest rates - aimed at keeping a rein on inflation.

Deputy Finance Minister

Alec Erwin's response to these changes has been that "fiscal and monetary discipline as an instrument to achieve objectives may mean that, like (former UK prime minister) Mrs Thatcher, we use a stove to cook a meal, but ours is a very different meal: it is one that we all will share and enjoy the quality of the cooking."

While such high hopes for the gains from economic discipline are thought to be realistic by many observers, they worry that other elements of the RDP may not be. The white paper's commitment to increasing civil service productivity and cutting the number of state employees appears Herculean. A recent analysis by the Johannesburg-based Centre for Policy Studies concludes that, given the pressure on the government to deliver improved conditions and the difficulty of retrenching white bureaucrats, meeting these goals is likely to prove impossible.

Even more problematic is the question of project implementation. Deal with only briefly in the white paper. Local authorities are to be given a management role in everything from the provision of houses to new schools. In practice, however, local government remains chaotic in much of the country as a result of widespread rent and service boycotts: establishing effective local government structures could take years.

"The RDP at this stage is very abstract. It deals with the framework but not delivery," said Mr Frederik van Zyl Slabbert, responsible for the running of local government elections planned for next year.

It is the idealism that underlies the programme that seems to have generated this weakness, as well as the programme's strengths. The RDP is essentially a revolutionary plan drawn up by a new government with a burning vision of the country it wants to build, and a strong desire to deliver tangible results from the destruction of apartheid: hence the broad scope of the RDP, and its adoption as a national crusade by all the political parties in government.

Rather than being a policy document over which political opponents disagree, the RDP has become a statement of aims within which most policy disputes are taking place. Thus the debate on interest rates is framed as a discussion over whether higher interest rates will promote the RDP.

The same is true in business. During a recent car industry strike, employers defended their low wage offers as necessary to free funds for capital expenditure in support of the RDP, while workers' organisations argued that under the RDP they should be receiving improved training and better conditions.

The programme's elevation to national mission has also raised the prospect that those who stray from its premises will be purged. There have already been calls for various senior civil servants to be dismissed for being "anti-RDP": an official at the Development Bank of South Africa was fired following charges that he tried to sabotage the programme.

However, the government seems under no illusions about what will ultimately determine the success of the RDP. It is economic growth that will make or break the programme. The danger will lie in trying to deliver too much too soon.

Joe Rogaly

Virtually real democracy



Joe Rogaly

You are sitting at home, your hand near the remote control device. A convicted murderer's face appears on the screen, top right corner. A voice asks whether the miscreant should or should not be executed. The text alongside reinforces the spoken message: "To have your say, simply press Y or N." The unpleasant details of the killing, some recreated by computer imagery, have just been replayed for what seems like the thousandth time. You are reminded that if the public-access vote is "Y", the supreme penalty will be exacted, in full view, just after the dinner hour. You reach across your snack tray and pick up the remote...

The above little scene, some may protest, is a sub-Orwellian nightmare, unworthy of serious attention. Oh yes? Even in California? Sophisticated folk like us know that true democracy is a nonsense. It is the rule of the mob. Elites - that is, you and I - manage to stave off the mindless tyranny of the majority by a variety of means, the most effective of which is the pretence that periodic elections decide matters of importance. Modern government, even in its minimalist form, is so complicated that it would be impossible to consult the voters at every turn.

Not so. Technology that could make the largest of countries function like a parish meeting already exists. In its most advanced form - a multimedia box connected by telephone line to everywhere - the necessary gadgetry is likely to become commonplace in middle-class homes by, shall we say, the turn of the century. Mr Bill Gates, chairman of Microsoft, indicated yesterday that his company proposes to

sell software that puts buyers in touch with catalogues, purveyors of financial snake-oil, electronic libraries, and that great stimulant of so many of our imaginations, the Internet. Mr Gates has made a huge success of Windows, the program that enables newcomers to understand computers. He might do well with his Microsoft Network.

It is not evident that he has political applications in mind, but that makes no difference. Politics is already entwined in the Net. In the 1992 presidential election Mr Ross Perot promised electronic plebiscites. Last year President Bill Clinton stage-managed an "electronic town hall", although without voting rights, in which he starr-eyed about the whole business. If you have the necessary hardware you may embark on a virtual reality tour of the White House. Sophisticated chip-based devices were deployed in last week's mid-term elections, the ones in which the Democrats were so thoroughly worsted. In Minnesota candidates for the Senate conducted an on-line debate. Computer-access public interest groups have been established in Oregon, Ohio, Illinois, Florida and elsewhere. They are available on the World Wide Web, which can transmit text, moving pictures and sound.

In California, nearly every candidate spent part of his or her campaign funds on digitising their messages. A nasty proposition, number 187, was overwhelmingly approved. It denies public services to illegal immigrants. Last year, some Californians supported

attempts to have TV cameras present at executions. Software companies have invented ways of identifying electors at their home screens, although it is not clear how this kind of electronically screened vote could be kept secret. Yet add it all up, and my opening paragraph becomes less fanciful. Wired democracy is a popular notion. No wonder Mr Newt Gingrich, leader of the Republicans in the lower house, remarked after his party's recent victory that every bill or committee report filed in Washington would be put on line.

It is important to keep hold of actual reality. Browsing through

Profile, the FT's on-line library, I read that some 20-30m personal computers, in at least half the world's countries, are linked to the Internet. Yet the most advanced technology is probably

possessed by say, between 2m and 3m PC owners. That probably defines the number of Americans who logged on to candidates' literature during the mid-term elections. Could it be that the Net is just another device for whiling away the long night hours? We have waves of the future come and go; none has yet drowned us. Satellite TV, cable, fibre-optics, the fax, the cordless telephone have been subsumed into our lives; none has become predominant.

That said, I am not so sure that the gathering wave of "electronic democracy" will recede. Voters everywhere are disillusioned with established parties and politicians. The temptation to travel back to ancient Athens via one of Mr Gates's icons may be irresistible. In Britain various think tanks and pressure groups have worried at the edges of the problem, without reaching much of a conclusion. *Team Democracy*, a pamphlet published by Demos in the summer, discusses participatory models of wired decision-making. "It is likely to take many years of experiment... to discover which methods of using technology entail which effects," the prudent authors say.

A discussion on referendums organised by Charter 88 a few weeks back could be summarised as concluding that they are all right if limited to constitutional issues or local matters. Demos, Charter 88 and the Labour-leaning Institute for Public Policy Research have all discussed citizens' juries, groups of public-spirited individuals who are prepared to sit and listen to professionals before pronouncing on the merits of this or that policy. The IPPR booklet, *Citizens' Juries*, by John Stewart, Elizabeth Kendall and Anne Coote was published last Thursday. It describes experiments in the US and Germany and proposes a trial run in Britain.

Why not an electronic referendum as a dangerous idea? Voters would decide on the basis of no knowledge, and flashily sound-bites. The poor may not have access to computers. Putting a citizens' jury on TV or an interactive net might be more attractive, if you could be certain that the participants paid attention. Meanwhile, we should think. The first picture of an Apple PC in the FT appeared in the late 1970s. It showed a child at the screen. Now grown up, she has presented me with a subscription to the Internet. That is how far home computing has travelled in about 16 years. We will experience the politics of this device well before another 16 have passed.

Technology that could make the largest of countries function like a parish meeting already exists

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

The worst of all worlds

From Mr Oleh Havrylyshyn.

Sir, In his article "Painful rebirth from the ashes" (November 11), Anthony Robinson makes some valuable points about how much has been achieved by former communist countries in the transition from central planning to market economy, and how this is already giving pay-offs. It is useful to have such a "half-full glass" perspective on the still difficult process of change in these countries.

However, I would take issue with Robinson's too-simple analogy between the capital amassed there in recent years through "often clandestine expropriation and export of raw materials, energy and other resources" and the US and European robber baron

equivalents in the 19th century.

The 19th century monopolists did not, on the whole, make their fortunes with the help of a highly interventionist government. US and European economies, while not paragons of free markets, were generally open, competitive economies, with free price-setting, very low government budgets (generally balanced) and a prudent money-creation environment. The transition economy robber barons base their profits on privileged access to low-priced materials, substantial and cheap credits, trade licenses (hence monopoly rights), and so on. The big difference therefore is that today's robber barons have become strong proponents of retaining the

administered and distorted system that is neither central planning nor an open competitive market. For them, this is the best of both worlds, and they have plenty of influence to try to keep things that way. For the population at large, this partial step to the market is the worst of both worlds.

It will not automatically happen that the accumulated capital (much of it abroad) will be reinvested in these economies. It will require a strong-willed leadership to break the system of interventions, create a competitive, open-market environment - and thereby attract back this amassed capital. Oleh Havrylyshyn, *alternative executive director, International Monetary Fund, Washington DC 20431, US*

Bureaucracy in Brussels

From Mr Paul Cohn.

Sir, Having read the article by Emma Tucker about her experiences with Brussels bureaucracy (Perspectives: "Welcome to Soviet Belgium", November 12/13), I can only feel sorry for her.

However, being a Dutchman, who has lived in Germany, France, Belgium and the UK, I regret that my experiences with the authorities in the UK were by far the worst. This starts when you enter the UK and your car is thoroughly searched for an hour (although I have short hair), and it continues when you want to have a residence permit. Maybe having an Indonesian wife does not help, but I have never felt as humiliated as when I waited in a queue outside the Home Office in Croydon at 6am - after a 24-hour drive - only to be told several hours later that I should have gone to my local police station, which had just sent me to Croydon the day before.

So, not much different from Brussels, I fear. Paul Cohn, *Singel 19, Blaricum, The Netherlands*

Greenpeace: a changing role, but not out of a job

From Mr Chris Rose.

Sir, In her long article, "Campaigners all at sea" (November 12/13), Bronwen Maddox says Greenpeace has "campaignised itself out of a job", because it has achieved "extraordinary success in changing the relationship between advanced industrial societies and the natural world". Sadly, we have to disagree.

The "success" has been mainly confined to the establishment of political conventions and increased understanding - attitudes have changed but activities mostly have not. For the media the global environmental crisis has perhaps been eclipsed by the "environmental revolution" in the attitude of politicians and industrial public relations but this is change in appearances, not substance.

Maddox cites the London convention on radioactive waste dumping, but Sellafield still pumps waste out to sea from land. Toxic waste dumping at sea has been banned. Yet waste is still legally discharged from land, dumped on land or incinerated. And, as

she says, 150 countries acknowledged global warming at the Rio Earth Summit yet carbon dioxide emissions are still set to rise.

There is no international treaty to protect forests, even on paper: we are taking direct action to stop the Brazilian mahogany trade. The Montreal Protocol on protection of the ozone layer was incapable of forcing industry to adopt technologies that did not use ozone destroying or global warming gases. This led Greenpeace to intervene in the market with "greenfreeze" refrigeration, instead of continuing to rely on the media and government instruments to deliver change. Maddox fairly describes some of the problems faced by environmental organisations in a more environmentally-aware world: we must change role from mainly identifying problems to delivering change. But our task is to stop destruction, not just to draw attention to its most visible forms.

Chris Rose, *campaign programme director, Greenpeace UK, Canonbury Villas, London N1 2PN*

Marginalisation of Mediterranean countries

From Mr Stephen C Calleya.

Sir, Your assessment of Europe's future challenge in your editorial, "Europe's big challenge" (November 9), is accurate in indicating that the EU 1996 intergovernmental conference must contend with the assignment of furthering the integration experiment in the west and simultaneously spell out a plan for integrating the states of eastern and central Europe.

But it surprisingly makes no

mention of Europe's challenges on its southern flank. An analysis of the EU's recent document, *Strengthening the Mediterranean Policy of the EU: Establishing a Euro-Mediterranean Partnership*, which proposes the creation of a free trade zone in the area, and a review of EU enlargement to include either Malta, Cyprus or Turkey, are absent.

For the record, the EU now gives twice as much aid to eastern Europe as to the Medi-

terranean. In the period 1990-1994, the EU spent Ecu 1.625bn (\$2.07bn) on the Mediterranean and Ecu 3.78bn on eastern Europe.

Is this an indication of gradual marginalisation by Brussels of the Mediterranean, despite lip-service to the contrary? Stephen C Calleya, *department of politics and international studies, University of Warwick, Coventry CV4 7AL*

Customs and Excise adds to burdens

From Ms Carole Macpherson.

Sir, I read with great interest Peter Norman's article on the first prosecution of a UK company for failure to provide intrastat returns ("Company fined over missing trade statistics", November 9).

Dams International has my sympathy. I know only too well the additional burden which has been placed on UK businesses by Customs and Excise with this latest statutory requirement.

However, the closing comments by customs officials that the Intrastat system is "less burdensome than previously" is a little difficult to comprehend. Certainly it is less burdensome for Customs and Excise as the entire burden falls on UK businesses to collect these statistics.

From our own experience, the investment in extra administrative and systems development has had an all too real cost, which certainly does not fit in with the stated "savings" to UK businesses of £135m. Surely Customs and Excise is referring to savings by central government, it having once again passed the onus for collection of tedious statistics to UK businesses? There are many further examples, including National Insurance and value added tax on private fuel, etc.

It is difficult for us to see the savings. Carole A Macpherson, *financial administration manager, Alcoa Nobel Coatings, 135 Milton Park, Abingdon, Oxfordshire OX14 4SB*

Eligibility for EU funding

From Ms Esther Knight.

Sir, I refer to the article "Grants are the remedy for the region's needs" (November 7). This stated that, concerning eligibility for European Regional Development Fund, "Telford and Stoke-on-Trent were not deemed to be in need any longer". This is not correct. The position is that Telford was previously eligible and continues to be so, and that North Staffordshire conurbation, including part of Stoke-on-Trent, has obtained eligibility for the first time.

Esther Knight, *European policy officer, Staffordshire County Council, County Building, Martin Street, Stafford ST16 2LE*

The world is talking about our executive Masters Programme

"I have found the IEMP an excellent programme for senior executives of companies with an international approach." *Enrique Salinas, President, Envyte - AGE News*

"An applicable and eye-opening programme with a fantastic group of individuals and staff." *Neil Myles, Company Secretary, Vital Freshness AS, Wrexham*

"I always enjoy intellectual stimulation. I have found just this in class, through discussion and exchange of views with highly qualified Professors, and well experienced class mates, all from colourful international business fields." *Shirley Nakamura, General Manager, Penta-Green Construction Co. Ltd, UK*

"This programme is nothing but stimulating, interactive and creative. Thanks to the exceptional, refreshing teaching staff and the international composition of the class it pushes anybody ready for a global career into the right direction." *Christian Werner, Finance Director, Calsonic, Germany*

International Executive Masters Programme 1995-1997

Starts June '95

As a senior manager of vital importance to your organisation, you will have to develop your knowledge and skills to meet and exceed the competitive challenge.

London Business School offers you a unique opportunity to earn a prestigious Masters degree in management while continuing in your job.

The International Executive Masters Programme has each year attracted exceptionally high calibre executives from all over the world, who immediately apply their new learning to current business issues at work. The programme takes place over two years with course work concentrated largely in 2 week modules, which are based in London and overseas locations.

Key advantages for the individual or the sponsoring

organisation are the internationally renowned faculty, an exceptional international peer group and concentration on global issues in the course content.

For further information, please contact: Lucie Grant, Executive Education (IE9403), London Business School, Sussex Place, Regent's Park, London NW1 4SA, UK. Tel: +44 (0) 171 706 6811. Fax: +44 (0) 171 724 6051.

Name	
Job title	
Organisation	
Address	
Postcode	
Country	
Tel	

London Business School

مكتبة الأمل

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday November 15 1994

Foreign policy gridlock

The first reaction of some Clinton supporters last week, when the Democrats lost control of both houses of Congress, was to suggest that from now on the president would concentrate on foreign policy, which has come to be seen as his greatest strength.

That in itself is a remarkable development. Bill Clinton won the presidency two years ago by arguing that his predecessor spent too much time on foreign policy and not enough on America's domestic problems. For most of the time since he has been portrayed as hopelessly inept and indecisive in foreign policy. Only lately, as his domestic programme ground to a halt, has his foreign policy performance, notably in Korea, Haiti and the Middle East, begun to look a little better.

It is also true that the balance of powers between president and congress is more favourable to the former in foreign than in domestic policy. But that is not saying much. Foreign policy involves spending money, and the president cannot spend money, even abroad, without congressional authority. The world was abruptly reminded of this last week when Mr Clinton had to end US participation in the enforcement of the arms embargo on Bosnia; an action which might make sense if it were part of an overall strategy to help the Bosnian government achieve military victory, but which in the present context serves only to destroy a very delicate consensus among the leading powers that took well over a year to reach, and in the process badly

undermines what is left of the Atlantic alliance.

The president also has to obtain the consent of the Senate for his nominations to ambassadorial posts and other senior positions in the state and defence departments (though not in the National Security Council). His Republican predecessors often had difficulty with this, not from Democrats but from fellow Republicans. Senator Jesse Helms, who regards the entire foreign service as a bunch of liberal elitists, and who is a master of the art of procedural delay.

Mr Helms is deeply suspicious of almost all forms of US engagement with the rest of the world, especially those (such as the Uruguay Round) that take a multilateral form and require the US to abide by rules that other countries have a role in setting and administering. He describes the United Nations as "that long-time nemesis of millions of Americans... which costs the American taxpayer billions of dollars". He is against virtually all foreign aid, except aid to Israel. He even disapproves of efforts to make peace between Israel and Syria, since for him it is axiomatic that Syria's desire for peace cannot be sincere.

Come January, Mr Helms will be chairman of the Senate foreign relations committee. Mr Clinton's freedom of action to pursue any foreign policy of his own will from then on be severely constrained. Then, who rely on US leadership and commitment in confronting the complex problems of the post cold war world would be well advised to look elsewhere.

Unsafe as houses

In the absence of high inflation, it was inevitable that the British housing market should suffer a hard landing after the giddy price spiral of the 1980s. Less easy to rationalise is the failure of the market to respond to economic recovery. Even after the recent increase, nominal interest rates are low by historic standards. The ratio of house prices to earnings looks similarly depressed. Yet the latest monthly survey from the Royal Institution of Chartered Surveyors suggests that prices and activity have remained stagnant at a time when a seasonal uplift might have been expected.

The impact of the government's tax increases on personal incomes is an important factor, since mortgage lenders advance money on the basis of a multiple of post-tax income. Yet the more potent restraining influence is probably the state of the personal sector balance sheet. Whereas the corporate sector has paid down debt and returned to financial surplus since the trough of recession, the personal sector is still struggling with the burden of debt incurred in the 1980s and the subsequent plunge in house prices. Mortgage debt between 1988 and 1993 rose from 26 per cent of the equity in British homes to an unprecedented 46 per cent.

Hardest hit are the million or so households with negative equity, where borrowers are trapped in their homes until they can save enough to repay debt, or find that inflation comes to their rescue. Since the average value per house-

hold of this negative equity is only £5,100, less than 10 per cent of the value of the average house, it would take only a small increase in prices to do the trick. Yet the gap may be harder to close than simple arithmetic suggests.

For a start, the adjustment in the personal sector balance sheet is proving a slow and painful process. Young first time buyers who might normally have emerged at this point in the recovery are absent because they bought prematurely in the panic of 1988-89. And for those who are still able to borrow, the investment logic in housing looks less compelling. Interest rates may be historically low in nominal terms, but they are high in real terms, especially when the borrower is investing in an asset that is not keeping pace even with today's very subdued rate of inflation.

In the long run things may look different. The demand for housing increases with rising earnings, while the supply of land is fixed. The poor scope for productivity growth in house building ensures a rising cost of housing relative to other goods. Against that, demographers expect a lower rate of household formation over the next 30 years as the population ages. This would reduce demand, unless older households turn out to want more valuable homes.

For the moment, though, the dull state of the housing market looks like a symptom of a sustainable, non-inflationary recovery. Unfamiliar, perhaps even un-British, but long overdue.

Sweden's Yes

In the end, Sweden's vote to join the European Union was close, but clear enough. It was always going to be a hard decision to reverse all those years of staunch neutrality and independence. The fact that both the main party leaders, plus the heart of the business establishment, threw their weight behind a Yes vote must have convinced the wavering.

New Austria, Finland and Sweden have voted to accept the membership terms laboriously negotiated with Brussels, the pressure will be on the even more sceptical Norwegians to follow suit. If they stay out, as a majority still appears inclined to do, they will be extremely isolated in northern Europe. They are and will remain members of the European Economic Area, which gives them most of the advantages of the single market, but no real influence on all the rules and regulations which underpin it. The terms they have negotiated with the rest of the EU are, by any objective measure, a good deal. Even such a notorious sceptic as Mr Jan Henry Olsen, the fisheries minister, said so. It would be good for Norway, and good for the EU, if they now vote Yes as well.

However, it is up to the rest of the Union to prove to its new members, from the obvious Euro-enthusiasts in Austria, that the sceptics in Scandinavia, that the club is worth joining. By their accession, they will strengthen those voices arguing for free trade and budget discipline - for they are all going to be net contribu-

tors to the EU budget. They will provide a very healthy counterbalance to the rather more protectionist influence of the southern Mediterranean member states. They will bolster the free trade lobby headed by the UK, Germany and the Netherlands.

They will also bring more votes for environmental protection, for open and democratic decision-making, and for high social standards, aims which have not proved so popular in London, at least. But the EU is nothing if it is not about the process of consensus-building and shared decision-making. Striking deals will inevitably become more difficult as the Union grows, but this means that more effort must be made to streamline the process, to reduce the bureaucracy, while at the same time providing maximum flexibility for the devolution of decision-making - so-called subsidiarity.

Once Norway has voted, the EU can turn its attention in full to the real challenge of the end of the 20th century - which is to bring the fledgling democracies of central and eastern Europe into the fold. In both economic and political terms, it will prove a far more difficult process than the relatively painless task of embracing three or four prosperous western democracies. It will require far more adjustment in the policies and institutions of the EU. But it is the most important enlargement of all for the security, stability and long-term prosperity of the continent.

Sweden's Yes to membership of the European Union in Sunday's referendum vindicates the EU's enlargement strategy.

With the people of Austria, Finland and Sweden having voted in favour of membership of the club, pressure will mount on the Norwegians to follow suit in their November 28 referendum.

Whether or not Norway follows its immediate neighbour, there is now the prospect of a new Nordic dynamic for the EU that will offset the tug towards the Mediterranean which took place with the entry of Greece, Spain and Portugal in the 1980s.

The entry of Sweden - the most powerful of the newcomers - could prove a turning point in the EU's fortunes after two years marked by recession, monetary instability and divisions over the conflict in former Yugoslavia. "It shows that Europe is still attractive," said Mr Jacques Delors, outgoing president of the European Commission.

Mr Delors was worried that a No vote in Sweden would have emboldened Euro-sceptics in Denmark, the UK, perhaps even his native France. It would also have sunk hopes of coaxing fish, and oil-rich Norway into the fold. Finland would have been left isolated, and a Sweden outside the EU might have provided a focus for deeper Nordic co-operation in competition with the EU.

Instead, three - possibly four - wealthy, industrious states are on schedule to enter the Union in January 1995. Each agrees, broadly, on freer trade, tighter budgets, stricter environmental rules and greater openness in decision-making.

Sunday's vote in Sweden means that the Scandinavians and Austrians have finally come in from the cold. For most of the post-Second World War era, Austria, Finland, Sweden and Norway kept western Europe at arms-length, cherishing their neutrality and viewing the political aspects of the (then) European Economic Community with suspicion. All four joined the UK-led drive in 1989 to create a free-trade area known as the European Free Trade Association.

The fall of the Berlin Wall in 1989 left the EFTA states facing instability to the east and caught in a political vacuum. With the EU entering its most dynamic phase with the creation of a single market and plans under way for a single European currency, the Union suddenly looked an attractive option.

Mr Delors, fearful that premature enlargement could dilute the forces of integration inside the Twelve,

The entry of Sweden could prove a turning point in the fortunes of the European Union, writes Lionel Barber

Positive vote for a bigger club



New member: Swedes celebrating the clear Yes vote in Sunday's referendum on joining the European Union

proposed a half-way house called the European Economic Area. The EEA offered the benefits of the single market but not full membership. Businesses in the non-EU countries were forced to accept dozens of regulations and decisions over which they had no influence. "We were silent partners," says President Martti Ahtisaari of Finland.

Such commercial considerations were important in the applications by Austria, Sweden, Finland and Norway for full EU membership. But there was also a hard-nosed political calculation: EU membership looked a safer bet than limited regional co-operation or relative isolation within the EEA.

"We need to be part of the political processes which have great impact on Norway's future," said Mrs Gro Harlem Brundtland,

Norway's prime minister.

The first impact of enlargement will be to prod the Union into looking less inward and more outward, especially towards the east. The Nordic countries want Brussels to pay more attention to environmental disasters in the former Soviet Union; and they are committed to anchoring the Baltic states in western Europe.

The newcomers share a goal of early EU membership for the central and east Europeans. In rough sequence, enlargement might begin with the Czech Republic, Poland and Hungary, followed by Slovakia, Bulgaria and Romania, and the Baltic states.

Second, enlargement will affect the union's trade policy. In the Council of Ministers - and inside the European Commission - a del-

icate balance exists between the EU's northern liberal wing and the more protectionist "Club Med" countries often led by France. In future, the balance is likely to tilt toward a more liberal regime.

The Nordic countries are also expected to line up behind Britain, Denmark, the Netherlands and, usually, Germany in opposition to over-generous state aid. Similarly, the addition of net contributors to the EU budget may give extra weight to the Anglo-Dutch-German campaign to control spending at the expense of the "Poor Four" - Spain, Greece, Ireland and Portugal - which benefit from extra regional aid.

Third, enlargement is bound to further erode the neutrality of Austria, Finland and Sweden (Norway is a member of Nato). The three are expected to be drawn progressively

into the Western European Union, the EU's fledgling defence arm. But partly out of sensitivity to domestic public opinion and to Russia, the process will be slow.

On the surface, expansion of the EU looks like a victory for UK-led arguments in favour of "widening" Europe rather than "deepening" integration. The newcomers are not centralisers and support the principle of subsidiarity, the principal of devolving decision-making from Brussels where appropriate.

But enlargement is double-edged from the UK's standpoint: the Austrians and Scandinavians enjoy generous welfare state provisions and are determined to strengthen the EU's social policy which is such an anathema to the UK.

Moreover, all four newcomers accepted the Maastricht treaty in their accession negotiations. They show little inclination to follow the British policy of seeking treaty opt-outs in areas such as the planned European monetary union. They are likely to be in the vanguard of moves towards greater integration.

Finally, enlargement means that institutional reform is back on the agenda. Decision-making is hard enough with the present 12 member states, each with veto power in areas such as fiscal policy. Sixteen member states means more working languages, more European Commissioners and, possibly, more paralysis - and adds to the pressure for streamlining at the 1996 Inter-Governmental Conference to review the Maastricht treaty.

The question is: how much? With one eye on the next enlargement to central and eastern Europe, Germany's ruling Christian Democratic Union has already floated ideas for organising a Union of between 20 and 25 member states, built around a Franco-German "hard-core" committed to faster political and economic integration. But France is hesitant about a further surrender of political sovereignty; the UK remains unrelentingly hostile.

This is a complex subject upon which the finest minds in Europe have only just begun to ponder. The tendency to appear to be towards a minimum set of rules and obligations, with no member state having the right to stop others able and willing to move at a faster pace.

This is a message that suits the Austrians and Scandinavians. They have spent 30 years on the outside looking in. They have had a vigorous debate on the merits of membership. Now they are committed to making it work.

High political price to partnership

Hugh Carnegie on Scandinavian divisions over EU entry

Sweden is not given to hyperbole, least of all Swedish diplomats. But no one in Stockholm thought it was out of place on Sunday night when Ms Anita Gradin, ambassador to Austria and soon to be the country's first European commissioner, declared: "Sweden is writing history tonight. This is the most important decision we in Sweden have taken in the post-war period."

By voting to join the European Union, Sweden and Finland (which held its referendum last month) have cemented a profound change of direction that will affect their strategic alliances, political alliances and economic development.

However, the subdued countenance on Sunday evening of Mr Ingvar Carlsson, the Swedish prime minister who hatted hard to achieve the 52.2 per cent to 46.9 per cent Yes victory, reflected the defensive mood in which both Sweden and Finland (which voted 56.9-43.1) have embraced EU membership. A similar mood can be detected in Norway, where uncertainty surrounds the outcome of its referendum on EU entry to 13 days.

The Nordic countries may be on the verge of the heart of Europe, but a large proportion of their people remain hostile to - or at least sceptical about - EU membership. The move to join the EU came

relatively recently. As late as 1990, Mr Carlsson continued to hold his Social Democratic party back from abandoning its traditional opposition to membership. A year later, with recession looming and the end of the Cold War removing a vital obstacle to neutral Sweden's participation in the EU's political structures, Mr Carlsson abruptly swung the party in favour of joining.

The application for membership lodged by Sweden prompted a similar move by Finland which was afraid of being left behind on the fringes of Europe. It also saw an historic opportunity to cement its position in the west while Russia was in disarray following the collapse of the Soviet Union.

In Norway, Mrs Gro Harlem Brundtland, the Labour prime minister, also judged that the applications by Sweden and Finland gave the political impetus needed for an attempt to overturn the Norwegian rejection of membership in 1972.

In Sweden and Finland, a majority of voters has now accepted the case for membership made by the mainstream political, business and labour establishments - accepting the move from neutrality towards European security structures, from small-nation independence to polit-

ical co-operation, and from self-sufficiency to economic integration.

But the pattern of voting showed the divisions created by the referendum in Sweden and Finland. Most striking was the way southern, urban areas voted Yes and the less populated rural and northern areas voted firmly No.

In Sweden, most regions voted No. Majorities for entry came only in the heavily populated areas

around the three main cities - Stockholm, Gothenburg and Malmö.

For Mr Carlsson, there were other worrying features. Opposition to change among first-time voters was higher than might have been expected from young people. There was also strong opposition from women, who are heavily employed in Sweden's generous welfare system which they fear is under threat from EU membership.

And some 45 per cent of those supporting Mr Carlsson's Social Democratic party voted against membership. Those who voted Yes were mainly higher-income supporters of right-of-centre political parties, such as the conservative Moderate party led by Mr Carl Bildt, the former prime minister. It is the better-off who expect to gain most from EU membership.

In other words, what might be described as the most characteristic "Nordic" part of the electorate - those dependent on the welfare state and those outside the big cities - rejected membership. They rallied instead to the No campaign led by a minority of the Social Democratic party leadership and two small parties, the Left party and the Environmental party.

Mr Carlsson's pro-EU campaign argued membership would give Sweden the economic stability needed to correct the huge imbalance in public finances and help the battle against unemployment - now 13 per cent of the workforce. He rejected the No campaign argument that EU membership would erode the welfare state.

But if the economic fruits of membership do not come through quickly, the split in the Social Dem-

ocratic party over the EU could widen and become a long-term problem - not unlike the difficulties over Europe Mr John Major, the UK prime minister, has experienced in his Conservative party.

A similar pattern can be seen in Finland's vote for EU membership. Mr Esko Aho, the prime minister who led the successful campaign to join the Union, has had to deal with a bitter internal battle in his rural-based Centre party, split by fierce opposition to EU membership from farmers. The party, suffering also the political consequences of having led the government through a deep recession, is now expected to lose power to the opposition Social Democrats in next March's general election.

Norway's Mrs Brundtland also presides over a party that is split on the EU issue. She knows that if she wins a Yes in Norway, the country will, like Sweden and Finland, be divided geographically and politically. If Norway votes No, however, a wider divide will open between Scandinavian neighbours that have long sought to stay in step with one another.

The Nordic move into the EU is, indeed, a historic move. But forging a new relationship with Europe looks likely to impose a steep price on the politicians who have led the campaign for EU membership.

OBSERVER

Read all about it

Whatever city English-speakers find themselves landing up in these days, there seems to be a local English-language newspaper ready and waiting. From the Moscow Times to the Buenos Aires Herald, someone wants to tell you what's going on in their neck of the woods.

Two new ones have now joined the ranks. Prague yesterday saw the launch of the Bohemia Daily Standard, a tabloid backed by Bank Austria and publisher Erik Best, aiming for sales of 10,000 in a city with about 30,000 English-speaking expatriates. It's edited by Francis Harris, who covered the former Czechoslovakia for the UK's Daily Telegraph.

Meanwhile in Switzerland, The Geneva Post was launched on Monday. Publisher Jacques Werner, a lawyer who also publishes academic journals on arcane legal matters, hopes his paper will appeal to Geneva's large expatriate community attached to numerous UN and other international organisations.

Werner, who has hired former Independent foreign editor Harvey Morris as editor and is aiming to sell around 10,000 copies, apparently has only one prejudice - he doesn't want to see the phrase "gnomes of Zurich". So we won't mention that. But what a pity that both papers missed the chance of snapping up

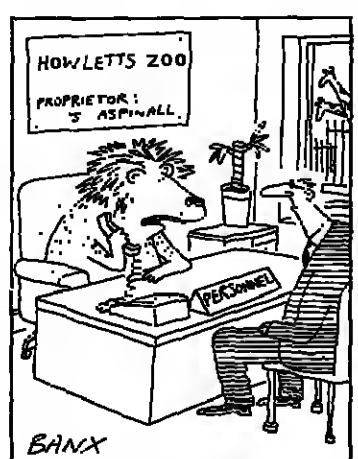
Andrew Neil, former editor of the Sunday Times, who has now severed most of his links with Rupert Murdoch. Maybe the Pinpoint Pen is scouting around for a new champion...

Battle stations

Takes a naval man to restore discipline. For the first time in living memory photographers will have to wear morning dress at tomorrow's state opening of Parliament if they want to take pictures in the House of Lords. Admiral Sir Richard Thomas, a former deputy supreme allied commander in the Atlantic, who took up his duties as Black Rod a couple of years ago, has been increasingly concerned by the clothes sense of some paparazzi. Last year's turnout was felt to be particularly sloppy.

Accustomed

Lawrence Watson, of Hay management consultants, confessed to delegates at the company's annual international conference - just ended in Prague - that not everything had run smoothly from the outset. The problem was that a Czech customs officer questioned Hay's list of 400 copies of *The Empty Raincoat*, the latest book by employement theorist Charles Handy, one of the speakers. The



'You're in luck - another vacancy for a keeper's just come up'

books were stopped at the border while customs officers fired off a fax to ask: 'Are the raincoats made of wool or cotton and are they for males or females? We don't know how much duty to charge you.'

Flying blind

Is Mickey Kantor, President Clinton's trade representative and tub-thumping promoter of US commercial interests, going a bit soft? He arrived at this week's informal summit of Apec leaders in Indonesia on a Singapore Airlines flight. And that despite this year's diplomatic fracas over Singapore's

coning of an American student. "At least the plane was a Boeing," protested an embarrassed Kantor aide.

Late delivery

Yesterday's letter in the FT from Mike Flanagan, network director of Post Office Counters, caught the eye. Not so much for his comments about the growing popularity of franchised post offices with customers, but his statement that 95 per cent of Britain's post offices have been run by sub-postmasters for the past 350 years. Business must have been pretty slow for the first couple of hundred years until Sir Rowland Hill introduced the modern postal system in 1840.

Loose cannon

Karl Lamers, foreign policy spokesman for the Christian Democrats in the German Bundestag, is fast turning into Chancellor Kohl's ungilded missile. Lamers wants to set up a "hard core" of states at the centre of Europe and forge ahead with European federalism, much to the irritation of several European governments. One of those least happy is his own. Bonn's finance ministry takes exception to Lamers' suggestion that France, Germany and the Benelux countries will automatically form the "core"

of European monetary union. Londoners have the chance to bear for themselves when Lamers brings his federalist roadshow to town on Thursday, speaking at the Royal Institute of International Affairs and the European think-tank, Federal Trust.

Will he tone down his federalism once at the heart of Euroscepticism? Let's hope not; some snap, crackle and pop would make a nice change.

Speeding bullet

You've heard of Japan's bullet-train, now meet Brazil's bullet-proof train. Next month a private company plans to resume train services between São Paulo and Rio de Janeiro. It's got an unusual marketing gimmick. In a bid to prevent passengers being caught in the crossfire between Rio's police and drug traffickers all the windows are to be fitted with bullet-proof glass.

Black whole

Robin Aspinall, Panmure Gordon's extremely bullish UK equity analyst, has, it's fair to say, a sceptical view of the Channel Tunnel. To wit: "What is the difference between the National Lottery and the Channel Tunnel? With one of them, investors as a whole stand to get as much as half their money back."

Russian prime minister told not to cut armed forces' funds too severely

Yeltsin warns of friction with US

By John Lloyd in Moscow

President Boris Yeltsin yesterday forecast new friction between Russia and the US where the Republican party took control of Congress last week.

He also warned of an increased nuclear threat from developing countries, scolded his military chiefs for inefficiency and told his prime minister not to cut too much from armed forces' funds.

In remarks to military commanders in Moscow, Mr Yeltsin sounded a more belated note than he has before, though his speech was cast in the form of requiring his forces to be on guard against an increasingly dangerous world.

In his first public comment on last week's US elections, which returned Republican majorities in the Senate and the House of Representatives, Mr Yeltsin said:



Yeltsin: scolded military chiefs

"After the victory of the conservatives in the US mid-term elections we can expect a certain toughening of the US stand in foreign policy and military issues. We should acquire con-

tacts with the Republicans to balance our relations."

Although not specifically referring to the US, he did say that the "international situation is quite unstable" - a marked change from last year's rhetoric when he proclaimed that Russia no longer had any enemies. Mr Yeltsin said Russia could find itself drawn into political, ethnic and economic conflicts. "There is only one solution: to increase the readiness of its armed forces," he said.

He told Mr Victor Chernomyrdin, the prime minister, who also attended the meeting with the commanders, to ensure that the military had enough funds so "they are not pushed down the road of commerce" - they have their own objectives. You gave your word to guarantee the financing of the army and I believe you." His remarks appeared to

provide a rationale for wide-spread claims that military commanders are engaging in illegal commercial operations.

The Interfax news agency quoted him as saying that 385,000 personnel had been cut this year, giving an official total of 1,917,400 under arms. This is likely to be cut to 1.7m by January 1995.

He said the military leadership, headed by General Pavel Grachev, the defence minister, "does not fully carry out my orders to tighten military discipline, law and order."

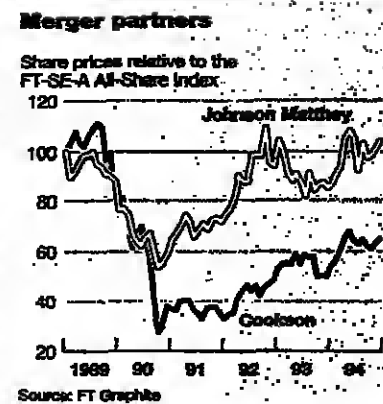
Gen Grachev has been under pressure in the state duma, the lower house of parliament, to resign following corruption allegations in the high command. So far, the president has protected him.

The duma will take a vote of confidence in the minister on Thursday.

THE LEX COLUMN

Testing the metal

FT-SE Index: 3095.3 (+19.4)



synergies. Overheads, marketing and R&D can be rationalised. The price, at 1.6 times sales, is reasonable compared with the multiples paid for American Cyanamid and Syntex.

Even so, compared with Bayer or Hoechst, BASF will remain a pharmaceutical pygmy - about 30th in world rankings. Buying Boots will promote it from the fourth to third division. If the Boots deal is the first in a series

enlarging its patented drugs business, BASF's strategy may work. As Sweden's Pharmacia has demonstrated, viable drugs companies can be constructed by amalgamating third division players. Innovative products could be secured by taking a stake in a US biotechnology group.

Though BASF's strategy may pay off, it is hard to believe it is the best use of the group's resources. BASF's strengths are not in marketing medicines. They are financial - its cost of capital is well below ICI's - and in technology-based heavy industry such as bulk chemicals. Galling though Hoechst's and Bayer's healthcare success may be, BASF would do better to concentrate on what it does best.

British Steel

There is no doubt the spectacular profits momentum at British Steel will continue as economic recovery in Europe gathers pace. But the six-fold increase in interim earnings per share will not stop investors asking whether now is the time to sell. The issue is whether the full cyclical upswing in earnings has been discounted in a share price up nearly 30 per cent against the market this year.

Higher prices and volumes will

ensure that British Steel's pre-tax profits will soon rise to beat the £73m achieved in 1989-90, the peak of the previous cycle. The top of the current cycle is likely to be 1995-97, in which pre-tax profits could amount to £300m, some 33p of earnings per share. This far ahead, there is necessarily considerable impression about such forecasts - perhaps profits will exceed £100m. But assuming a conservative outcome, the shares do not look cheap. At 1994p, they are trading at nearly five times peak earnings, not far short of the peak valuation in the last cycle.

Optimists argue that the recession due for 1998 or thereafter will be gentler than the previous one. British Steel, for one, believes that steady demand from Asia will offset the impact of downturn in Europe. If this were to be the case, the shares could arguably command a higher rating now, on the basis that the stability and therefore quality of earnings was set to improve. However, the optimistic scenario ignores the woeful lack of progress in eliminating subsidies and overcapacity from the European steel industry. The shares are supported now by an above-market yield, but a rating would be undeserved.

BSkyB

The retail portion of the BSkyB flotation contains an unusual feature: shareholders will not know the price of the shares when they send in their application forms. They will write out cheques specifying how many pounds' worth of shares they wish to buy, but the price will be set later after a book-building process involving institutions.

The main advantage of the technique is that the time between pricing an offer and the start of dealing will be shortened. Typically in the UK, there is a delay of up to two weeks to give small investors time to turn round the paperwork after the price is set. By shortening the period, underwriting risk could be reduced and the proceeds from the offer increased. Such a system is common in the US. BSkyB's sponsors must convince small shareholders to buy shares without knowing what their price-earnings ratio or yield will be. A similar technique was used in the third tranche of BT's privatisation. The difference is that then retail investors did not simply have to rely on institutions' judgment of what constituted a fair price; they were sold shares at a discount to what the professionals paid.

UK national lottery sells 7m tickets in first 12 hours

By Raymond Snoddy

Camelot, the operator of the UK's first national lottery for more than 150 years, said last night it was "absolutely delighted" with sales of more than 7m tickets in the 12 hours since yesterday's 7am launch.

The total was nearly three times as much as Camelot's informal estimates for the first day. In some places, people queued outside retail outlets selling the £1 tickets.

By yesterday's launch, more than 10,000 outlets had on-line computer terminals, and a further 2,500 terminals are expected to be connected before Christmas.

The lottery hopes to raise £32m (£52.48m) over seven years, with an estimated £5m going to causes such as charities and the arts. It was launched yesterday in London in a marquee in

the grounds of the Tower with the help of a string octet, partly drowned out by a group of Morris dancers and a fireworks display in the drizzle over the Thames.

Mr John Major, the prime minister, pronounced it "a people's lottery". He said the country would be richer for the lottery, with everyone benefiting.

At exactly 7am Sir Ron Dearing, the Camelot chairman, pushed a wooden plunger that looked like a toast, apparently to initiate ticket sales around the country. The plunger was precisely that - and not connected to anything.

Early-morning guests in the grounds of the Tower - there were also official launches in Belfast, Cardiff and Edinburgh - were not, however, able to buy tickets. As a result Mr Major had to be driven to a newsagent in central London, where he spent £5 and promised to donate the

more than £2m jackpot to Mencap, the mental health charity, if he won.

Mr Stephen Dorrell, secretary for the National Heritage, the department responsible for the National Lottery, also promised to buy lottery tickets and to give any winnings to Age Concern.

Mr Dorrell warned that he had no early plans to change the rules on how money flowing to the arts - one of the five beneficiaries - from the proceeds of the lottery should be used.

Mr Chris Smith, shadow heritage spokesman, welcomed the lottery launch but wanted to see the benefits felt in every community in the country.

The main questioning voice came from the Salvation Army, which suggested that punters should give all their lottery stake to charity rather than the 23p in the £1 that the lottery will give to good causes.

US rallies support on N Korea

Continued from Page 1

North Korea has to disclose to the outside world the extent of its existing ability to manufacture nuclear weapons. Meanwhile, Pyongyang is to receive aid to pay for the installation of \$4m worth of safer light water reactors.

Mr Clinton's discussions yesterday focused particularly on Japan and South Korea, which are to provide the bulk of the finance, but he also secured valuable support from China, one of the few countries with influence in North Korea.

China was pleased with the deal and "will play a positive role in promoting peace and stability in the Korean peninsula", the foreign ministry spokesman said after Mr Clinton's meeting with President Jiang Zemin.

The US president also urged South Korea and North Korea, which has reacted coolly to recent overtures on investment from Seoul, to resume bilateral contacts.

Specific matters were also raised with Mr Jiang, including human rights.

Mr Clinton offered Mr Jiang a compromise to resolve a highly contentious arms issue, described by the Americans as a "potential time bomb" for US-China relations. The proposal would allow China to export missiles if it disclosed sales of M-1 missiles to Pakistan, US officials said.

As the issue of East Timor continued to dog the talks, Mr Clinton, asked whether the US had softened its stance on human rights in favour of trade deals, said Washington continued to raise the issue with Indonesia.

The US had obtained assurances from Indonesia that the students who had invaded the US embassy compound in Jakarta over the weekend would not face retribution, he added.

Norway vote

Continued from Page 1

European co-operation," said Mr Svein Aaser, president of the Confederation of Business and Industry.

But Mrs Anne Enger Lahnstein, head of the Centre party and the leading anti-EU campaigner, called for anti-EU activists to mobilise all their resources. "I believe our arguments against the EU will remain valid," she said.

On Saturday, one public opinion poll put EU opposition at 48 per cent, with the Yes camp at just 29 per cent. But some surveys have suggested that Norway's Eurosceptics would be more inclined to vote in favour of membership if Sweden joined. Reflecting that was another poll which gave the Yes camp 49 per cent and the No 51 per cent.

Threat to coalition grows

Continued from Page 1

to form a government with Labour.

Mrs Robinson is understood to have taken legal advice yesterday. However, her conviction that early elections could disrupt the peace process will be further underlined by her own visit to Northern Ireland tomorrow.

The Dublin rift threatens to halt progress on the joint framework document being negotiated by the UK and Irish governments for a durable political settlement in Northern Ireland. After a meeting yesterday in Dublin with Mr Dick Spring, the Irish foreign minister and Labour leader, Sir Patrick Mayhew, the Northern Ireland secretary, indicated that progress had been made, although he refused to be drawn on a date for completion

of the document. "The nature of the problems is better understood, and the way to overcome them is better understood," he said.

The UK government aims to start exploratory talks with loyalist political representatives before the end of the year, Mr Major announced yesterday. Speaking in London, he confirmed that the government was ready to begin talks with Sinn Féin, the IRA's political wing, by the end of the year.

He said the purpose in both cases was the same: to draw the paramilitaries "into democratic politics and out of violence". Mr Major said last week's killing of a post office worker by suspected Republican gunmen reinforced the need to "deal with" the weapons held by republican and loyalist paramilitaries.

FT WEATHER GUIDE

Europe today

A complex area of low pressure over central Scandinavia will dominate a large part of Europe. Westerly winds will draw warm, moist air deep into the continent.

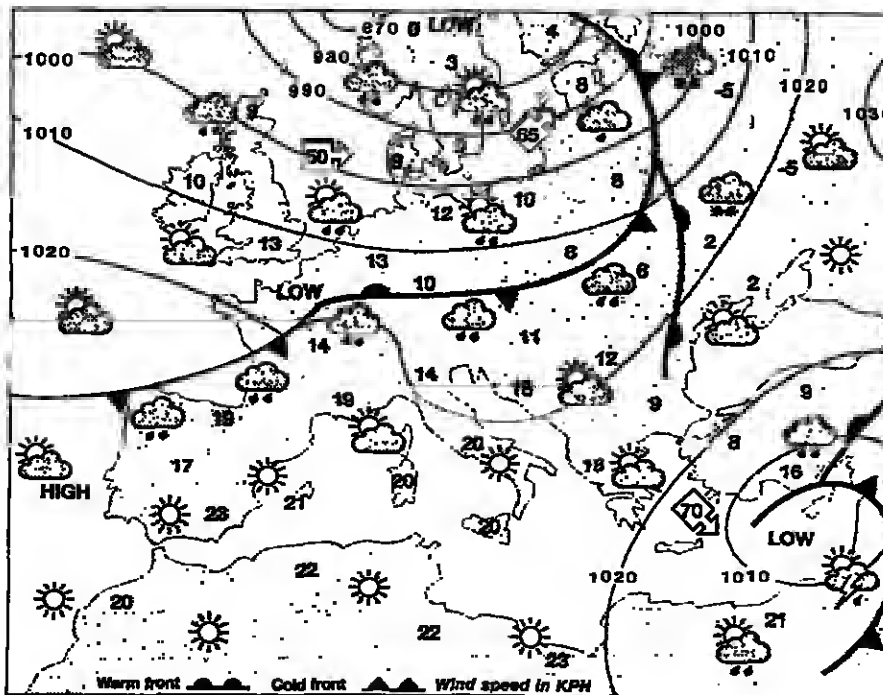
A sharp change to wintry conditions will occur over northern Scandinavia and near the border between Russia and Europe.

Plenty of rain is expected along the western coast of Norway and in parts of eastern France and Germany. Rain will also move into Poland and western Russia. Further east, there will be widespread snow.

The western and central Mediterranean will be tranquil and sunny with temperatures around 20C. It will be stormy at the extreme east of the Mediterranean where there will be heavy rain, thunder and a risk of severe gale winds.

Five-day forecast

During the next couple of days, Spain and Italy will be sunny and tranquil. Conditions will deteriorate during the weekend as heavy rain develops over almost all the Mediterranean. Western and northern Europe will be very unsettled, especially towards the weekend when there will be rainy and showery periods with some breaks in the cloud.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES				TODAY'S TEMPERATURES			
Madrid	sun	31	fair	8	Caracas	fair	30
Batavia	sun	31	fair	10	Frankfurt	sun	22
Bombay	sun	31	fair	11	Geneva	sun	13
Buenos Aires	sun	31	fair	12	London	sun	11
Calcutta	sun	31	fair	13	Manchester	sun	10
Cairo	sun	31	fair	14	Paris	sun	11
Colon	sun	31	fair	15	Prague	sun	10
Hankow	sun	31	fair	16	Rome	sun	11
Hong Kong	sun	31	fair	17	Sao Paulo	sun	11
Kobe	sun	31	fair	18	Shanghai	sun	11
London	sun	31	fair	19	Singapore	sun	11
Lyons	sun	31	fair	20	Taipei	sun	11
Manila	sun	31	fair	21	Tokyo	sun	11
Moscow	sun	31	fair	22	Yokohama	sun	11
Mumbai	sun	31	fair	23			
New Delhi	sun	31	fair	24			
Perth	sun	31	fair	25			
Rangoon	sun	31	fair	26			
Seoul	sun	31	fair	27			
Singapore	sun	31	fair	28			
Taipei	sun	31	fair	29			
Tokyo	sun	31	fair	30			
Yokohama	sun	31	fair	31			

No global airline has a younger fleet.

Lufthansa

METROPOLITAN
Housing Trust

US\$10 million

Hill Samuel arranged a Medium Term Revolving Credit Facility

MY KINDA TOWN PLC

Hill Samuel sponsored the Share Placing & Rights Issue

BIMER BANCA SPA

BIMER BANCA SPA
GRUPPO CASSA DI RISPARMIO IN BOLOGNA

ITL 60 billion

Hill Samuel arranged a Ten Year Term Loan Facility

Rabobank Nederland

US\$31 million
Currency Equivalent

Ten Year Private Placement
July 1994

Doing what we do best.

HILL SAMUEL
BANK

Hill Samuel Bank Limited - 100 Wood Street - London EC2P 2AJ
A member of the Securities & Futures Authority - A member of the TSB Group

COMPUTERS IN FINANCE

Tuesday November 15 1994

The world's financial institutions are looking with fresh eyes at electronic technology as they gear up to face ever fiercer competition, not only from within the financial services industry itself, but also from the world outside.

The articles in this survey deal with a number of the principal themes in financial technology including payment systems, image processing and database technology. They also cover management issues with a technological slant, including fraud and its prevention, and outsourcing.

There is some irony in the fact that these same technologies are facilitating many of the new challenges and lowering the barriers of entry to the finance business.

It could have been predicted, for example, that Swift, the banks' global electronic payments message system, would eventually face competition from an organisation outside the banking world with a global network and access to financial expertise. That competition now exists and Swift has been forced to announce price cuts and to lower its joining fee, in response.

Ibos (Inter-bank On-line System) is the kind of organisation which observers argue represents the new competition for Swift - in embryonic form, at any rate.

It is a joint venture initially between the Royal Bank of Scotland, Banco Santander de España - and Electronic Data Systems of the US, a subsidiary of General Motors and the world's largest computing services company.

Other members include Credit Commercial de France and Banco de Comercio e Industria de Portugal. The first US customer, First Fidelity Bancorporation joined this year.

Thomas Metz, director of global business development for Ibos in the UK, while rejecting the notion that Ibos is a direct competitor for Swift, says the group has built a cross-border cash management system - a digital superhighway for the banking industry.

Swift, meanwhile, is extending its business into the area of



International banks are by far the largest users of information technology in the business world. Above: the trading floor of Midland Global Markets, near Southwark Bridge, London

Picture by Jonathan Cuff

It gives the example of a big European bank which was considering requests from its managers for 300 individual computer projects. There was no agreed way of measuring the benefits, political rather than business needs dictated priorities and most of the projects were under-staffed.

Initial analysis revealed that many of the projects were unattractive. The bank refocused its activities so that only the most attractive projects went ahead and these agreed projects were fully resourced. The result was a \$400m increase in the economic value (net present value) of the projects over their life.

Concentration on core competences is the watchword for the early 1990s, however, and a number of financial services institutions are beginning to question their involvement in data processing. Some are actively considering, or have implemented, the outsourcing of parts of their information technology operations. IBM, for example, is managing the automated teller machine network of one of the largest building societies.

There is a fine balance, however, between operations which can be outsourced and those which must be kept in-house. One High Street bank which outsourced about 20 per cent of its operations told the consultancy Business Intelligence: "Financial services these days is so competitive that if you have an idea - and we have several in the bank at the moment which are being pursued - there is no way that we are going to let any outside supplier anywhere near it."

ON OTHER PAGES

Banking systems	Page 2
New payment methods ..	Page 2
Dealing room trends	Page 3
Interbank messaging	Page 3
Software development ...	Page 4
Document processing	Page 4
Computer security	Page 4
Using data resources	Page 4
Multimedia systems	Page 5
Supercomputers	Page 5
Award-winning strategy ..	Page 5
Automated services	Page 6
Controlling the costs	Page 6

Management attitudes are more important than technology

While the fiercely competitive financial services industry is increasing its spending on information technology, it frequently fails to achieve the full benefits. Alan Cane examines the problem

securities messages, and has applied to become a network supplier to the UK securities industry's yet-to-be-implemented Crest settlement system as part of a campaign to increase message traffic and revenues.

The threats to the traditional finance industry come from a multiplicity of directions. Microsoft, the world's largest software house, this year acquired Intuit, developer of the most popular personal finance software, Quicken, used by about 6m personal computer users.

The deal, which is subject to scrutiny by the US antitrust authorities, gives Microsoft an important foothold in a market - home banking - where traditional banks have failed to make much of an impact.

Microsoft, developer of MS-DOS-Windows, the most popular operating system for personal computers, also aims to take a leading role in the creation of the information superhighway.

One measure of the financial institutions' renewed interest in technology, after some years of cutting back expenditure, is growth in the information technology budget. According to the consultancy Ernst & Young, US financial institutions will spend \$16.35bn on technology in 1994, 6 per cent higher than the previous year. Andrew Mayer of Ernst & Young estimates that the total will be \$19.8bn in 1997.

Comparable figures do not exist for Europe but the consultancy, Price Waterhouse, says that more than half the

financial services companies it reviewed in its annual information technology survey intend to increase their spending on technology, despite the fact, it says, that many IT projects have proved eventually to be failures.

This is hardly new, either in the finance industry or outside. What is depressing is that over the years there has been so little progress in ensuring that projects are brought in on time and budget.

The consequences can be expensive. Stewart Stevenson, senior manager for systems development at the Bank of Scotland, after listing tried and tested rules for successful project completion concluded with the admonition: "If you can print money, ignore all the above."

Clearly, many companies do. According to Price Waterhouse, some 25 per cent of companies believed that most of their IT projects were unsuccessful either because they were delivered too late and over budget, or because they had failed to meet user-needs.

"The results paint a depressing picture," commented PW. "With such significant difficulties in the delivery of IT projects, it is not surprising that there exists a big issue surrounding the integration of IT with corporate objectives. The result calls into question the extent to which the IT functions understand the business."

The PW result confirms the view of Nick Temple International Business Machines' general manager for the finance

industry in Europe who argues that data processing departments in financial services companies have become unresponsive to the needs of the business. (see interview, page two of this survey).

There are a number of technological developments which may result in some improvement in this unsatisfactory situation. An important element is the growth of object-oriented software development. Essentially, to take advantage of new business opportunities, software has to be developed rapidly and accurately. Traditional methods of software development are slow and prone to error.

The principle behind object oriented software is the creation of libraries of software modules which can be swiftly

assembled in different ways to create new applications.

In the end, however, management attitudes are more important than technology. The Boston Consulting Group has established a number of rules for successful computer projects (a somewhat similar list to Mr Stevenson's) of which the most important are:

- Never to commission information technology projects (it is the business imperative that is important).
- Quantify the benefits at every stage of the project (if you do not measure benefits, you will not achieve them).
- Make sure the managers understand their jobs are on the line if the project fails (in too many cases, nobody has continuing responsibility for a project).

Why did all these companies get on the Teknekron Information Bus?

Here's why...

"The TIB simplifies the desktop solution by bridging PC, Unix and object-orientated technologies. The TIB provides us with a corporate information highway."

John Keazirian
EVP, Information Technology
NationsBank - CRT

"Teknekron's TIB offers the first real-time data distribution framework for object-orientated applications in the financial arena and beyond."

Steven P. Jobs, Chairman and CEO
NeXT Computer, Inc

"The Teknekron Information Bus is the most advanced platform for distributing market data, as well as for integrating all types of information."

Peter Clark, Vice President
J.P. Morgan

"Teknekron has proved itself invaluable as a technology agent for information highway engineering."

Rupinder Puri, Senior Vice President
Chase Manhattan Bank

"Sun and Teknekron Software Systems grew up together on Wall Street; it was our joint solution that launched the whole market for innovative trader workstations. Today, we're natural partners in bringing advanced technology to other areas - like the back office and large DP centres that need to re-engineer to gain competitive advantage."

Scott McKealy, Chairman, CEO and President
Sun Microsystems, Inc

- ABN-AMRO
- Alliance Capital Management
- Bank of Boston
- Bank of Nova Scotia
- BNP
- Chase Manhattan Bank
- HSBC
- J.P. Morgan
- Merrill Lynch
- NationsBank-CRT
- Royal Bank of Canada
- Long Term Credit Bank
- National Australia Bank
- Nikko Securities
- Nomura Research
- Norinchukin Bank
- The Tokai Bank
- Yamaichi Securities
- Banque Indosuez
- Baring Securities
- James Capel
- Credit Suisse
- DG Bank
- Generale Bank
- Goldman Sachs
- Istituto San Paolo di Torino
- Applix
- Desktop Data, Inc
- Infinity
- Intercom Data Systems
- Leading Market Technologies
- Austria Information Technologies
- DMR Systems
- Renaissance
- AT&T Microelectronics
- Chevron
- Intel
- Mobil
- Motrola
- Sharp
- Sony
- VLSI Technologies
- Xilinx, Inc.
- Knight-Ridder Financial, Inc.
- Quick
- Reuters

The patented Teknekron Information Bus™ (TIB®) software architecture provides these leading companies with an ideal framework for their corporate information environments. If you don't have your information highway strategy mapped out yet, call Teknekron today and get on the bus!



Teknekron Software Systems, Inc.
We Integrate a world of Information™

For more information about Teknekron's world-class information integration solutions, contact us at one of our worldwide offices email: info@tss.com

- | | | | | | | | |
|------------------------|------------------------|--------------------------|---------------------------|-----------------------|-----------------------|-------------------------|-----------------------|
| Boston
617-342-7007 | London
071-283-7300 | New York
212-483-0153 | Palo Alto
415-325-1025 | Sydney
02-256-2154 | Tokyo
03-3206-3491 | Toronto
416-360-2309 | Zurich
01-212-7181 |
|------------------------|------------------------|--------------------------|---------------------------|-----------------------|-----------------------|-------------------------|-----------------------|

COMPUTERS IN FINANCE 2

Michael Dempsey on new approaches to retail banking

Keeping customers happy

Ten years ago, Ken Pilbeam was head of marketing at Computacard, a project to promote telephone shopping. It was an era of unbridled optimism - and Mr Pilbeam shared the common dream of technology sweeping through the retail sector to revolutionise the most mundane purchases.

Today, he is head of operational systems management at Barclays Bank, and despite commanding a formidable arsenal of technology, Mr Pilbeam is no longer an IT visionary - "with the remote shopping idea in the '80s, we encountered significant consumer resistance. We didn't realise that social interaction is important, that people want to get out and about when they shop."

This has proved a useful lesson for Mr Pilbeam: under the £100m Customer System Project, 1,100 Barclays branches have joined a new system to the retail customer. A central database has been constructed to hold 14m customer records. The big idea is to pull together previously separate processes, such as current account versus deposit, and replace them with one flow of data relating to each individual.

The Customer System is aimed at eliminating the delays that characterise opening a new account. Rather than take forms from a customer, then process the risk involved and get back to the customer after an extensive credit check, Barclays wants to be in a position to approve and issue an account number on the spot.

A central index held on an IBM 3090 mainframe at the bank's Gloucester data centre

is accessed via smaller IBM RS 6000 processors at each branch. The central index integrates data from customer accounts at branch level, Barclaycard and the bank's financial services operation. This goldmine of information is also a mountain of data to store. The database alone holds the equivalent of 72m sides of A4 paper.

Although the end-product should make itself felt at branch level, Barclays has had to take a strategic view of the IT requirement that powers the



Keith Durham: rapid options must be in place if a system fails

Customer System. Huge quantities of data are best handled by a combination of mainframe computer and dedicated storage capacity. The Gloucester data centre, run under the aegis of Barclays' IT arm, Barclays Computer Operations (BCO), has installed extra storage capacity.

US data storage specialist EMC supplied a Symmetrix 5500 system. Essentially, a sophisticated series of inter-linked hard disks similar to those found in an office PC, the

Symmetrix provides an electronic filing cabinet that holds data for the IBM mainframe.

This box cost £750,000 including maintenance over a five-year period. It is not wholly dedicated to the Customer System, but with a storage capacity equivalent to 10,000 desktop PCs, the EMC 5500 illustrates the kind of technology that is necessary to keep a huge retail project up-and-running.

If this impressive investment is to pay off, the retail customer must sense the bank is offering a reliable service. Sudden interruptions to normal service attributed to the catch-all excuse "the computer is down" are fatal to customer relations in a competitive high-street market.

Keith Durham, a customer account executive at Barclays' Cheshire computer centre, has studied the options for Business Resumption Planning Procedure (BRPP). In the event of a big systems failure at Gloucester, the operation could be run off another mainframe site within a couple of hours.

This is the dramatic end of BRPP. What it really boils down to is having paper forms under the counter to cope with any collapse in the branch server. "We don't want our staff to have to trundle their thumbs while customers wait for a service. You've got to have procedures in place to handle any type of failure," says Mr Durham.

Telephone banking services such as Midland Bank's First Direct or TSB's Teleserve are being touted as the obvious direction for retail banking. Multimedia branches offering an array of automated terminals that stretch existing Auto-

mated Teller Machines (ATM) technology into the world of interactive video and live links to financial advisers are under review by most large banks.

The Nationwide Building Society has been running a pilot remote banking installation in Aylesbury, using technology from Siemens-Nixdorf, for the last year.

In Italy, a large number of institutions compete in the retail banking sector. So national branch networks are not as extensive as in the UK where the historic competition has been between four operators. Italian banks have been swift to install automated branches designed by Olivetti as a comparatively cheap means of rapid expansion.

The impetus behind these developments is cost. A presence on every high street is expensive in terms of real estate and staff salaries. One of the Italian automated branches will cost around \$1m to build and equip.

Reliability is a key component of retail banking. Pilbeam expresses reservations about automated branches running intelligent multimedia terminals - "the technology is still not perfect. Even if the failure rate is only one per cent, that can put people off. There will be resistance until it becomes the norm."

Barclays appears to be steering clear of the herd instinct in retail banking. By putting appropriate data at the disposal of branch staff, it is gambling that the customer still wants a human face behind the counter. Relegating the computer terminal to a vital supporting role may prove to be a crowd-puller.

WHOLESALE BANKING SYSTEMS

Still room for enhancement

It is easy to take electronic links between the global banking community for granted. The sheer scale of automated payments make these transactions appear commonplace. The UK's Clearing House Automated Payments System (CHAPS) handles £90m worth of payments every day. These payments are settled on a daily basis, with the danger of one participant being unable to honour a transaction termed settlement risk.

The idea of failure in such a system seems faintly ludicrous. CHAPS has processed up to 76,000 items in one day - the very extent of computerised transactions leads the whole system a clinical air, but there is still room for improvement, and CHAPS has commissioned systems house Logica to undertake a £3m enhancement of its service.

The aim of this project is real-time gross settlement (RTGS). CHAPS needs to move beyond a reconciliation of accounts at the close of trading and into RTGS. This prevents a payment instruction going through unless the sender has funds or central bank backing to cover the transaction.

Logica wrote the original gateway software that translates CHAPS messages into a suitable form for the network. Now its consultants are moving UK banks to RTGS while CHAPS continues normal operations.

"It's an evolutionary change that should be implemented by the end of 1995," says Eric Sepkos, a director of the CHAPS governing body and London-based vice-president with Citibank. Mr Sepkos identifies the policy of building on an existing system as a CHAPS strategy - "the whole idea is not to start from scratch," he says.

RTGS migration is one obvious path for electronic settlement systems across the globe. But other striking trends are emerging in the international financial messaging market.

The Royal Bank of Scotland joined forces with Banco Santander, Credit Commercial de France and Portugal's Banco de Comercio e Industria in 1991. Together they launched the Interbank Online System (Ibos), described by the participants as a virtual banking association. Ibos links the customer networks of the participating banks without reference to existing financial infrastructures.

John Bertrand, managing director of Ibos, is blunt about the motivation for the £5m project. Existing structures were not up to the job, he says - "the old method involved a

for the initial phase of operations. In January this year the US computer services giant Electronic Data Systems (EDS) joined Ibos. The Royal Bank of Scotland's own IT staff were able to integrate the first incarnation of Ibos.

But EDS made its reputation by managing other people's technology in a cost-efficient manner. By calling in the experts, the Ibos partners have tacitly admitted that they need help in expanding the network. EDS will certainly provide

works (SGN), that flashes critical financial communications around the globe for over 30 clients. SGN targets medium-sized banks that require their own secure network for voice and data transmission but are not willing to pay for a huge in-house project. SGN delivers computer intelligence in the form of local processors and appropriate communications software.

"Integration of voice and data is what the market wants," says Peter Hase, SGN business development manager. Hase and his colleagues deliver that capability while the banks stick to their core activity. It is a healthy reaction to the heady days of the 1980s when banks became preoccupied with IT and telecom strategies.

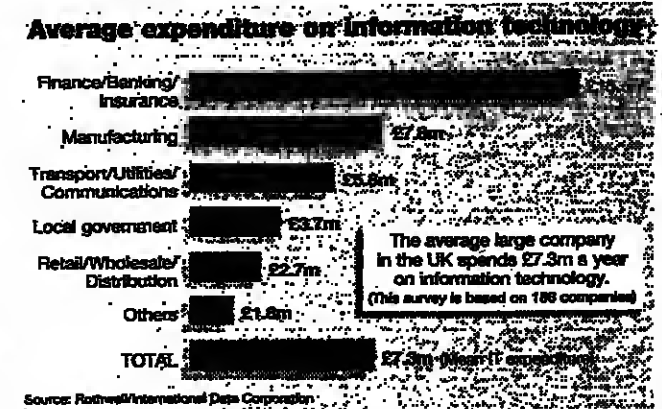
Julian Wood works with City financial and training consultancy Profile - his experience of working on ambitious IT projects within commercial banks during the 1980s has convinced him that too many institutions still go in at the deep end when investing in IT.

"A lot of banks haven't really learnt the lessons of the last decade," he says. "They still put money into huge 'intergalactic' systems meant to cure all ills. What they don't do is get the planning cycle right. They should either take a long-term view, and accept that there will be hiccups and changes to the specification en route. Or they should only invest in short-term projects."

The rise of operations like Ibos and the demand for services offered by SGN suggest that a lot of institutions are getting out of Wood's over-blown 'intergalactic' projects.

Logica's enhancements to CHAPS will add a new dimension to the banking capability of the core system. Electronic networks are now part-and-parcel of commercial banking and many subscribers are learning that the smaller, less ambitious advances offer the most gain.

Michael Dempsey



Finance industry attitudes are changing fast, says Nick Temple of IBM

Pushing back to profitability

Nick Temple's translation earlier this year from chief executive of International Business Machine's UK subsidiary to general manager with responsibility for the company's business with the European financial community is indicative of the changes reshaping the world's largest computer company.

Mr Temple, 46, has been largely credited with pushing through measures which have put the UK operation back on the path to profitability after two years of heavy losses. Now he has returned to the business sector - the finance industry - where he built his reputation in the 1980s as a tough, no-nonsense manager with an acute understanding of the industry's direction. It is an area of critical importance to IBM. Europe is its largest market and the financial institutions among its largest customers.

The sector is in a state of profound change, he says. "It would be wrong to say the finance industry is coming out of recession, but its attitude is starting to change very significantly. Priorities are fundamentally different from only a year ago."

"Last year, heads of financial institutions were concerned about the management of change, controlling costs and finding ways to get the maximum benefits from their investment in information technology. Today, while the management of change is high on the list, the real concern is how to mobilise new technology to combat competition. Competition is starting to become a real threat."

The IBM mainframe computer remains the workhorse of finance industry data processing, but the computer giant can no longer dictate its customers' computing strategy as it did in the past.

Mr Temple prefers to talk

about collaboration, partnership and teamwork. Some of his ideas are focused on the technological horizons: "We are planning to form partnerships with some of our customers to develop radical thoughts about ways of working in the future."

The "information superhighway," the convergence of computing and telecoms to provide interactive multimedia services to the office and the home, looms large in his thoughts. "Suppose you were setting up an electronic bank from scratch and you were defining an agent (a piece of software that you could instruct to carry out your banking for you) on the information superhighway, what would it be, how would it look and how would you go about doing it?"

"This would be quite different from conventional ideas of home banking which are simply extensions of what goes on in the bank branch."

He believes that to make home banking attractive for customers who may be intimidated by technology it will be necessary to combine it with other services - say, home shopping.

Developments of this kind will have their own consequences. Conventional retailers will have to work harder to make shopping a pleasure - or their customers will use the superhighway in preference to physical shops.

Most of Mr Temple's attention, however, is directed towards more immediate issues. He is a powerful advocate of improvements in risk

management, pointing out that the speed at which financial transactions are carried out and transmitted over networks could and has led to fraud and disaster - "If it's not applied in the right way, the technology becomes a liability and not an enabler."

And he is concerned about the delays which most financial institutions face in creating software to meet new business needs - "data processing departments in financial institutions have become unresponsive to business needs. They seem less attached to the business imperatives. What we have to do is construct building blocks, using object-oriented technology, from which we can assemble solutions quickly."

Object-orientation, a new fashion in software development, involves the construction of store-able, re-usable software modules. An obvious idea, perhaps, but one whose time has come.

Mr Temple says IBM is now moving staff to work with customers on the development of the building blocks. A key element is the establishment of a design standard (architecture) for applications in the financial services area which will mean that different applications will work comfortably together - "Financial Applications Architecture is a data and process architecture. We have committed ourselves to developing applications using this architecture, but we are also providing bridges into other environments so it has to be fairly open."

Alain Cane

A number of software development centres are being established in conjunction with large customers to ensure a good fit between the applications under development.

Since taking over his new job in May, Mr Temple has been busy establishing the principles of how the new IBM will operate internationally. The essence of the plan is to be able to operate globally and seamlessly - "If an Italian customer wants something done in Australia, we will be able to do it without cutting across national sensitivities," he says.

The idea is to get rid of the stultifying layers of bureaucracy which have contributed to IBM's corporate sluggishness in recent years.

While in the past three years Mr Temple has been chiefly concerned with curing IBM's structural faults, he has some telling criticisms of the way his customers do business.

"I think many of the big financial institutions are concerned about a lack of connection with their customers. Not the big corporate bankers - they often have excellent relationships with large clients. But retail banks have poor relationships with their customers, and as a result, customer satisfaction is poor."

He believes that banks, in spite of years of investment in technology, have not created effective customer information systems.

"If you walk into your bank as a gold star customer and you are asked to fill in a form, then something is wrong," he suggests.

"Retail banks have a poor understanding of which parts of the business make money and which do not. If they don't understand the profitability of each transaction, how are they going to manage customer loyalty?"

Alain Cane

PAYMENT SYSTEMS

Now the 'electronic purse'

For a range of transactions other than those involving relatively small amounts of money, electronic payment is now the norm. Consumers take it for granted that they can pay for goods with plastic cards, while retailers know that in turn will get their money through electronic funds transfer at the point of sale (Efpos), when customers' cards are swiped through authorisation terminals.

But developments are now taking place also at the lower end of the scale, which will make it possible for a new type of plastic cards to be used to pay for small-ticket items such as parking, newspapers and soft drinks. This area is known as the electronic purse.

"Plastic is accepted by consumers and retailers," says Ken Hansen, managing director of Verifone (UK), a leading supplier of the terminals used to authorise credit and debit card transactions. "Even the newer plastic debit cards, which take money directly out of a customer's account have taken off. In the UK, debit card transactions have just surpassed credit card transactions."

Individuals carry much less cash than they used to, but banks would like them to carry even less, because it is expensive to handle. It has to be counted and hole-in-the-wall automatic teller machines (ATMs) have to be kept stocked up. More importantly, cash does not earn interest when it is in the consumer's

wallet. The latest cards, which a number of organisations are experimenting with, contain electronic money or units of value. These work rather like phone cards and can be of two kinds. They can either be throw-away cards (such as phone cards) or they can be smart cards, which can be reloaded with units when they run out.

Smart cards look like credit cards but have a computer chip built-in. This enables them to store more information than a simple magnetic-stripe card. Many banks favour smart-card technology because the cards have more memory and intelligence and can be given a multi-purpose function. They are also more secure because it is harder to duplicate the information on a smart-card chip than a relatively simple magnetic stripe.

Examples of electronic purse initiatives include the Danish DanMont card, which can be used to buy low-cost items; while in Singapore a combined credit, debit, loyalty and electronic purse card has been jointly produced by a bank and a retailer.

Shell's loyalty scheme is similar to a electronic purse. Customers who buy petrol from Shell service stations get points added to a plastic card and these can be exchanged later for goods.

In the UK, Mondex - a NatWest Bank cashless card, the British rights to which are shared with BT and the Mid-

land Bank - is to be tested in shops in Swindon next year. NatWest wants Mondex to be used globally and has franchised it to the Hongkong and Shanghai Banking Corporation for use in several Asian countries.

As yet, there are no standards for the cards, for electronic-purse authorisation terminals, or for machines to reload them with units. However, a number of credit-card organisations around the world, such as Visa, Mastercard, and Europay are working with other companies to set standards for worldwide electronic-purse identification numbers (the kind of system that enables Visa cards to be recognised abroad), the location of the computer chips on each card and other important details.

One of the companies involved in standard-setting is VeriGem, a company set up jointly by US-based Verifone and French smart-card supplier, GemPlus. Mr Hansen says: "A year ago we saw the way things were going with rising interest in electronic purse cards and falling prices of Efpos terminals and telecoms links. The 'electronic purse' could be the biggest part of the payment market because all the low-value cash transactions added together are worth more than the large transactions."

He says many banks are experimenting with chip cards - and some have products which will be very close to the

likely eventual standard. He expects a full standard to be agreed next year. Jack Large, of UK-based payment-card consultancy J&W Associates, believes electronic purse technology will start to pay off when it is brought together with account-based debit cards such as the UK's Switch and Visa Delta - "from one card you will get cash withdrawal, payment at the point-of-sale, and an electronic purse."

There are, however, a number of commercial issues to be resolved. Lars Mieritz, an analyst at the Gartner Group Europe, says: "We won't achieve a 'moneyless' society until financial institutions provide an incentive to consumers to replace cash."

With electronic purse cards, one advantage to the consumer might be convenience - "going to the ATM is a grudge transaction," says Mr Hansen. Yet, electronic money will only be more convenient for the customer if refilling an electronic purse is easier than going to the cash machine.

Retailers are starting to make far more use of the data they gain about customer purchases from electronic payment systems. They are taking advantage of powerful computers (based on massively parallel processing) to analyse customers' spending and look for new patterns.

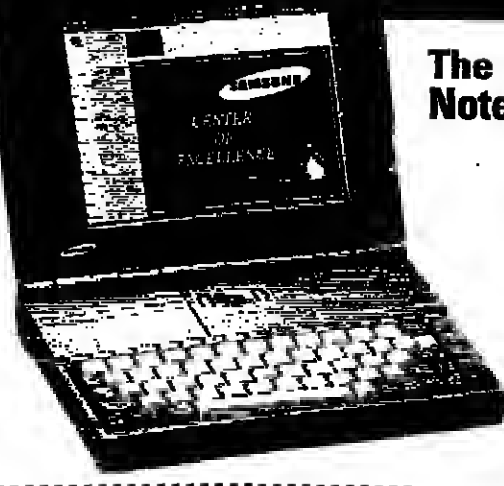
Joia Shillingford
The writer is associate editor of the FT's newsletter, Business Computing Brief.

Masters of the screen

Whatever the display you require, Samsung offers a wide range of fully-featured, attractively priced 'green' monitors and colour notebook PCs with active matrix displays. Before making your next choice, call Samsung Computers and Peripherals on 081-391-0188

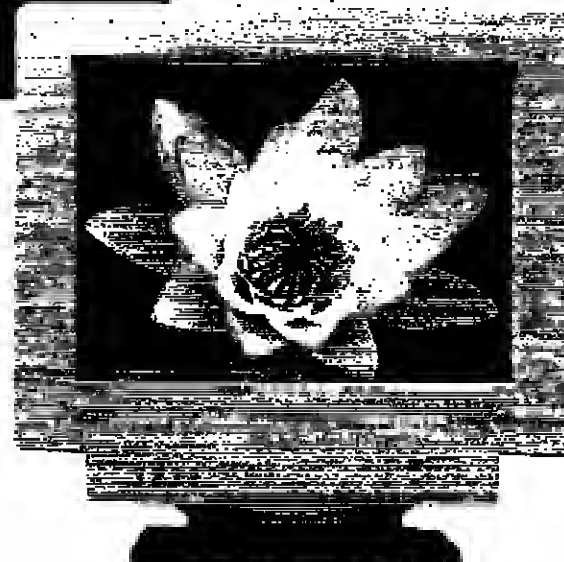
SAMSUNG
ELECTRONICS

Samsung Electronics (UK) Ltd.,
Samsung House, 225 Hook Rise South, Surbiton, Surrey KT6 7LD
Telaphones: 081 391 0168 Fax 081 974 2782



The Samsung NoteMaster notebook

Active matrix display
Removable HDD
Standard internal trackball
Advanced power management
Local bus and accelerator
Highly competitive pricing
Upgradeable 486SX-25



The Samsung SyncMaster monitor

Energy-saving
Economical to run
Emission-free
Ergonomically designed
Environmentally-friendly
Efficient to operate
Full range: 14", 15", 17" and 20"

The number of City dealing rooms is shrinking, says Joia Shillingford

Dealers become more selective

City dealing rooms are shrinking in size, according to the 1994 UK Dealing Room Survey, which reports a drop of 4,365 dealing positions compared with 1990, a contraction of 14 per cent.

There are now also fewer dealing rooms overall - 1,533 compared with 1,712 in 1990. This contraction in the market, coupled with a more cautious attitude towards expenditure, means that dealing-room suppliers are having to work harder for their money.

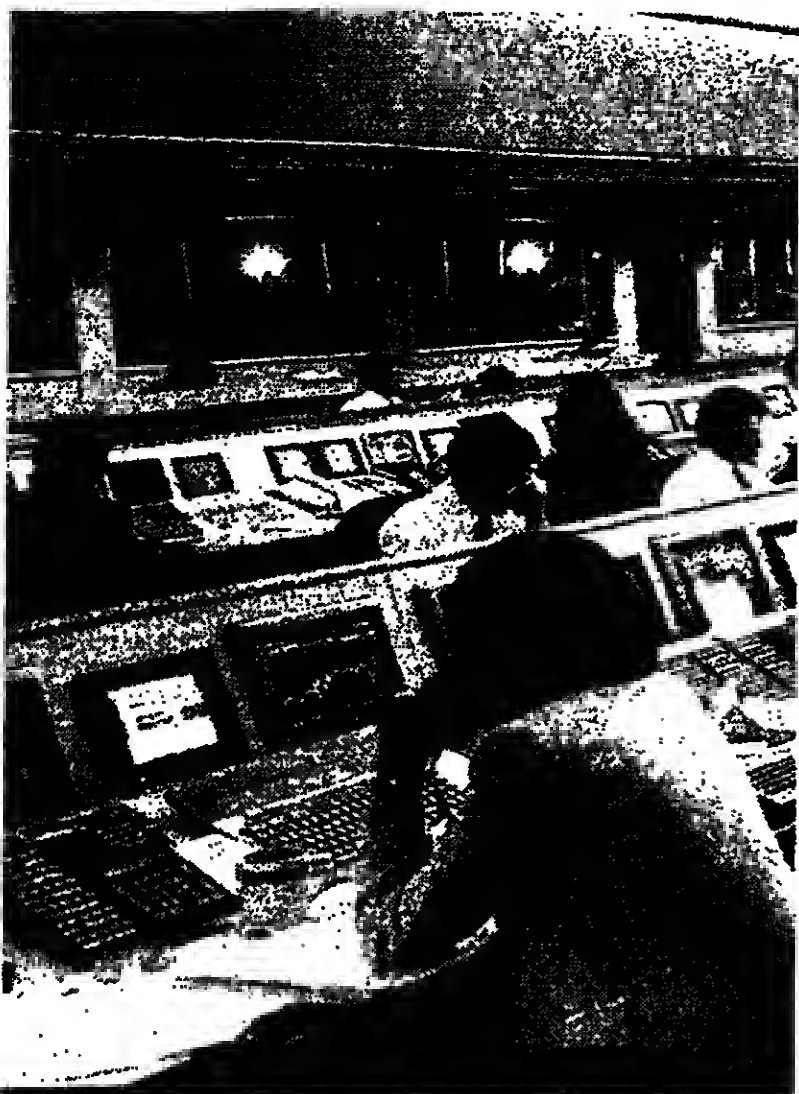
The increasing use of standard hardware, such as personal computers and Unix systems, has resulted, too, in suppliers not being able to differentiate themselves by the computers they sell. Instead, they must try to stand out by being better at fusing the many information products which dealers use into an integrated system. This is a complex process because different news and information feeds use different communications protocols, and display data in different ways.

Important suppliers in the market for equipping dealing rooms include Reuters (which owns Tektronix), Dow Jones Telerate, BT, Micrognosis, Capiti, ACT Financial, and some of the world's largest computer companies. Janet Wood, a spokesperson for Telerate believes that companies which have expertise in communications technology (such as information providers like Telerate and Reuters) have an advantage in this market, though BT's name also appears on a lot of dealing-room bids.

Customers are more interested in the information they get on their screens than on the technology they use to view it, says Ms Wood. This helps to explain why Reuters - the leading information vendor in this market - is also the dominant supplier of data management/dealing systems (with its Triarch and Tektronix systems).

Nearly 200 Tektronix dealer positions, based on Unix workstations from Sun Microsystems, were recently installed at Japanese company, Nomura's UK subsidiary. Peter Green, Nomura UK's front-office systems director, says they provide data from Reuters, Telerate and Knight-Ridder direct to the desktop in a consolidated screen environment. Instead of the different services appearing in separate windows on the screen, they look as though they are all coming from the same place.

Nomura's new system also provides real-time spreadsheet capabilities. This means that as data comes in from information feeds, it can automatically update positions (for example the



Dealers now expect to use larger, clearer computer screens, reports Micrognosis, a leading supplier of specialist monitors. Enhanced liquid crystal display screens are on the way

amount of a particular share/currency held) recorded in an Applix RealTime spreadsheet (sold by US-based Applix). Mr Green says: "By the end of the year, we should have another 100 users on the Tektronix system. We're moving away from a large host-based dealing system, to true client-server computing where processing is distributed."

The company plans to expand its dealing operations in a number of areas. Nomura is investing more than £10m in its new dealing systems.

According to the dealing-room survey, financial institutions will invest

more than £1bn in new dealing room technology over the next 12 months. In addition to capital expenditure, they will spend a further £1.7bn in ongoing costs, including subscriptions to online information services and telecommunications costs for dealing. Financial online services will account for an average 65 per cent of this figure - costing about £40,000 per dealer per year.

More than 75 per cent of UK financial institutions use a Reuters Information service, according to the same survey, with its nearest competitors being Dow Jones/Telerate, Bloomberg and

Knight-Ridder Financial.

But Stephen Kinsey, author of the survey, says: "Although annual dealing-room spending on information services will increase, companies are cutting back on the number to which they subscribe. This now stands at around three per dealing room, compared with an average of four in 1993."

This is partly because companies are cutting back on 'me too' services, and partly because some of the leading information providers have added value to their services - making rival services less necessary.

Improvements include making services accessible through Windows-based interfaces (such as those available from AT Financial Information), adding more historical data, or providing information on extra markets (such as the Japanese equity market). In addition, Reuters has introduced a business television service and plans to transmit company annual general meetings live to dealers' desks.

But even without TV on the desktop, dealers can still suffer from information overload. They have so much information crammed on their screens that they are starting to want higher and higher resolution screens, says David Purcell of Micrognosis, a leading supplier of specialist monitors for dealing rooms - "we are starting to see demand for CRT (cathode ray tube) screens with a resolution of 800 dots across and 600 dots down and for screens with diagonal screen width of 15in. or 17in. The problem is that the higher the monitors, the more space they take up on dealers' desks."

One alternative is to use LCD (liquid crystal display) screens, such as those used in portable computers. These are much flatter and give off less heat. Sharp Electronics says its LCD screens will be used in a big dealing room system, where instead of several overlapping windows of information being displayed on a single screen, each window will be displayed on a separate LCD screen.

Meanwhile, the systems used by settlement staff in the back office are also changing - "the back-office market is developing, with many people downsizing from mid-range systems, such as IBM's AS/400," says Mr Kinsey. Most are planning to move to Unix or PC-based systems linked to the dealing room system.

"There is a quiet revolution going on. For years, the City wasted a lot of money on technology. Now people ask: 'Do we really need it?'. They are more interested in functionality than technicality," he says.

The big banks are looking carefully at the costs of message transaction, says George Black

Challenges for Swift

Swift, the Society for Worldwide Interbank Financial Telecommunication, still dominates the field of interbank messaging but it faces growing threats from other networks.

The Brussels-based company was set up in 1973 to automate the function then undertaken by telexes. Owned by a consortium of about 2,200 banks, it consolidated its position with the launch in 1990 of Swift II. After numerous delays in delivery and considerable teething problems, Swift II re-established the organisation as market leader and standard-setter. The company's systems are used by around 4,300 financial institutions worldwide to process around 500m messages a year.

Swift is now better positioned than it was to resist competition. The new IFT (Interbank File Transfer) tariff is seen by customers as offering a more attractive proposition for bulk transport than the older FIN service, which was prohibitively expensive for some smaller banks.

Swift is also improving its service to customers in the trade finance sector and developing new EDI (electronic data interchange) systems to help it expand into trade services. It has extended its geographical coverage to around 115 countries and is shortlisted for the contract to run the Bank of England's Crest network for share settlement.

However, although these steps have helped to persuade most banks to continue to use its services, others are looking for alternative lower-cost message carriers. Faced with big competitive pressures of their own, the banks no longer regard Swift as the only possible network service provider.

"This could prove a threat for the future, though it is not one at present," says Roger Hedges, product marketing manager for ACT's Midas, one of the principal banking software systems. "We are still connecting to Swift and we are not being wooed by anyone else."

Swift's chief executive officer, Leonard Schrank, admits

that the organisation had not hitherto been run on a competitive basis - "a civil service mentality had crept in, but in the past two years we have substantially transformed the company," he says.

Prices have been cut by an average of 30 per cent. In June, Swift announced a 70 per cent cut in the joining fee in an effort to speed up the recruitment of firms in the fast-growing securities sector, as well as a 5 per cent rebate of the charge for FIN messages.

The challenge could, however, come from several directions. The banks themselves may set up their own rival networks. A group has combined in a venture called Iboe (the Interbank Online System), run by six European banks.

Iboe, which was founded in 1991 by the Royal Bank of Scotland and Banco Santander of Spain, competes directly with Swift in its core business of international payments. The company's claim to offer a global service was strengthened in January when the US computer systems company, EDS, a subsidiary of General Motors which provides funds transfer services to financial institutions worldwide, acquired an equity stake.

Iboe's managing director John Bertrand claims that its technology is "the next generation" to Swift's, with much greater reliability - "our error rate is zero," he says.

Mr Bertrand says Iboe has letters of intent from eight banks wanting to join the group, including four of the top 25 US banks. Iboe's objective is to capture 10 per cent of the international payments market, with a customer base of 500 banks, in six years, he says.

Another challenge to Swift could come from the national telephone companies, either individually or as part of a group such as the Financial Network Association (FNA). FNA began intra-bank operations early this year, with a small number of banks participating. It has members in 14 countries and is expected to add several more soon.

Another potential competitor is the UK-based company Sclor, set up in 1991 by Sita, the airline reservation system cooperative. It aims to meet demand for value-added network services in certain industries outside its main business, including finance.

Sita's structure and technology are similar to Swift's and it covers more than 200 countries. However, Sclor's market development manager for financial services Peter Wagner says that Sclor's services are complementary to those of Swift rather than competitive.

"Swift has a narrower focus than we have," he says. "We are not trying to take Swift's main interbank messaging business, but we are interested in the branch-to-branch area and in offering cash management services."

In this area Sclor is more likely to compete with Swift. Although Swift has broadened its user base to include brokers and fund managers, it has not offered its services directly to multi-national corporations for fear of upsetting its shareholders.

Shares in Swift are allocated by volume of message traffic. The top 35 banks are said to generate half the traffic and are therefore in a strong position to influence Swift's plans. Some big companies have lobbied Swift for access to its network for a limited range of transactions, particularly confirmations of payment.

Swift has yet to clarify its plans, but its chairman, Eric Chilton, has recently acknowledged that a debate is going on within member-banks worldwide on this issue. Most corporates do not want to become banks, he believes. What they need is "straight-through processing facilities" which would minimise their costs and create standards, he said.

This is a key issue for Swift's management as it considers how best to respond to any competitive threat. Swift cannot afford to delay a decision too long. Some corporations, like the banks, are starting to look for possible alternative solutions.

Client/Server computing is good for your people because it gives them easier access to more information. It's good for your business because it removes barriers, giving you new flexibility to reorganise and to reengineer.

Client/Server from IBM.
There is a difference between knowing what needs to be done and knowing how to do it.

So the question is not whether to explore Client/Server, it's what to look for in the people who help you. Here's a suggestion: if they don't have a long list of references in multi-platform, multivendor integration, and a solid knowledge of your kind of business, call someone who has; someone like IBM.

We've built and implemented thousands of successful Client/Server solutions. What's more, we keep careful track of everything we learn.

Each Client/Server solution is unique, but we'll compare your situation with ones we've faced before to give you the direct benefit of real-world experience. And, we can help you at any stage: from initial consulting to implementation.

So if you're looking for an experienced Client/Server partner, call us first. Simply contact your local IBM representative.

INTERNET: «A Guide to Open Client/Server» is available via
1) E-Mail: client.server@unet.ibm.com
2) <http://www.europe.ibm.com/client.server>
3) <ftp://ftp.europe.ibm.com/client.server/docs>

Philip Manchester finds database software companies are standardising communications between networks

Suppliers pool resources

The global spread of computer networks and "electronic money" is creating a new form of commerce based on the electronic transaction. At the same time, with the growing use of itemised telephone bills and networked services such as CompuServe, the value of each transaction is diminishing and so cheaper ways must be found to process such transactions.

"We are increasingly dealing with high volume, low value transactions," says John Spiers, UK marketing director of database software company Sybase. "We need to combine processing the growing volume of low value transactions with new ways to manage and control them."

Database suppliers such as Sybase have in recent years started to build the mechanisms needed to process financial transactions into their database software with the aim of reducing costs and increasing control.

"You need to be able to capture the value of the data which emanates from transactions so you can exploit the information," Mr Spiers says. "A company like American Express, for example, can gear its marketing to individual purchases on a customer's monthly bill. If you hire a car or book a hotel room, it can use this data to provide customers with information about these activities."

Pamela Pipe, a database product manager at software specialist Information Builders, sees the hidden value of the information in financial transactions as an opportunity for companies to gain a competitive edge - "the number of financial transactions is growing and this is driving people to find ways to analyse their data to find the value in it."

"You need the operational performance to process the transactions. But you also need the tools to bring out the information content - to pull out trends, to focus marketing and inform decisions about products."

Mrs Pipe also emphasises the need to draw together different data resources - possibly from different computer systems - to give a high-level view of a company's information. "We are working with large financial organisations - banks and insurance companies - to look at the information spread around the network on a variety of databases. They need to

blend these together with their legacy systems to get the real value from them," she explains.

In spite of rivalries, database software companies are starting to co-operate in order to bring different data resources together. Information Builders is working with Oracle and IBM, among others, to create



Financial managers are demanding on-line analytical processing (OLAP) tools to improve corporate decision-making

the concept of the information warehouse. This allows companies to treat their data as a single coherent database which can be accessed by every employee. For example, databases can now refer to each other using a language called SQL. Originated by IBM, SQL standardises communications between databases and allows a variety of tools to access data from the desktop.

SQL, by enabling the spread of databases across different computers, allows companies to take advantage of cheaper hardware. Traditionally financial transactions have been processed and stored on mainframe computers. Increasingly, the same tasks can be carried out on cheaper PC-based hardware. By combining many PC processors in what is called a parallel processor, transactions can be processed and the results stored on much cheaper hardware.

Neil Morgan, a marketing manager at Oracle UK, sees parallel processing as the future of high volume transaction processing - "with Oracle 7.1 we have added parallel query and update processing and we are seeing an order of magnitude improvement in

response times and throughput. This means companies will be able to afford to process these low value transactions."

Oracle is also using the flexibility of more powerful PC hardware to lower the cost of setting up new transaction-based systems. Mr Morgan cites the example of a new credit card company. "They needed to be able to set new members up quickly so they have used a PC as the database server for the customer database. The transactions are processed on a larger system but the basic set up for new members is carried out on a £20,000 PC system which supports over 100 users 24 hours a day."

This is possible because Oracle's database software works on different computers, from PCs to mainframes. This is a trend echoed by other database software suppliers including IBM. "We can offer the same database technology right across the range - including computers from other suppliers," says Janet Perna, director of database technology at IBM's Toronto laboratory.

IBM's DB2 has filtered down from its mainframe computers to its mid-range and personal products, bringing the same features to each level. At the same time, it lets customers access data from other suppliers' database software including Oracle and Sybase.

Ms Perna says that customers want better access to their data - wherever it might be. She says the trend towards client/server computing - which gives users desktop power and access to company databases on the network - is a part of this. "The motivation for client/server computing is to give users a better interface to their data and make new applications easier to use."

However, this approach causes systems management problems. The need to bring a variety of data resources together and make sure that they are used properly makes the underlying software much more complex.

Database software suppliers are acutely aware of the problems of coping with the explosive growth of electronic financial transactions and have a wide range of solutions to offer. What is encouraging is that they are all moving in the same direction and making it easier for customers to pick and choose the tools they use to accessing and manage their data.

It is an article of faith that hackers and fraudsters never even think of attacking financial institutions. And were such an unlikely event to occur, they could not possibly succeed in penetrating the physical and electronic security that protects the cash and data assets of these respected bodies.

This is the diplomatic line that all banks adhere to, even as they invest millions of pounds in security measures.

The truth is that banks are seriously concerned about the rise of ingenious hackers and the growing awareness of computer fraud as a practical criminal tactic.

Paul Rogers is marketing manager for self-service systems at AT&T's UK computer arm - the company supplies 70 per cent of the Automatic Teller Machines (ATMs) in Britain.

Mr Rogers agrees that most attacks on ATMs are physical assaults aimed at wrenching out the cash box, but that is no cause for complacency. "Designing ATMs is a case of trying to keep one step in front and making an effort to pre-empt what could possibly happen," he says.

Mr Rogers is determined to pre-empt the resourceful hacker. He notes that the latest generation of ATM is based around the industry standard OS/2 computer operating system. The core of this cash dispenser is no different from other personal computers that have sold by the million.

This is a mark of the triumph of open systems and common standards, but it throws up an unpleasant possibility - because there are many people out there with an intimate understanding of the

Middle managers in British financial services companies have for several years successfully closed ranks against the large scale introduction of document image processing.

The larger the institution, the more layers of middle management it has and the less inclined it has been to embrace image processing on a large scale. A large number of jobs are at stake.

Only in autonomous or green-field operations without such a bureaucratic heritage have image systems been widely installed.

Most financial firms remain intensely paper-bound. The rise in their office productivity in the past decade has been minimal compared to that of the manufacturing sector and they still await their equivalent of the just-in-time systems revolution.

Imaging has the potential to bring huge savings on storage

COMPUTER SECURITY

Worries over fraud

OS/2 platform. How can potential hackers be discouraged from turning this knowledge against AT&T's clients?

Mr Rogers' answer is to create a customised security shell around the central chip and its software - "we give the customer an open system, but we protect that system from risk. Our Self Service System Software (SSS) will not allow a thief to breach an ATM and then lay another program on to the system or download customer information that's stored on a remote host computer."

Fraud involving cash and credit cards remains a big problem, however.

Frank Hickman is a principal consultant with Unisys, the computer systems company. He joined Unisys from consultant Touche Ross where he investigated the practical applications of artificial intelligence (AI). Put simply, AI is a field of technology that attempts to replicate the human brain through computer programmes.

Despite many dubious claims by developers in the past, AI seems to have thrown up a useful product in the form of neural networks.

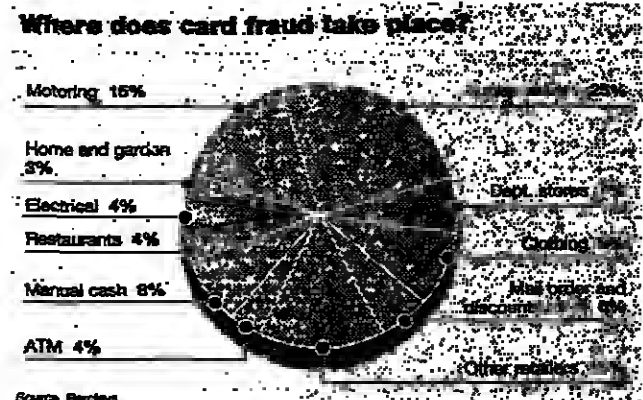
"Neural technology means a program can be shown many examples of a process and can then understand and discriminate within that data or process," explains Mr Hickman.

This search for a recognisable pattern has an instant

attraction for banks. The speed of credit card transactions makes spotting a stolen or counterfeit card more difficult. Some institutions such as the Royal Bank of Scotland claim success in the battle against fraud by adding account holder photographs to bank cards. But check-out staff under pressure might neglect to check a signature properly

motorway system."

While banks have to protect themselves from the fraud that springs from common theft, they are also coming under increasing pressure to regulate the kind of funds flowing into accounts. International initiatives against drug trafficking and organised crime can have expensive consequences for financial institutions.



so there is no guarantee that a photo will be any more likely to grab their attention.

If a neural program can sit on the network and spot a break from the typical spending pattern of one consumer, then fraud can be intercepted.

This solution means looking at the transaction itself - and that can only be done using clever software. Mr Hickman characterises the problem as "M2S fraud - thieves zooming between supermarkets via the

The US Treasury now requires banks to ensure that a transaction is not destined for an account that has been blocked on grounds of criminal connections.

The Treasury's Office of Foreign Asset Control (OFAC) can impose a fine of \$10,000 - \$500,000 for each example of non-compliance. So the total fine for a series of infractions could run into millions of dollars. A bank may only be one stop in a chain of destinations

DOCUMENT IMAGE PROCESSING

Middle managers close ranks

space and to simplify office routines drastically. So far that potential has not been fulfilled.

But the middle managers may not be able to hold out much longer against this type of automation. Systems suppliers are confident they will soon be able to convince boards of directors that they cannot do without the new technology.

Once critical mass has been gained, image processing could proliferate in the same way as word processing did in the 1980s, affecting the prospects for middle managers much as word processing did those of typists.

This threat has been staved off so far partly because middle managers have claimed that it was impossible to do away with paper because paper gave them the structure of their work. Without it people would not know what to do next to process a claim on an insurance policy or authorise a loan.

This argument is being undermined by the progress of workflow systems, which can take over the task of supervising the sequence of actions.

While no convincing cost justification could be made for adopting image processing from the early implementations which began in the mid-1980s, David Allcock, marketing manager for Wang UK's workflow and imaging division, insists there is now strong evidence that image processing can cut costs and improve customer service and staff morale.

At Birmingham & Midshires Building Society, for instance, the average time taken to approve a mortgage application up to the point of an offer has been cut by image processing and workflow systems from five weeks to three.

A study by the society revealed that out of the five weeks which the task had been taking the actual processing of the application took only seven and a half minutes; the rest was all waiting time.

The new systems have enabled inquiries to be carried out in parallel instead of in sequence, according to the society's head of lending services Chris Marney - "a file can be in several people's trays at once, it's no longer so easy for a file to go missing. And without a pile of paper on their desks the staff feel a lot better about their work."

At the TSB, a productivity improvement of about 20 per cent resulted from a rationalisation of the processing of general insurance claims. This involved the introduction of image processing and workflow systems. Fred Staftoe, TSB's director of customer service for general insurance, says the benefit came mainly from bringing discipline into processes which were previously "a bit of a shambles."

"When a customer calls you can answer the inquiry at once, instead of having to get up and search for the file, which is impressive," he says. In some European countries bank statements are being issued to customers incorporating miniature copies of their cheques. This service has not

only reduced the number of queries but proved popular and has spread from Switzerland to Austria and Belgium. British banks have yet to approve its use.

Another argument often used against investing in imaging was its high cost in a proprietary mainframe environment. But as the prices of powerful workstations and personal computers have fallen sharply, it now looks much more attractive to downsized client/server systems using these machines. The cost of installing image systems is proportionately lower.

Images are stored on optical disks; a 5.25-inch disk can hold about 30,000 A4-sized pages and a jukebox of disks can hold 10m gigabytes of data.

Phillip Jones, an account manager for software supplier FileNet, estimates that it is

now possible to support four times as many users at a quarter of the cost needed five years ago and to store four times as many documents.

Many applications involving documents in finance companies look ripe for automation. Most of these companies already use scanning to capture a customer's initial handwritten inquiry, but few of them follow this through the entire system to gain the full advantage.

"The market leaders are beginning to make strategic integration of these systems, but they are still the exception rather than the norm," says Steve Ball, a product marketing manager for Rank Xerox.

The systems usually come from several different vendors, so that such integration demands the creation of a new set of standards. A central

that culminates in a bank account with a blacklisted country or individual. But if that bank is "the first stop" the funds make in the US, then it is culpable.

When Ofac issued its blacklist of embargoed accounts, 18 months ago, the US arm of the UK systems house Logica set about devising a solution for banks that could not monitor every transaction manually.

Its response to the problem of inadvertent money-laundering is Hotscan, launched in September. This is a \$25,000 program that automatically scans all payments and messages against a database of blocked accounts.

Hotscan resides on a personal computer but is linked to the bank's own payments system. At the final stage of payments processing, Hotscan refers each transaction to the blacklist database. If it spots a match, Hotscan flags the transaction indicating that action is necessary.

According to Philip Izzo, senior vice president for international funds transfer with Logica in Boston, Hotscan has already made its mark - "the Bank of Nova Scotia in New York is the first Hotscan site to go live," he says. "In the first hour of operation, Hotscan caught out a payment going to a bad guy."

Mr Izzo reckons that Hotscan will soon be in action in Europe - "we developed it with an eye to the future; we hear that money-laundering is a concern in the UK, US regulations have become more aggressive with the banking community, and there are suggestions of more mandatory controls in rest of the world."

Michael Dempsey

standard is likely to be Postscript, the document reproduction system developed by Adobe Systems, which recently merged with the desktop publishing firm Aldus.

An important emerging standard is Doc, the document enabling networking standard which is backed by a group of systems vendors led by Xerox and the network software company Novell.

Recently they have been joined by several other significant forces in the industry, including a subsidiary of Eastman Kodak and the leading database supplier Oracle.

The likely rapid spread of image processing systems may cause alarm among the thousands of people in the supervisory tiers of finance companies.

But Mr Allcock of Wang UK argues that they can only avoid redundancy by welcoming the technology and acquiring the new skills which will be in demand, not by continuing to try to block its advance.

George Black

SOFTWARE DEVELOPMENT

Rapid delivery vital

The ability to build programs quickly has always been a goal for computer software developers. Users always want their new applications immediately and seldom understand why it takes so long to translate their requirements into working code.

Over the past decade, fast delivery of new software has become more viable, partly because hardware and software technologies have improved but also because the techniques for building software are better understood.

Software construction can be viewed more as an exercise in engineering than the arcane craft it once was. Applications can increasingly be assembled quickly from pre-fabricated components rather than carved from solid blocks of stone.

The competitive nature of financial services makes fast delivery of software more important than in many sectors. So it is no surprise that

banks and insurance companies are pioneers in what has come to be called Rapid Applications Development (RAD).

Early experiences of using RAD techniques show that companies can make new applications work fast enough to gain an edge over their competitors.

David Spott, marketing director of Texas Instruments' software division, says: "An investment company was working with in the US succeeded in putting in an advice system in 10 months instead of two years."

The system had to provide a service, giving investment advice to the public via a touch-tone telephone network - "using our tools and RAD techniques, it was able to build the system in phases and deliver it well ahead of the expected schedule," he says.

The Summit Bank is another example. It used RAD techniques and development tools from the software sup-

plier Uniface to build a bond lending and tracking application in eight months.

But Mr Spott says that although tools are important, there is much more to RAD than automating the production of programs - "it's more important to see it as a set of management processes. You need a method to allow you to put software together that suits the business problem."

He identifies user involvement, "timeboxing" and what he calls iterative development as being as important as the tools. Texas Instruments moved into the RAD market from a strong base in computer-aided software engineering (CASE) where its Information Engineering Workbench (IEW) has long been a respected software tool. Its experience in the CASE market has shown that tools must exist against a background of sound management and an understanding of users.

Continued on facing page

It's true.

Success at work is all about making the right connections.

The effectiveness of IT strategies is critical in deciding the future productivity and prosperity of your business. Within those strategies, one issue increasingly demands attention - how to optimise hardware investments and the resources they represent, by making those resources available to PC users, as part of a truly enterprise-wide, platform-independent network.

With Novell's NetWare-based connectivity solutions, that issue can be addressed easily, flexibly and affordably whatever your needs.

NetWare for SAA, Novell's NetWare-to-IBM host communications platform, supports the transparent and flexible integration of mainframe and minicomputer environments into PC networks. LAN Workplace will perform the same function for UNIX systems. While NetWare Connect incorporates isolated workgroups and standalone workstations into the corporate network.

They're solutions that will work successfully for you. As they do already for people like you.

NetWare for SAA



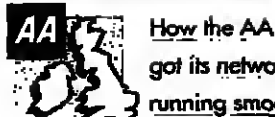
"With NetWare for SAA, we believe we have a versatile solution that contributes to the core of our current and future IT strategy. NetWare for SAA has been a vital component in making this work."

The main advantage... is that we no longer have to re-boot our PCs every time we need to switch between our AS/400 and UNIX and VAX hosts.

This saves us so much time. We have direct access to all information on the network. I find it hard to imagine how we coped prior to introducing NetWare for SAA."

Ray Snowden, Strategic Development Manager, Kent County Council.

LAN Workplace



"We chose LAN Workplace because we believed in Novell's state-of-the-art technology gave us the ability to configure our network to respond specifically to the job in hand. LAN Workplace has allowed us to access our UNIX boxes and use the information to provide a highly competitive customer service."

When you sit back and analyse the technical complexity of setting up a network and you want to connect a number of disparate systems, finding a product that is both resilient and reliable can often be the hardest task. LAN Workplace has the deliverables for making this task simple, because it is easily configured and does what it says it will do."

Gordon Confield, Network Specialist, Automobile Association.

NetWare Connect



Novell's NetWare Connect, we wanted a mature and reliable product that would adapt and work with new products entering the market. The beauty of NetWare Connect is that it allows you to work with additional products as well as interfacing with NetWare."

The prospect of introducing NetWare Connect as a connectivity tool to input data directly into our PCs is an excellent one. We would not hesitate to recommend it to any of our contemporaries."

Peter Atkins, Special Projects Coordinator, Salford University.

NOVELL
The Past, Present and Future of Network Computing

For more information about Novell's host connectivity solutions, please call 0800 666767.

مكتبة التحصيل

MULTIMEDIA SYSTEMS

A vision of the future

While the excitement surrounding multimedia computing makes it hard to ignore, many find it equally hard to see how it can be used by business beyond applications such as training and presentation.

Early attempts to bring graphical user interfaces (GUIs) to personal computers in the mid-1980s faced similar resistance. While the potential of graphics was exploited quickly in computer games, it took several years for GUIs to achieve credibility in business applications. Initially, senior executives dismissed GUIs - and graphics in general - as a distraction and worried about the effect the technology would have on worker productivity.

Ten years on, the idea of a PC without Microsoft's Windows or a comparable GUI is unthinkable. Thus it seems likely that by 2004 a computer without multimedia features will be as dated as the original IBM PC with its "glass typewriter" interface is now.

There is some way to go, however. A survey by Touche Ross earlier this year showed that, in spite of much interest in multimedia technology, more than two-thirds of UK companies had no plans to use it - mainly because of the lack of useful applications at present.

Robert Baldock, a partner at Andersen Consulting, says that the finance sector could take the lead in using multimedia technology "there are changes evident in the way that retail financial services are structured which will make multimedia important," he suggests. "People are using bank branches less and less and a trend towards telephone banking is emerging. Midland Bank, for example, set up First Direct because of this and others have followed. Consumers are saying that they want convenience and faster response to their needs. Multimedia technology offers a way forward."

Mr Baldock is putting these thoughts into practice on a pilot project with the Nationwide Building Society aimed at creating what he calls a "virtual bank."

On the screen which allows customers to browse through the banking services at their leisure, he says. "We have done this by building a prototype 'kiosk' which recreates a real bank. The opening screen is a picture of a bank in the High Street. You can 'walk' in through the door and move around in a three-dimensional graphics environment - pointing at things and seeing how they react."

Mr Baldock says to develop an element of fun in the virtual bank every item on the screen reacts to the user. "There is a pot plant in the lobby which, when pointed at, will bloom. There is also an infra-red remote control to activate videos on various banking services. If you go up to a counter, you can activate a video-conferencing system which lets you speak directly to an adviser and so on."

The system is only at the concept stage but a production version is planned and, ultimately, the virtual bank will be available across a network for home use.

Multimedia systems will offer banking customers a faster and more convenient service

The convergence of multimedia and networking will serve as a stimulus to both technologies. Recent advances in networking will soon make it possible to offer a wide range of multimedia services in the home - and virtual banking promises to be one of first.

Home banking is one of the leading applications of multimedia and networking technology, according to Anne Perlman, vice-president of multimedia at US computer manufacturer Tandem. "We are finding our customers are moving toward multimedia in financial services, although it is still early in the cycle. The networking technology will let us take this into the home and the multimedia technology will make it attractive to consumers," she says.

But Ms Perlman notes that home bank-

ing alone is not unlikely to cause a breakthrough. She sees it as part of a range of networked services - "our research shows that people like a range of services: video on demand, video-conferencing, home shopping and, of course, home banking. It is when all these are brought together that people start to get interested."

Tandem is also looking at combining multimedia technology with existing data processing technology - especially in the area of processing financial transactions. Ms Perlman says that multimedia provides an ideal way to present multi-dimensional information based on traditional data processing.

"We can see multimedia giving us ways to put lots of different variables together on a screen and show things like company performance. If you wanted to look at P/E ratios, risk exposure and stock variations over a period of time, you need to present the data in three dimensions. Multimedia technology lets you do this."

Tandem has also looked closely at the system management problems associated with the convergence of multimedia, networking and traditional data processing. Transaction billing, mail order and royalty collection present special difficulties, says Ms Perlman. "There are so many different billing and payment methods involved in multimedia networks and we have not, as yet, been able to find suitable software to do this."

Tandem is working with 32 of the world's top telecom companies on telephone billing systems and expects significant growth in transaction billing as the number of multimedia "content" providers increases.

This is likely to change the way people buy and sell products. Mr Baldock of Andersen Consulting sees the challenge beginning to have an effect on banking: electronic transactions as a percentage of the whole rose from 20 per cent in 1985 to 37 per cent in 1992. He expects this to rise to 40 per cent by the year 2000.

Philip Manchester

User case study: Leeds Permanent Building Society

Award-winning strategy

No chief executive? No worries, if the latest results of the Leeds Permanent Building Society are anything to go by. Anyone examining Leeds' promising 1994 results might be forgiven for thinking that its board's 18-month long search for a new chief executive is almost irrelevant: the UK's fifth largest building society is already in good hands.

Moreover, according to John Miller, executive director in charge of information systems, the Leeds is setting its sights wider, and higher, than being just the fifth largest building society.

"If you look at it in terms of the wider competitive base of banks, building society and insurance companies, then we're no longer in the top 10. Our strategy is to be the best provider of home and family services, and that mission is still valid."

Mr Miller is one of what he calls "the troika" - the team of three executives left at the top when former chief executive Mike Blackburn left to take charge of the Halifax Building Society in February 1993.

Under Mr Blackburn, the Leeds prided itself on innovation, and information systems came high on the agenda. The team he left in charge (all appointed from outside the mainstream of the building society world) has proved its worth, moving the Leeds forward in the aftermath of the recession.

The Leeds has delivered record financial results and developed innovative ventures such as Leeds Life, the new life insurance company, and Leeds Unit Trust, an in-house unit trust company in the care-taking hands of financial director and acting chief executive, Roger Boyes. A year ago the Leeds' brief flirtation with the National & Provincial came to nothing, and it has continued to re-inforce its own brands, such as Liquid Gold and the Home Arranger, with extensive television advertising.

In the 1993 annual accounts and directors' report, Mr Boyes put on record (and up-front) his belief in the need to change, and keep changing: "If we are serious about putting the customer first, then nothing about the way we do things, the way we're organised or the products and services we offer can remain unchanged."

Commercial director, Chris Chadwick, oversaw the business process management initiative, which asked staff to participate in an overhaul of procedures, with the aim of making the entire organisation more responsive to customers' needs. More than

7,000 suggestions for improvements were forthcoming, according to Mr Chadwick - "some have been small and incremental, others have meant re-engineering our systems."

A big re-engineering process has already taken place over the last year with the development of a unified customer database, the first step in customer-focused services.

Bringing about the change in information systems is John Miller's job. Although there was a strong technical emphasis



John Miller: "Customer-care comes first"

when Mr Miller arrived at the Leeds three years ago, he found an IT department that wanted to be told its role - "the organisation was in technical response mode. The IT people regarded their jobs as translating the needs into a technical solution, not actually identifying the needs."

Leeds' operational systems, explains Miller, had to be re-aligned "to recognise customers as individuals, rather than a series of account numbers." As in many financial institutions, there had been significant investment in separate applications, running on different computers. Mortgages, savings accounts, such as Liquid Gold, and general and life insurance, were all separate products, with account numbers which attached the customer to that particular product, regardless of other products or services. There were 4.3m customers, but 7m customer records.

The aim was to create a unified, customer-oriented database which would enable the Leeds to recognise its customers as users of multiple services, and to satisfy their needs in different areas by cross-sell-

ing further services and new products.

Olivetti, Unisys, and IBM, and BT were already the main technical partners. The IBM mainframe-based mortgage package had been augmented in 1990 by a Unisys-based package of software and hardware. In the late 1990s, more than 420 branches had already been automated and networked using Olivetti's IBIS cashing and counter-top applications, running on linked PCs.

The branches had to retain the ability to give instant decisions an important element in a competitive market - "we put the emphasis on a strong service proposition, such as the Home Arranger," says Mr Miller. "At the moment of truth, eyeball-to-eyeball with the customer, the person in the branch has to have the ability to say yes, without referring things elsewhere."

Mr Miller's strategy was to build on the existing Olivetti workstations that already provided all the familiar front-end facilities in the branches, with IBM's DB/2 relational database in the background. It "slid in" to replace the former IDMS, so that end-users in the branches did not even realise there had been a change, apart from having more facilities.

"The DB/2 database meant we could look at the customer and tell all the products - mortgage, visa card, unit trusts, whatever - they were using. First, it gives you cross-selling ability, secondly you can be more responsive to individual customer needs."

Information systems played no small part in the break-off in negotiations with National & Provincial a year ago: it would have been impossible to integrate the two product lines and supporting systems.

Leeds takes pride in its robust attitude to IT as a servant, not a master. This year it became the first UK building society to achieve full ISO 9000 accreditation. It has won the Alan Taylor Award for information systems training, and won the British Computer Society Hay Award for excellence in IT management.

One of Mr Miller's tasks has been to lower unit operating costs, and concentrate on service satisfaction. A possible route forward is document management - about to be piloted in one specific area.

"We're not just automating what's happening at present, but answering a different question: 'Can we do it differently, and improve productivity by an order of magnitude?'" he says.

Claire Gooding

Speedier software development

Continued from facing page:

problems - "users must be heavily involved - preferably full time - so that they can influence the end-product and make sure that it will do the job they want," he says.

Timeboxing ensures that a software development project concentrates on the business priorities and ensures that at least a part of the system is delivered - "normally, time is a variable in software development. But in Rad you must make the elapsed time a fixed quantity and vary the scope and resources to make sure you deliver something," says Mr Sprott.

User involvement and timeboxing come together in Mr Sprott's iterative approach to development. Each part of the application is built, tested and approved by the user as the project progresses - "if you use an iterative approach, you

are agreeing what you are building with the user all the time, and parts of the systems become available early. Very often 50 per cent of an application is not needed from day one. So you can deliver the important parts and let users become familiar with them."

This approach is echoed in the move towards object-oriented (O-O) systems which emphasise the re-use of program code and component software - a technique which Mr Sprott says will help users understand their applications better.

"If you use the concept of business objects - such as an invoice or a sales order - the user can see what is being delivered," he says.

The O-O approach also supports the phased delivery of applications - indeed, it changes the whole nature of what an application is. Mr Sprott sees the definition of an

application changing - "instead of talking about applications you can start talking about the scope of a system. You can use existing infrastructures and code to build new applications. This obviously speeds up development."

Texas Instruments' view is endorsed by most software developers aiming to produce software quickly. A recently formed industry body has published a 13-point plan for Rad. The Dynamic Systems Development Method (DSDM) consortium, formed in January 1994, includes British Airways, American Express, Allied Domecq and J.P. Morgan investment management among its corporate members as well as leading software developers Logica, Data Sciences and Cognos.

The 13 principles advocated by the consortium expand those outlined by Mr Sprott. They emphasise user involve-

ment, a concentration on business requirements and iterative development alongside practical advice such as continuous testing, tight deadlines and close partnership between the developer and the user organisations.

Rad is not seen as a panacea to the problems of building software quickly but it promises to be another evolutionary step on the long road to understanding the complex problems of translating user-needs into working business applications. When combined with O-O design and sound project management, it can produce results quickly. And because Rad places greater emphasis on user involvement than earlier software development methods, it also moves the priority away from the technology towards the business problem.

Building software will always be difficult - but it is likely to be less so as the Rad approach gains support.

The DSDM consortium can be contacted on tel 0242 603971

Imagine that an investment house managing funds wants to identify high, medium and low-risk targets for its cash. Imagine, too, that it wants to balance the funds between the three risk types and analyse the rates of return, both planned and expected, from each type of risk. What are the IT problems facing the investment house?

If the investment house operates in global financial markets, the varying economic situations around the world would have a profound impact on the ability of that investment house to say accurately what may or may not happen to its clients' funds. Investing millions of pounds in equities or bonds, and switching funds between currencies around the world, adds to the complexity of the finance house's problems.

This investment house clearly has vast quantities of data to manipulate and wants to perform complex financial calculations on these data. Where can it turn for support?

Unusually, a few financiers are turning to supercomputers to manage their data, and the supercomputer vendors are certainly eyeing the finance markets with increasing interest.

A year ago, Merrill Lynch, one of the largest stockbroking firms in the US, established a blueprint for the use of supercomputers in finance.

It is believed to have paid \$1.75m for a Cray Research MP2E, a twin-processor machine intended to give the firm greater power to handle its trading activities. At the time, Mr John Galante, a Merrill Lynch vice-president, said simply: "We want to improve the timeliness of some of our calculations."

Merrill Lynch is not the only broking firm to introduce supercomputers, says Paul Clarke, brand manager for POWERParallel Systems at IBM in London. "But the leadership here is in the US, on Wall Street," he says. Some Wall Street users say the technology brings such significant competitive advantage that they refuse to be identified, he claims - "customers won't allow themselves to be referenced because of the competitive advantage these machines bring them, but there are probably a handful of users out there at present."

Mr Clarke is brand manager for one of IBM's supercomputers, the SP2, a machine

Survey among UK financial institutions Percentages pursuing a Unix-oriented strategy				
■ 1993	YES	NO	No, but considering	Don't know
Banks and building societies	49.3	15.4	36.4	-
Insurance and other financial sectors	45.0	38.6	16.4	-
■ 1994	YES	NO	No, but considering	Don't know
Banks and building societies	34.0	51.1	12.8	2.1
Insurance and other financial sectors	30.8	57.7	8.5	1.9

SUPERCOMPUTERS

Wall Street leads the way

he describes as a parallel, scalable computer. The end-user price for the SP2 was about £500,000, but a stripped down, entry-level version costs from £200,000-£250,000, he adds. So far, there are no users of the SP2 in the UK - the machine was only launched earlier this year, but financial users are at least beginning to discuss supercomputing.

"We are in the process of setting up a meeting with UK banks," says Mr Clarke. "Our

planning; optimisation; risk analysis; pattern spotting and portfolio analysis.

In essence, supercomputers can use a number of mathematical disciplines simultaneously, making complex calculations such as simulations and real-time trading analysis relatively straightforward for the finance house.

So will finance houses move away from current systems, mainly Unix-based workstations, and adopt supercomputer

Today's Unix workstations often have the same power as supercomputers - but financial users appear to be moving away from Unix

scientists from the IBM Maths Centre in Paris will talk to our customers to find out what they want. For example, customers are telling us they're wasting millions in asset and liability management."

Supercomputers can help, he suggests. So what are the advantages of these high-performance machines, capable of processing vast amounts of data extremely quickly?

In the last two to three years, IT managers in the finance world have been seeing supercomputers used for maths-based services, in general engineering applications, weather forecasting and so on. Now there appears to be a real role for them in solving commercial problems. The range of problems they can solve include financial analysis and

technology over the next five years?

A recent survey by the research company, International Data Corporation, attempted to discover just that. While it did not highlight an explicit move towards supercomputers, it did reveal a surprise shift away from Unix-based workstations in finance IT - "we believe that Unix systems have been oversold," comments Alison McKenzie, research analyst and co-author of the IDC report. "They haven't lived up to expectations, according to survey respondents, and they're more difficult to use than IT directors expected."

In addition, they lack some of the functions of proprietary systems without being as 'open' as desktop PCs in PC

local area networks (Lans). And it is in this area, desktop processing power and communications, that finance managers will increase their investment substantially, says IDC.

In short, finance directors seem more interested in local computing power. They ask: "What can computing help us do for our customers?"

Customer service is "a very important issue right now," says Ms McKenzie. However, she adds, more than a quarter are currently investing in mainframes and supercomputers "and 60 per cent of those will be increasing their investment."

Dr David Nunn at the University of Southampton points to the relative ease-of-use of supercomputers in comparison with Unix machines.

"On paper, Unix workstations have the same power as traditional supercomputers, but they're not as friendly," he observes. "Supercomputers have better software and better documentation, on the whole. After 20 years of working with supercomputers, I've a 'soft spot' for the Crays, even though high-end Unix boxes often have the same number of megaflops." [The term, "flops" stands for floating point operations per second.]

But to some finance IT directors it will seem heavy handed to switch over to supercomputers from their existing systems, which will remain Unix-based workstations from vendors such as Sun or Silicon Graphics in the short-term.

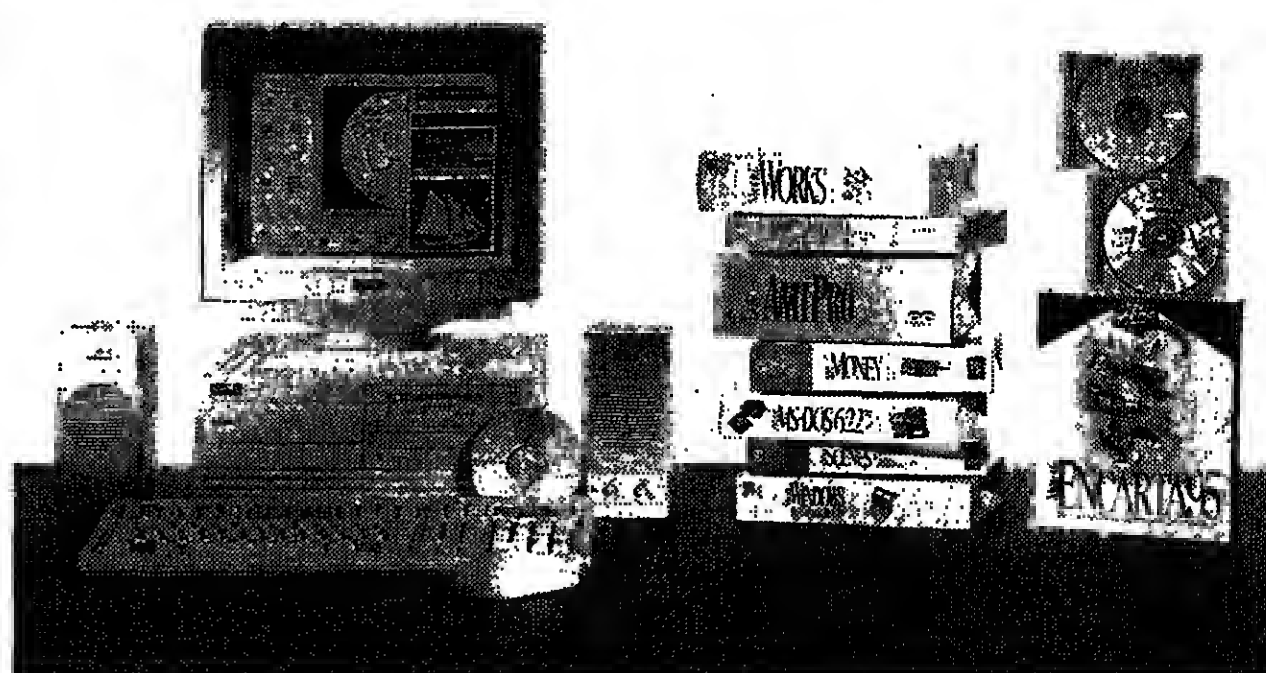
Tony Jeffree, senior consultant in the Business Technology division at the National Computing Centre, agrees.

"It depends what your definition of a supercomputer is," he says. "These days, desktop Unix workstations can handle computing of the same scale of the supercomputers from a few years ago. But I wouldn't put supercomputers in the same breath as financial services."

Perhaps where large database services are involved, supercomputing might be useful, or for applications such as global financial modelling, but Mr Jeffree says: "My gut feeling is that supercomputer manufacturers will not move heavily into financial services - perhaps at the esoteric end, but not in the mainstream."

To some users, top-end Unix-based workstations will be all they will ever need.

Steven Sainsbury



Mind-boggling Pentium PCI package.

Brain-baffling price.

£1,295.

Only Elonex can bring you such an incredible offer. A superfast graphics multimedia PCI computer with 4W stereo speakers and everything you want for work, education and entertainment. All at a price that looks like a misprint.

The term "multimedia" refers to the ability of a PC to combine text, graphics, animation, still photographs, high quality audio and video within single applications. Multimedia PCs can be used to play pre-recorded CDs using the latest CD-ROM technology.	750MB Hard disk IDE Double speed, multisession (Photo CD compatible) CD-ROM drive 16-bit sound card 256KB external cache provided as standard 3.5 inch 1.44MB floppy drive 60MHz Pentium processor 14" non-interlaced SVGA monitor Compact "B" case 343 x 381 x 153mm W x D x H	MS-DOS 6.22 and Windows 3.11 pre-installed and ready to run 4MB RAM 64-bit PCI Graphics card with 1MB DRAM Microsoft Works for free documentation only, Microsoft Money, Microsoft Scenes 16-level Funland Games FX 100 games on CD-ROM Powered stereo speakers (HW per channel)	Built in PCI enhanced IDE controller 1 ECP parallel, 2 RS-232C/RS485A serial ports PC supports 3 PCI/2 ISA or 2 PCI/3 ISA slots 1024Key UK keyboard and Microsoft mouse 150W Power Supply, Fan cooled with overload protection Lotus Am Pro 3.1 word processor and Lotus Organizer 1.1 HW pre-installed and ready to run	Other options and finance available. Please call London 0181-452 4444 Bradford 01274-307226 Cumbria 01236-452052 Elonex Elonex plc, 2 Apsley Way, London NW2 7LF. Computers that change everything.
---	--	---	---	---

To: Elonex plc, 2 Apsley Way, London NW2 7LF.
Please send the new Elonex Multimedia PC package to the address below. I enclose a cheque for £1,295+VAT (£1,521.83). Price includes delivery within a week while stocks last.

Name _____
Address _____
Postcode _____
Phone Number _____

COMPUTERS IN FINANCE 6

The humble automated teller is set to grow into an all-purpose multimedia kiosk, says Max Glaskin

Smart card meets ingenious terminal

Enfield, in north London, can perhaps lay claim to being the oldest function on the financial world's information superhighway. It was here, at a branch of Barclays, that the world's first "hole-in-the-wall" cash dispenser went live, in June 1965. Now there are 300,000 of the ubiquitous automated teller machines (ATMs).

Callup Organisation, the market researcher, says that six out of 10 adults in the industrialised countries of the west now carry an ATM card. And, according to Tony Knight, who researches telecommunications and computing technology at Henley Management College, the ATM is developing into a much more capable terminal - "with the advent of smart cards, the user will be able to transact much of their financial business through such a terminal," he says.

Paul Rogers, marketing manager for AT&T self-service products, which makes a third of the world's ATMs, says future sales of the ATM will evolve from a low level cash dispenser into a multimedia kiosk capable of automating many service functions - "any retailer wanting to sell services and products or provide information will use the multimedia kiosks, which have opened up a whole new delivery channel... thus, we'll see a big growth of multimedia kiosks by the end of the century."

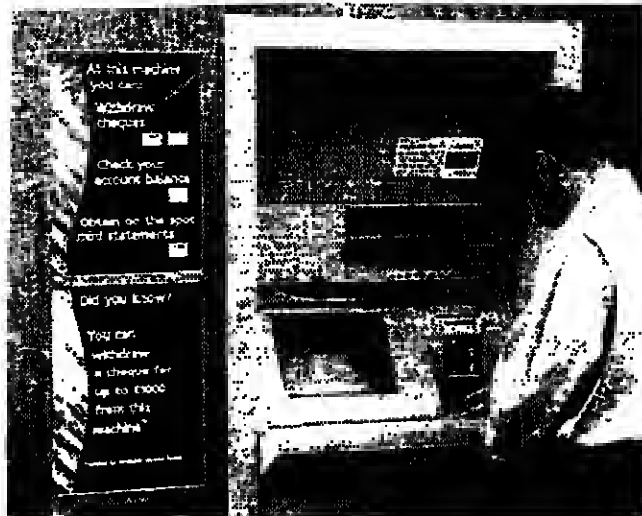
He also predicts that new entrants could threaten the

financial institutions' monopoly of ATMs - "new multi-functional terminals could be operated by telecom companies," he says. "These will replace telephone boxes and will contain video and computer devices. They will be able to link users by telephone, fax, or computer. Services be paid for by smart cards."

"These terminals, linked to any bank, will be able to credit or debit cards, so that all kinds of financial transactions can be carried out at one terminal, to any bank or financial institution," he says. "The question is: 'Will the banks get into communications before the communications people get into banking?'"

Whoever is first to operate the new wave of machines, the ultimate winners will be the ATM manufacturers NCR, Digital, IBM, Diebold, Fujitsu, Nixdorf and Olivetti are gearing up to design machines that will allow banks to give better service to customers.

The Huntington National Bank in the US has already introduced its Personal Touch system which has an interactive video conferencing service. It allows ATM-users to see and talk with a bank staff member, 24 hours a day, seven days a week. Although a video link



Customer service centre: cash and cheque deposits plus cheque withdrawals and passbook updates are among services offered at banks and building societies via this new ATM from Siemens Nixdorf

was demonstrated by the American Bankers Association in 1985, until recently the equipment has been too expensive. Cheaper data storage and communication lines have now made it viable - "customers are demanding more personal banking convenience," says Richard Stage, executive vice-president at Huntington.

"Personal Touch is not the final solution for personal interactive banking but rather a transitional solution on the way to home banking services." Manufacturers emphasise that for ATM systems to succeed, they must enhance the feeling that a bank cares for its customers. Gunnar Enroth, in charge of market development at Digital's Business Centre for Financial Industries in Stockholm, believes that installations of multi-functional ATMs may not be the way to achieve

greater customer satisfaction. "Most bank customers use ATMs only to withdraw cash," says Mr Enroth. "Nobody likes waiting in a queue. Even a cash withdrawal, particularly from a hole-in-the-wall machine where the cash has to be transported from inside the building to the outside, can take up to two minutes. If other, more lengthy services are offered on the same machine, the customers waiting in line will soon become disaffected."

He believes that there will be growing number of fast machines, dedicated to individual tasks, just as larger branches of banks have specific counters for different transactions.

Digital has designed terminals which allow customers to make credit applications, using touch-screen technology. Under law, forms still need to be printed out and signed before the banks can process the applications but, with all details captured electronically, the acceptance period is speeded up.

Bank customers, however, share a natural distrust of new technology. This could slow down the introduction of new self-service banking terminals - "the banks must provide real

incentives to persuade customers to use the new terminals," says Mr Enroth. "After all, electronic transactions will reduce bank costs and the benefits should be shared therefore with the customer."

AT&T has tried to break down techno-fear by making the user's experience more stimulating. It is supporting the new Galleria 21 shopping concept now being piloted at Heathrow's passenger terminals. Travellers can explore the 'shopless shop' at 24 shopping kiosks, each of which contains a touch-screen offering the opportunity to browse through catalogues and make purchases by inserting credit cards.

Half a dozen British book-makers are using similar technology to accept bets on a variety of sporting events. The more that terminals are used in other spheres of life, the easier it is believed it will be for financial institutions to automate their outlets.

But what about security? Customers accept ATM cards with magnetic stripes and are about to experience smart cards with embedded chips. They are also prepared to memorise Pin numbers. But, if more facilities are to be offered through ATMs, will the estab-

lished system give adequate protection to both the customer and the financial institution?

"We have tested the various other methods being suggested to replace Pin codes but they are not sufficiently accurate," says Mr Enroth. "Face-recognition, palm prints, voice-recog-

nition, eye iris matching - so far, none of these methods have the high accuracy rates which the banks need so that customers are not wrongly refused service."

Thus, the familiar plastic 86mm x 54mm card will provide access to an ever-wider range of services. Some observers suggest that even general elections could one day be held via ATMs. Given that most people are more secretive about their financial affairs than about their politics, this development may also be "on the cards."

FACILITIES MANAGEMENT/OUTSOURCING

A fixed-price contract to control costs

The world's first multi-tiered foreign exchange netting and settlement service is about to become a reality - in a way that the outsourcing world has decided to outsource its entire data processing operation from scratch.

The Exchange Clearing House, Echo, co-operatively funded by more than a dozen banks worldwide, as a "green field site" is far from a typical facilities management (FM) deal because the FM partner - the Hoskyns Group - will be involved in the development of the systems as well as the maintenance and day-to-day running of it.

Concern for security was a crucial factor in the decision to take the outsourcing route. Uninterrupted, secure, 24-hour trading was so important that Echo needed at least one secure computer site for its information technology (IT), an expense that few in-house operations could bear.

Another unusual aspect was the amount of work put in during the early stages. The five bidders on the shortlist for the contract had to work out in detail how they would develop the systems and exactly what resources would be needed, before Echo was even sure of its financial backing.

In spite of the unusual nature of the deal, Echo's chief executive Graham Duncan cites the classic reasons for choosing an outsourced deal rather than "growing in-house expertise." He was looking for a fixed-price contract that would make IT costs controllable and he wanted a ready-made team, well-versed in the world of finance, that could work well together from day one. He also wanted the security of a partner large enough to offer backup expertise and systems, running parallel sites for disaster recovery.

"This was a unique project no-one had tried to do this before. It had to go out to tender before we could be sure of the finance, and for that reason the venture would only work if we found outsourcing partners who really understood the business," he says.

Banks participating in Echo will be able to pool the amounts due to each other from foreign exchange (FX) deals. A single payment of the net amount due in each currency is then made between each bank and Echo.

As well as drastically reducing the expense of FX trading, and cutting the volume and administration of transactions, the netting system also reduces settlement and replacement risks for the participating banks.

During the five-year gestation period, Mr Duncan worked out how to extend the low-risk ethos to his IT strategy - "we look on outsourcing as a risk reduction strategy. We had not a desk nor a paper clip, and what I wanted was a short cut to quality and to competence, so that all our time and team-building could be focused on doing the business."

The value of business to be handled by the system (about \$1,000bn daily) dwarfed the run-of-the-mill IT security problems - "we focused at the beginning on two concerns: air crashes and bombs. Bombs in a financial centre offer a short cut for terrorists, and an air crash can wipe out an entire facility."

Within two years, evidence justified this approach, with bombs being planted in the City of London, and a Jumbo jet crashing outside Amsterdam, within a half-mile of two trading sites.

Echo only looked at software houses that could offer FM facilities as well as development skills. Hoskyns, in partnership with one of the UK's most experienced financial software houses, Logica, was chosen as one of only two bids remaining (and the only European company) from a shortlist of five, which itself had been whittled down from an original invitation to tender to 17 worldwide FM providers.

Hoskyns is providing two

data sites, and through the sub-contractor Logica, development services for software based on IBM AS400s and a network of Vax computers, Sun workstations and Apple Mac servers. The entire contract is worth £14m over five years. To reach this figure, both sides in the deal had to be sure of exactly what could be delivered, what resources would be needed, and exactly how delivery could be measured.

Mr Duncan dismisses the argument that IT is too precious to cede control to another source. IT, he says, is difficult to control in any case, and having a service level agreement offers more control than many organisations have over their in-house IT.

"I've always been a fan of outsourcing because the financial service industry ought to concentrate on being the financial services industry. For many institutions, it's a drain on their resources and a distraction from their main business."

Fixed-price contracts generally profit both parties. FM is the direct heir of the bureau services used 20 years ago in assuming that a user is able to put a value (not just a price) on IT services. Often, outsource-



Graham Duncan: "We decided on a risk-reduction strategy"

ing is associated with old mainframe based "legacy" systems, freeing the user to concentrate on core business.

However, partnerships, rather than mere client/provider relationships are now in vogue. Recent trends have been to "split the profit" between client and provider, where real savings have been made. Andersen Consulting was awarded the contract for the London Stock Exchange (LSE) computer operations, which employed 400 staff, costing \$50m a year in 1991.

The contract (awarded without tender, due to the preparatory work) has been running since early 1992, with the target of reducing staff by 24 per cent in the first year - "our aim was to reduce the total running costs by £10m a year, in two years, and by £20m per annum in five years. We're already ahead of target," says Varnon Ellis, the managing partner for Andersen Consulting in Europe in charge of the LSE project.

"We proposed taking the entire operation over, and reducing the cost of running and maintaining to free up LSE resources to develop new market trading systems."

But not everyone is convinced. Brian Periera, manager of information systems for Price Relocation Management, is talking to several potential partners, all FM suppliers, in a project to re-vamp the core systems of the company.

Priceo is the London Region of Prudential Resources Management of America, which manages large clients such as IBM and its parent, the Prudential Insurance Co of America, in staff relocation schemes. "Facilities management just isn't an option for the relocation division. We feel that by outsourcing, you're putting too many valuable resources in the hands of people outside our own company. If we wanted to go back, to take control again, it would be a difficult move, and that's a major fear for any company to whom systems are important. In-house control has to be assured."

Claire Gooding

We're helping our clients write the book on customer service.

And here's the last word: customerize.

From banking to airlines, from telecommunications to government, Unisys has built a reputation for helping our clients help their customers.

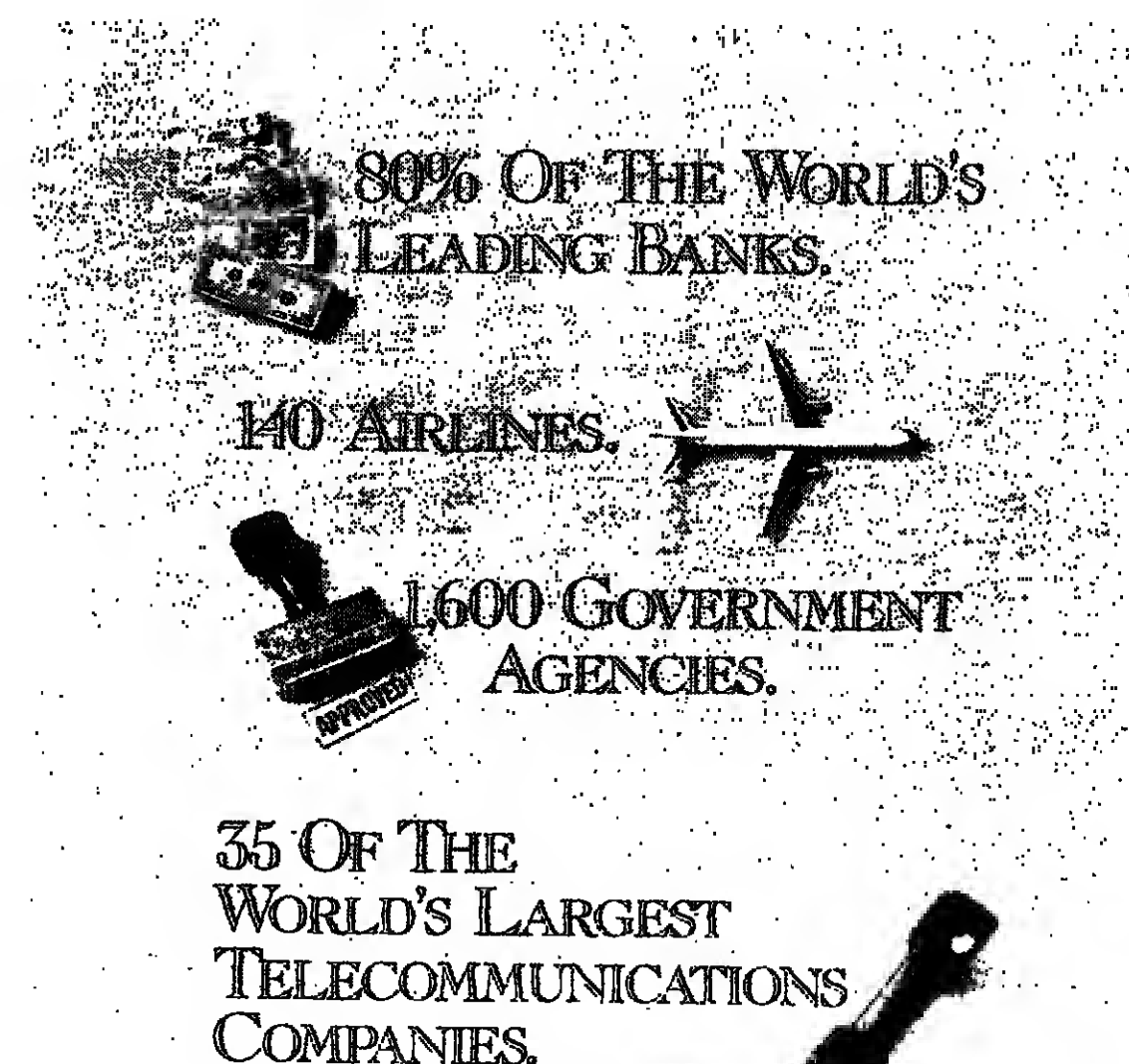
So it's not surprising that the most powerful customer service concept in years should come from Unisys. A concept embodied in a single, thought-provoking word: CUSTOMERIZE.

A CUSTOMERIZED organisation is customer-focused at every level. The full capabilities of its information strategy are extended all the way out to the points of customer contact, where customer satisfaction is ultimately decided. The bottom line? For the private sector: enhanced revenue generation and competitiveness. For the public sector: enhanced delivery of government services.

Of course, every line of business has its unique requirements. And Unisys is a leader

cus-tom-er-ize Align information strategy with your customer service goals - the Unisys Customerize philosophy.

at applying industry-by-industry expertise to real-world customer environments. Our pioneering efforts to help CUSTOMERISE business and government are a logical extension of our strengths - strengths such as point-of-customer-contact solutions; a proven commitment to open systems and interoperability; and above all, services that apply technology not for its own sake but for the sake of an organisation's goals.



Experienced Unisys consultants can help assess the flow of information between you

and your customer. And our CUSTOMERIZESM services protect your existing investment as they help your organisation.

For more information, fax Graham Roberts on (44) 895 862807. And discover how we can help your organisation begin a rewarding new chapter in customer service.

UNISYS

We make it happen.

EUROPEAN AIRPORTS

Tuesday November 15 1994

It is likely environmental constraints will become more severe. Page 3

Further traffic growth will be seen in southern England. Page 4

Air travel has always been regarded as a barometer of overall economic activity. One has only to visit any airport in Europe, or study the statistics, to be convinced that the recession of recent years is on the wane.

The Association of European Airlines (AEA), representing 24 airlines, reports that the boom in demand so far this year continues. It expects traffic growth for the year as a whole, in terms of revenue passenger kilometres flown, will be up between 8.5 and 9 per cent, with freight gaining about 13 per cent in revenue tonne-kilometres flown, "marking 1994 as one of the best growth years of the last 15 years".

BAA, owner of seven UK airports, including Heathrow, Gatwick and Stansted in the London area, recently reported that in the 12 months to end-September it handled more than 74.5m passengers at those three airports, up 7 per cent on the previous 12 months. Heathrow alone handled 50.3m, a gain of 7.1 per cent.

For cargo, the picture was even brighter, with total air freight handled at the three airports in the year to end-September up by 16.2 per cent to 1.14m metric tonnes, with Heathrow handling 945,417 metric tonnes, up 15.8 per cent.

This is being repeated throughout Europe: almost every airport is crowded, and not just at peak periods. ACI Europe (the European regional section of the global Airports Council International), representing 261 airports in 43 countries throughout the region, reports passenger traffic up 7.9 per cent in the first half of 1994 at 278.5m with cargo up 11.7 per cent at 4.22m metric tonnes. Aircraft movements were up 2.4 per cent at more than 5m. Many airlines report strong business. The pattern of travel, too, appears to be well-spread, with a strong element of business travellers mixed in with leisure passengers.

Not only are European airports becoming busier, but most of them are also undergoing modernisation and expansion. It has been estimated - by the International Civil Aviation



Heathrow: UK traffic growth is being repeated in Europe. Ashley Ashwood



The changing nature of airports: the Golf Centre at Schiphol, Amsterdam. Alan Chandler



Congestion is being eased by improved air traffic control. Alan Chandler

The figures paint a bright picture

With an anticipated doubling in passenger traffic and increased cargo activity in the next five to 10 years, most European airports are undertaking modernisation and expansion, says Michael Donne

Organisation (ICAO) - that the cost of worldwide aviation infrastructure modernisation could run as high as \$350bn from 1991 to 2010, with airport development alone accounting for \$250bn of that, the rest being largely for air traffic control facilities.

The figure, however, covers basic development costs, such as terminals, runways, aprons and the necessary equipment for operations. It does not cover the cost of associated infrastructure developments, such as external road and rail links and other facilities, which are often separately funded developments. If these outlays are included, the overall cost of world airport development could be much higher, perhaps about \$400bn.

The precise share of that required by Europe's airports is difficult to gauge, for many development plans are still in process of formulation. But ACI Europe estimates that between 1993 and 1997 alone,

its members throughout the region will be spending \$22bn on modernisation and expansion programmes.

These airports have combined annual revenues of about \$18bn, employ more than 1m people and handle more than 820m passengers a year (both domestic and international), together with 8m tonnes of freight and 10m aircraft movements. These figures will rise as traffic grows.

The Air Transport Action Group (a global coalition of aviation organisations) forecasts that European air traffic of more than 500m passengers in 1994-95 will rise to about 650m by 2000, and thereafter to 820m by 2005, and more than 1bn by 2010. In a further study on the economic benefits of air transport, ATAG points out

that for every 1m passengers passing through an airport, between 2,500 and 8,000 jobs are created both directly and indirectly, with an annual economic impact of between \$130m and \$1.6bn.

ATAG adds that airports also act as magnets for a wide range of industrial and commercial enterprises, often followed by the development of other urban infrastructures such as housing, schools, shops, road and rail transport. This creates further employment and economic growth. BAA says that Heathrow alone generates 70,000 jobs, and that another 6,000 will be generated if its proposed 1300m Terminal 5 goes ahead.

But the growing volume of traffic at Europe's airports has generated its own problems,

operationally through congestion on the ground and in the air, and environmentally through the effects of noise and pollution on surrounding communities.

Air congestion is being eased steadily by the sheer weight of increased terminal, runway and air traffic control infrastructures. In many places, road and rail access are also being improved, but at slower rates, so ground traffic congestion is often a serious problem, especially at peak hours.

Earlier fears of strangulation of the air transport system because of infrastructure constraints are now lessened. ATAG points out that the estimated cost of congestion to the European economy will be about \$6bn annually by the year 2000 against \$10bn esti-

mated earlier, with traffic lost due to congestion down to 27m passengers a year against an earlier estimate of 50m.

But the problems are still there: ATAG says airport and ATC capacity improvements have barely kept up with increased demand. Continued spending on infrastructure will be necessary to keep pace with further traffic growth.

There is also a growing feeling that governments and the EU tend to focus more on road and rail than on air transport, and that in the latter the emphasis is more on airlines than on airports.

The AEA argues that the emphasis in the EU's plans for Trans European Networks is heavily biased towards road and rail. In the 34 transport

projects which may qualify for EU financial support under this policy "only three air transport projects - airport development at Milan, Berlin and Athens - are included", says the AEA, adding that most are national projects. "None would have the pan-European dimension that the air traffic control project offers," it says, a reference to the AEA's campaign for a unified "Single Sky For Europe" in terms of air traffic control.

ACI Europe, in turn, believes that in the air transport sector, the emphasis is biased in favour of airlines, with airports being largely neglected. In particular, there is a tendency to ignore the smaller regional airports when governments negotiate international air services agreements.

As Philippe Hamon, director-general of ACI Europe, points out, in such matters national flag carriers are consulted, but neither the airports nor the regions they serve receive the

same attention.

Environmental issues are inextricably entwined with infrastructure development. No one likes an airport in his backyard, or even nearby, and the problem of finding where to put future additional runways and terminals will be compounded by the need to meet increasingly formidable environmental constraints.

This is already difficult in the over-crowded London and south-east England region, and the solution may well require innovative thinking - perhaps even a return to the concept of an offshore airport in the Thames Estuary.

Elsewhere on continental Europe, Paris Charles de Gaulle has more space available for new developments than most others, but there may well be problems elsewhere. Plans for a fifth runway at Amsterdam's Schiphol have already led to a site being selected further away from the city than the present airport.

In the meantime, as a result of the massive rise in traffic over recent years and the potential further growth, airports as individual entities are substantially changing their character.

The daily presence of thousands of people with time and money on their hands has seen the evolution of airports as important retail centres. BAA is actively exploiting this.

As Mr Hamon has said: "In the past 50 years airports have undergone major transformations. They have developed from aerodrome to airport. From public utility to commercial entity. From administration of a simple function to management of a complex enterprise. From providers of services to airlines to enterprises marketing to passengers. From primary facility to intermodal transportation centre, indeed a platform for many commercial activities and a partner in economic development."

He adds that today, as an essential part of the national and regional economy, this new role of airports "must be acknowledged by regulators at both national and European level."

Young Swedish bodies.

Transwede's fleet is one of the newest in Europe. Quiet, spacious, aircraft flying from Gatwick to Stockholm 20 times a week. Offering a standard of inflight service and price second to none. (Compare us with BA or SAS.) Free drinks. Free newspapers. Superb food. Our vital statistics: £420 return. (£184 when booked 7 days or more in advance - restrictions apply.) For more information call 0293 568 812 or your travel agent.

TRANSWEDE

EUROPEAN AIRPORTS 2

Michael Donne on the fierce competition to become top European hub

Heathrow is challenged

The rapidly emerging role of airports as catalysts for economic growth is intensifying competition for market share among the hub airports of Europe.

BAA is pressing for the development of the £900m Terminal 5 at Heathrow, London, to cope with relentlessly rising traffic and, just as significantly, to secure its position as the foremost hub airport in Europe. The development would lift capacity by 30m passengers a year to about 30m by 2013.

A hub airport is one where many passengers change aircraft (and sometimes airlines) for onward flights - to "interline" in airline language - because the airport is served by a lot of carriers.

At Heathrow, more than 90 airlines from 85 countries offer direct flights to more than 300 destinations. These figures are bound to rise in conjunction with air passenger and cargo traffic, putting further pressures on slots - precious take-off and landing times.

The slots problem at airports revolves around several factors: runway, terminal and air traffic control capacity and even the possibility of bigger aircraft.

Improvements in ATC capacity by the UK National Air Traffic Services (Nats) and Eurocontrol, and the prospect of Terminal 5 support BAA's claim that it will not need a third runway at Heathrow.

The most immediate challenge to Heathrow is from the nearest continental European cities where several other hubs

are expanding rapidly.

ACI Europe statistics for 1993 show that Heathrow was the busiest European airport, with nearly 45m passengers, of whom about 30 per cent were interlining. It was followed by Frankfurt with 32.5m, Paris - Charles de Gaulle (CDG) - at 26.1m, Paris Orly at 25.4m, Amsterdam at 21.3m and London (Gatwick) at 20.2m. At Frankfurt a new \$3.85bn terminal opened in October, raising the airport's capacity by 10m-12m passengers a year. In the past nine months the

These are the main developments at Heathrow's direct competitors but virtually every other airport in Europe is undergoing modernisation to meet the anticipated doubling of traffic by the early years of the next century.

At Heathrow, the £70m Flight Connection Centre in the Central Terminal Area, designed for interlining passengers, opens next month. The £300m London (Paddington) to Heathrow rail link is due to open in 1997. Although still regarded by

space and environmental constraints of governments.

Progress since 1990 in improving and expanding airports and harmonising air traffic control facilities appears to have reduced traffic delays, leading to a downward revision in the forecast cost penalties of congestion from \$10m to \$5m a year by 2000.

But delays are still "unacceptably high", according to John Meredith, the Air Transport Action Group's executive director, who adds that "governments must continue to make major investments in the aviation infrastructure if Europe is going to realise the economic benefits its air transport industry can bring".

There remains the question of how far the development of advanced high-speed rail transport throughout Europe, and especially the Channel Tunnel, will affect short-haul air transport and the hub airports.

There is concern in the air transport industry that the emphasis being placed by the EU on developing "inter-modal" between airports and high-speed rail services could divert attention from the need for direct investment in airports and ATC facilities.

The tunnel seems certain to divert a significant volume of traffic from the airlines, especially if fares remain competitive. Whether any of those passengers will be interlining between rail and air is uncertain. The Paddington - Heathrow rail link will help ease UK transfers, but a Channel Tunnel link built into Heathrow would be beneficial.

Virtually every airport in Europe is undergoing modernisation to meet anticipated traffic growth

airport handled 26.5m passengers, and is on target for 34m for the year.

The airport is linked to the German rail network and expansion plans include a second station for advanced high-speed trains.

The Paris Airports' Authority, which owns CDG, Orly and Le Bourget, plans a third runway at CDG and a third terminal. Another terminal opened at Orly last year, raising capacity by 10m passengers a year.

Schiphol, Amsterdam, is a European hub already attracting many UK travellers who find it a more convenient interline airport than Heathrow. Its expansion programme will provide for 34m passengers a year by 2000 and 40m (plus 5m rail passengers) by 2015. A fifth runway is planned.

some as a "holiday" airport. Gatwick is a scheduled services hub serving more than 100 destinations.

Elsewhere in the UK, Manchester is planning a second runway, while a planning inquiry has begun into the development of Filton, near Bristol, as a substantial regional airport for the south-west of England.

The £22m that ACI Europe estimates its 261 member airports in 43 countries will be spending between 1993 and 1997 on facilities, is likely to go mostly on terminals and runways within existing airport boundaries.

The number of airports planned on greenfield sites is small - at Athens-Spata and Berlin-Brandenburg, for example - largely because of lack of

London

Facilities cater to every type of traveller

London's five international airports represent the entire spectrum of the genre, from the overcrowded to the virtually deserted, serving everyone from the besuited businessman traveller to the sombrero toting package holidaymaker.

The number one, Heathrow, remains easily the busiest international airport in the world. A million passengers a week pass through its four terminals. It operator BAA admits that it is close to reaching a level that is uncomfortable for its users.

The solution - a fifth terminal - will not be opened until 2002, and that is assuming per-

mission is granted for a go ahead next year.

But airlines continue to flock to Heathrow, with the likes of American Airlines and Cathay Pacific deserting other London airports in recent months in search of the lucrative business traveller.

Inside the airport, facilities for business travellers continue to improve. The latest addition is a flight connections centre.

London's second airport, Gatwick, still labours under an image of being a charter flight base, even though it is often much quicker to reach than Heathrow for central London-

based travellers.

It has just opened a business pavilion for first and business class travellers, and a transit lounge that claims to allow the quickest connections in Europe of about 30 minutes.

BAA marketed London's third airport, Stansted, as a business airport from the start. But with just 3m passengers a year and a capacity of 15m, it has a long way to go before it reaches the critical mass which is needed to attract the frequency of flights to capital cities that business travellers demand.

Number four, London City Airport, is this year finally

able to say that it is a success story. Passenger levels are 75 per cent above their levels last year and it now served 10 destinations with its small aircraft operated by six airlines including Air France, Virgin and Dutch carrier KLM.

Finally there is Luton Airport, which admits it will remain a holiday airport for many years to come. It is trying to boost its business traffic and to that end is concentrating on establishing a direct rail link to the City of London, the Thameslink, which also connects to Gatwick.

Daniel Green

Regional airports are chasing small airlines, says Michael Dempsey

Cause for local celebration

Norwich is celebrating 500 years as a city and capital of the English region of East Anglia. Another cause for local celebration is the sudden success of Norwich airport. With a newly completed £1m extension to its terminal building, Norwich now handles 230,000 passengers a year and epitomises the rise of the regional airport.

"We survive on feeding other airports through the hub and spoke system says Norwich Airport marketing manager Peter Buckell. Amsterdam's Schiphol is the lifeblood of Norwich. So far this year 63,000 passengers from the wealthy but remote region of East Anglia have flown out of Norwich on one of four daily flights to Schiphol.

Consolidated fares, the practice of selling one ticket inclusive of the regional air fare to the larger hub and then on to the ultimate destination, have made Norwich an attractive prospect for Transatlantic passengers. The hop across the North Sea to Schiphol takes less than an hour, and the Dutch hub is renowned for the facilities it affords transit passengers.

A new pier has opened recently dedicated to regional services. Mr Buckell is mildly surprised at the effect of this connection. "We have been flying to Amsterdam for 25 years now, and this year has exceeded all expectations." Norwich Airport is a comfortable option for passengers. With just three gates it offers a contrast to the mayhem of Heathrow or Gatwick, and

that lack of congestion is mirrored in the air. Landing slots are available and capacity problems are unheard of.

This ease of access for airlines has combined with increasing journey times to major airports and the carriers that specialise in servicing them.

This growth has been a boon to the 56 members of the European Regional Airlines Association (ERAA). A spokesman claims that ERAA airlines find themselves pursued by adver-

Agreement played a big part in creating this market. Air UK is one of ERAA's larger members with 1,400 employees and a fleet that includes BAe 146 four-engine jets. The advent of jet aircraft such as the 146 and Fokker 100 have expanded the options for regional services. With about 100 seats and an airframe designed for economical operations over short distances these aircraft make the most of new European routes.

Phil Chapman, director of planning at Air UK says the

successful regional airport, but Dusseldorf Airport Ltd is now promoting Monchengladbach, 15km away, as an attractive destination. The company highlights "unlimited slots, favourable 'user charges' as incentives to carriers, while passengers can enjoy air and bus shuttles to Dusseldorf itself.

Eastern Europe is latching on to the hubs and spokes theory. Under Soviet domination Hungarian internal aviation relied on a network of 30 grass airstrips to supplement Budapest's main terminal. Now the civil aviation authority is taking control of former Warsaw Pact military airbases. Hungary is acquiring a ready-made regional airports infrastructure that should help attract foreign investment that will see its local carriers moving out of their traditional domain of cargo carrying and crop-spraying into more profitable sectors.

The carriers that make up ERAA are currently enjoying an average annual passenger growth rate of 14 per cent. That is double the figure for large carriers flying traditional routes into leading hubs. Regional airports have learnt to work in tandem with these carriers and make life easier for the hard-pressed passenger as well as boosting the bottom line.

This is a perilous industry, with apparently successful operators such as Air UK nudging the balance sheet into profit. Regional airports simply cannot afford to ignore the customer.

Airports are now being innovative in offering marketing support to the airline service

turous airports. "It is quite common nowadays to see an airport go out, find an airline and propose that the carrier takes up slots on a new route," the spokesman said.

"The airport itself will have done the market research to justify that route. Airports are now being innovative in offering marketing support to the airline service."

This is a new tack for airport authorities. Traditionally they waited for the carriers to beat a path to their door and plead for landing slots. But across Europe regional airports are chasing the new small airlines to marry their capacity with passenger demand for local, convenient terminals.

Liberalisation under an EU Inter-regional Air Services

146 was the deciding factor in Air UK's adopting a service from the UK to Florence. Previously passengers for Tuscany flew to Pisa. Mr Chapman says Air UK can now tap into lucrative upmarket holiday traffic by offering a flight direct to a popular destination.

This kind of association benefits both parties. The ERAA cites the development of Dortmund airport as a result of close co-operation between the airport authority and the Nuremberg-based carrier Eurowings. Mr Chapman notes that most of the 38m passengers carried by ERAA members in 1993 are ultimately bound for a centre of population. But the ease of access factor will persuade them to land away from their prima destination. Dusseldorf is cited as a suc-

Madrid

Barajas plans an 'airport city'

Barajas airport, which accounts for 20 per cent of Spain's air traffic, is scheduled to grow fast over the next decade as it becomes the focal point for economic activity in the area between Madrid and the satellite towns of Torrejón de Ardoz and San Fernando de Henares, both of which have become important light engineering centres.

Access to the airport, which is 15km from the city centre, has been considerably eased by the completion of Madrid's second ring road and of two new direct approaches to the main terminals. A third ring road is planned as well a rail link.

The expansion comes at a time when the airport remains a below saturation point and it will avert any over-capacity in the future.

Barajas handled a record 18.4m passengers in 1992, is forecast to be used by some 18m this year. The airport will have a capacity for 27m by the year 2000.

Over the past two years more rational use of the airport's two intersecting runways has raised the maximum number of flight operations

from 33 to 55 per hour, the number of aircraft bays has been raised from 75 to 100 and additional space has been gained for the passengers by linking up the main domestic and international terminals.

Such improvements allow the airport to absorb without undue strain a forecast annual

improvements allow the airport to absorb a forecast annual increase of some 4 per cent in its number of passengers

increase of some 4 per cent in its number of passengers as it awaits the construction of a new runway and a new terminal that will come into service after 2000.

The planned new facilities represent a quantum leap for Barajas and they form part of an ambitious plan to develop an "airport city" that will incorporate large recreational areas, new office and service sector zones and a greenfield industrial estate.

Tom Burns

Milan

Attention switches to Malpensa

Expansion at Linate, Milan's principal airport, is hampered by its dependence on a single runway. Last year, the airport recorded a 2 per cent increase in aircraft movements to 114,157, and the number of passengers handled increased by 1.3 per cent to 9.6m.

Passenger capacity is more than adequate, following the improvements to the airport terminal in the late 1980s. But rather than increasing the size of aircraft serving Linate, airlines prefer to increase frequency, and the airport - a mere 20-minute taxi ride from the centre of the city - cannot add a further runway because it is, as its spokesman puts it, "hemmed in by concrete".

Attention has therefore switched to the city's second airport, Malpensa, which like Linate belongs to SEA, a profitable private company controlled by the Milan city authorities.

Malpensa, 45km from the city, currently handles only about 3.6m passengers a year, on charter and intercontinental flights.

A programme of improvements, Malpensa 2000, includ-

ing a new fast rail-link with the city centre, is under way and should be sufficiently advanced to allow some flights to transfer to from Linate to Malpensa in 1998.

A political decision will have to be made on whether to take the logical next step and move all international flights to Mal-

Linate is tailored to business users who account for an estimated 70 or 80 per cent of all passengers

pena, keeping only the busy domestic operations at Linate.

This year traffic at both Milanese airports is increasing. In the nine months to the end of September, the number of passengers using Linate was up 9.1 per cent against the same period last year, and at Malpensa, up 3.2 per cent.

Linate, which handles only scheduled flights, is tailored to business users, who account for an estimated 70 or 80 per cent of all passengers.

Andrew Hill

Frankfurt and Munich

Projects underline a serious ambition

built at a cost of DM1.6bn (\$1.07bn), is the airport's answer to overcrowding. The airport, which serves 105 scheduled airlines, is second only to London's Heathrow

passengers. Its new terminal is linked to the original facility with a driverless overhead shuttle, and meanwhile upgrading of Terminal 1 is under way, where Lufthansa,

But in spite of the huge projects at Frankfurt and Munich airports, both have an eye on the future

and is the busiest passenger airport in continental Europe, and last year handled 32.5m passengers - almost three times its capacity when it opened in 1972.

The new terminal expects to handle 5m passengers this year, and will be able to cope with between 10m and 12m

the national carrier, will occupy the western half of the building.

But in spite of the huge projects at both airports, both have an eye on the future. At Munich, the next large project will be the Munich Airport Centre, which will include further airline offices, a confer-

ence centre and restaurants, and more shops and lounges.

Meanwhile Frankfurt plans to link its two terminals with a third section to create what it calls a "mega complex", and a second railway station for the airport is due to go into service before the turn of the century.

Also on Frankfurt's agenda is readiness for the next generation of aircraft - the "super-jumbos" which will carry up to 800 passengers. During the construction of the terminal, aircraft manufacturers were consulted about the likely dimensions of such aircraft, and as a result the eight terminal gate stands can all accommodate aircraft with a wingspan greater than today's 747s.

However, it does not expect to have to expand its runway capacity until well after the turn of the century. By "fine-tuning" its existing runway capacity the airport says it expects to be able to cope with additional aircraft movements up to 2010.

Kate Bevan

Zurich and Geneva

Congestion is expected to worsen

Zurich and Geneva airports are both enjoying moderate growth in both business and leisure traffic and are suffering from capacity constraints.

In both cases, the problems are entirely related to passenger handling. Zurich-Kloten's three runways are more than adequate to meet foreseeable demand as is Geneva-Cointrin's single runway.

Zurich's two terminals tend to reach their limit to handle

passengers in early summer when both business and leisure traffic is high. Cointrin is already handling 6m passengers a year, which is about 15 per cent more than the terminal was designed to accommodate. With passenger growth of 4.8 per cent in the first eight months of this year, things will get worse before they get better.

However, construction is under way on a SFR120m

(\$96.7m) terminal extension that will raise capacity at Cointrin to 8m passengers a year when it is completed in 1996. Other more moderate improvements in people moving are also in the works.

At Kloten, the outlook is more cloudy. The airport is a hyper-sensitive issue in environmental-conscious Zurich. A proposal for a new SFR2bn terminal building must be submitted to the people of the canton

in a referendum next summer. If the proposal is approved, construction could begin in 1998 with the hope that the terminal would open in 2003.

In the meantime, congestion in the existing terminals will worsen. In the first nine months of this year, passenger numbers were up 7 per cent, and the upward trend is expected to continue.

Ian Rodger

BUDGET MINDED

Are you getting the most out of your travel spend?
NOT MUCH OF A PROBLEM when you book your business travel with UNIGLOBE. You'll get just what you need, and at the best price. For more information, call free on 0800 747 444 and be connected to your nearest UNIGLOBE agency. PROBLEM SOLVED.

UNIGLOBE
Travel
The Problem Solver

©1994 Licensed trademarks of UNIGLOBE Travel (International) Ltd. INDEPENDENTLY OWNED agencies better personal service.



مكنا من الاصل

Michael Donne finds the industry is environmentally conscious

Keeping a good record

In spite of accusations of noise pollution and aircraft emissions, most airports are extremely environmentally-conscious. Airport managements, especially in Europe, are not only aware that they can be penalised if they transgress the regulations, but they are also just as concerned as local populations with the well-being of the areas in which they themselves live and work.

Many existing activities, especially in Europe and North America, are already constrained by governmental regulatory requirements. These include night curfews with severe restrictions on jet aircraft movements, as well as the obligatory use of special flight paths into and out of airports to minimise noise in built-up areas - take-off and landing "noise abatement" procedures, and strict operational procedures to minimise noise created by aircraft on the ground.

The likelihood is that such environmental constraints will become even more severe. The Airports Council International, representing the owners and operators of almost 1,000 airports worldwide, believes that as environmental regulations become increasingly important, the air transport industry, because of its visibility and its continuing image as an elite

mode of transport, "runs the risk of being singled out for special treatment in this respect". ACI believes airport owners must be ready for this.

But much progress has been made. Over the past 30 years, the noise of jet engines has been progressively reduced through technology advances, while legislation requiring the phasing out of older, noisier and dirtier aircraft in favour of cleaner and quieter modern types has, together with improved operational practices, transformed aircraft fleets.

The result is that airports today are much quieter places than they were, in spite of considerable increases in air traffic. This process is continuing. A meeting in December 1993 of the International Civil Aviation Organisation - which is responsible for establishing environmental standards for the world air transport industry through its Committee on Aviation Environmental Protection (CAEP) - is expected to recommend further tough standards on aircraft noise and

engine emissions, especially in the light of anticipated big increases in air traffic.

The ACI and the International Air Transport Association (IATA, representing over 220 airlines), are working through an Environmental Co-ordination Group to develop "joint positions" for that meeting. They are anxious to ensure that any measures benefit the environment without involving unnecessary costs to airports and airlines.

One possible measure is a further tightening of the rules on the acceptability of aircraft in terms of noise and pollutant emissions. Many airlines believe this could mean even earlier disposal than is necessary of aircraft with many years of profitable service remaining.

Substantial research is being conducted by the aviation industry, including airlines, airports and aircraft and engine manufacturers, to determine just what environmental

protection measures can be introduced without putting brakes on the smooth growth of world air transport.

But the environmental record of most airports in Europe is generally good. BAA in the UK, for example, has introduced extensive landscaping round its airports and erected sound barriers to help shield local communities from ground level noise. It has also helped house owners to reduce noise nuisance by providing sound insulation grants.

BAA also publishes a detailed annual environment report, setting out its activities, its targets and achievements. British Airways, the biggest user of UK airports, does the same.

Throughout Europe, it is now impossible for any airport to undertake a major expansion programme without first having to satisfy local authorities, as well as regional and central governments, of its environmental acceptability.

Winning acceptance for new devel-

opments can take a long time. In the UK, it can take as much as 10 years from conception to in-service operation for either a new terminal or runway.

In some places it can take longer. It took about 30 years to get Munich's new airport up and running, although part of those delays were due to financial problems.

BAA has a well-established track record in assessing the environmental impact of ventures such as new terminals. Before submitting proposals for such developments, it prepares comprehensive environmental assessments of the project.

In the case of the proposed Terminal 5 at Heathrow, an environmental statement was submitted with the application for planning permission in February, 1993. BAA has also made meticulous preparations for the forthcoming public planning inquiry into Terminal 5, which starts on May 16 next year and could take more than a year to complete.

Such inquiries are the best means of ensuring that everyone involved, from the airport managements through to local residents and workers, can have a voice in what is planned. No-one has yet devised a better way of ensuring that environmental - and social - justice is done.



Amsterdam's Schiphol airport

Amsterdam

Schiphol has grand plans under way

Amsterdam's Schiphol Airport is in the middle of an ambitious, multi-billion guilder expansion drive that will allow it to handle 40m passengers a year by the year 2015. This is a near doubling compared with the 21.3m passengers who used the airport in 1993.

The airport also hopes to build a new, fifth runway around the turn of the century. Opponents of Schiphol's goal of becoming one of the Europe's "mainports" for air traffic are focusing their attention on trying to delay the runway's construction.

A milestone in the expansion programme was reached in May 1993 when Schiphol's terminal extension was opened in May 1993, boosting potential capacity to 27m passengers a year from 19m previously.

The extension, used primarily as a base for intercontinental flights, was designed so that Schiphol could retain its

"one-terminal" structure, making transfers easier for passengers.

Schiphol is aiming to keep its future expansion within this one central terminal, although satellite terminals may be necessary in the 21st century.

Transfer passengers, particularly those from regional airports in the UK, are crucial to Schiphol. In 1993, 43.4 per cent of all passengers arriving on scheduled flights were stopping over to catch a connecting service.

In August, Schiphol opened a new pier dedicated to regional airlines, as part of its strategy of strengthening its position as a European aviation hub.

Like other airports, Schiphol has a wide range of facilities for business travellers, including office space, lounges and meeting rooms.

Ronald van de Krol

Western Europe is gradually sorting out its air traffic control

Clear skies - at a cost

A big improvement in the overall pattern of delays to air traffic throughout western Europe has been seen over the past few years. However, much remains to be done to ensure that the region can cope with the anticipated doubling of passenger traffic in the next five to 10 years.

Forecasts that the cost to the European economy of air traffic delays would rise to \$10bn annually by the end of the decade if nothing was done, have been revised downwards to \$6bn. But at that level, continued government attention is still needed throughout Europe, especially in air traffic control, with the work that has been done barely keeping up with increased demand.

In the UK alone, the National Air Traffic Services (Nats), operating under the aegis of the Civil Aviation Authority, handles 1.5m aircraft movements in controlled airspace annually, involving more than 100m passengers. In addition, the ATC system has to cater for much traffic overflying the UK, mainly between continental Europe and North America.

UK airports have experienced a sharp drop in the number of delayed departures, despite an increase in aircraft movements, with delays at London airports down 28 minutes on average to eight minutes over the past three years. This is largely due to the increase in ATC capacity resulting from the introduction of the Central Control Function (CCF) at West Drayton, near Heathrow, which

helps to increase the volume of traffic handled.

To ensure its operations not only keep pace with traffic growth but also move ahead of it Nats is investing in new facilities at the rate of \$150m a year, compared with \$20m a decade ago.

Privatisation of Nats, now under consideration, will be likely to make it much easier for Nats to gain access to private capital markets to help finance its expansion programme. Important elements in Nats' current development programme include:

- The new \$350m en route air traffic control centre, under construction at Swanwick, Hampshire, which enters operational service in late 1996, enabling ATC capacity to be expanded in line with traffic growth;
- Completion of the CCF project, to provide capacity in line with growing demand in the London terminal area, by end-1995;
- The Scottish radar replacement programme, including a new radar installation north of Aberdeen for helicopter operations in the northern North Sea, and the re-equipping of existing sites, one near Aberdeen and one at Lowther Hill, by late 1995 and 1996 respectively; and

• A proposed new Scottish and Oceanic air traffic control centre, adjacent to the existing one at Prestwick, for completion by about 2000.

Much is also being done to upgrade existing infrastructures to increase efficiency, cut costs and meet international commitments, especially to Eurocontrol, the pan-European body based in Maastricht which is masterminding the region-wide improvement of ATC called Eatchip - the European ATC Harmonisation and Integration Programme.

Nats' own infrastructure improvements include:

- A new ground-to-ground communications system comprising a core network of digital links to meet both CAA and Nats requirements;
- UK-wide replacement of radio-station control and monitoring equipment which is becoming increasingly expensive to maintain; and
- A new radar data transmission network to cope with increasing air traffic volumes and to cater for the needs of the new en route centre.

On the wider European scene, Eurocontrol's Eatchip programme was created by the European Civil Aviation Conference (ECAC, repre-

senting the governments of more than 30 countries) in 1990.

Eatchip is aimed at creating a seamless Europe-wide ATC system to replace the present motley collection of individual national systems, so that as far as possible all European air traffic can flow smoothly.

The core of the problem is that overall air traffic in Europe is handled by more than 50 control centres, using more than 30 different (and sometimes incompatible) ATC systems, involving many different computer operating systems and programming "languages". It is impossible to start again, so the task is one of updating, renewing, harmonising and integrating these myriad systems.

Broad targets for Eatchip include:

- Implementing a Central Flow Management Unit (CFMU) in Brussels by the end of 1995, supported by comprehensive radar usage throughout continental Europe;
- En-route radar separation of five nautical miles between aircraft in high-density traffic areas, and of 10 nautical miles elsewhere by 1995;
- The progressive integration of ATC systems, after harmonisation, in high-density areas by 1995, and elsewhere not later than 1998; and

• Introduction of operational "Mode S" secondary-surveillance radar air/ground data-links in high-density areas from 1998 onwards.

Last June, the ECAC transport ministers reaffirmed their unqualified support for Eatchip at a meeting in Copenhagen, and undertook to make the necessary investments in each country to achieve the required convergence of individual national systems. The latter will involve the investment of more than Ecn3bn (\$2.33bn) over the next three years.

Eurocontrol is also preparing a "Concept of the Flexible Use of Airspace", to ensure that European airspace is available for all users by reducing or eliminating areas currently reserved for military aviation.

Further ahead is the controversial issue of which all-weather landing-aid system to adopt before the end of the century to replace the currently widely-used Instrument Landing System which is under threat from increasing use of commercial radio broadcasting signals. The alternatives are either to adopt a Microwave Landing System or move to the US-developed satellite-based Global Positioning System.

Opinions differ widely throughout world aviation on the best system to adopt. The International Civil Aviation Organisation (ICAO) has called a conference for next March, with the aim of settling the matter.

Michael Donne



Jet lag can be a drag.

It's afternoon in Tokyo. The business meeting is going well. Yet something feels wrong. Your body is awake, but your mind seems asleep somewhere in London. Welcome to the world of jet lag.

The Hotel Okura understands that adjusting to new time zones is often half the global business battle. So we've created a special Jet Lag Plan that helps you adapt as quickly as possible.

The only such plan in Japan, its amenities cover the three main avenues of attack for overcoming the effects of jet lag:

- Exercise: Use of the Okura Health Club for stretching, swimming, sauna, jet stream bath and body sonic systems.
- Relaxation: A light therapy box that simulates soothing natural daylight, relaxation videos, and the special sleep pillows you prefer automatically furnished to your room every time you visit - a Hotel Okura exclusive service.
- Special Okura jet-lag nutrition menu.

Naturally, all this takes place in an atmosphere of comfort and luxury that makes the Hotel Okura the best business address you can have when you're travelling in Japan. Find out for yourself.

The Legend in the Heart of Tokyo

Hotel Okura
2-10-4 Toranomon, Minato-ku, Tokyo 105, Japan
Tel: (31) 3582-0111 Fax: (31) 3582-3707



For a brochure regarding the Hotel Okura Jet Lag Plan, contact us by mail or facsimile. Include your name, address, company and title, telephone, facsimile number, and the name of the publication in which you saw this ad.

London Office Tel: (0171) 353-4894 Fax: (0171) 353-0877 Amsterdam Office Tel: (020) 6768180 Fax: (020) 6768656 New York Office Tel: (212) 675-0733
Los Angeles Office Tel: (310) 526-2261 Fax: (310) 526-4477 Hong Kong Office Tel: (852) 7171 Fax: 852-1909

A MER I C A N E X P R E S S T H O M A S C O O K C A R L S O N W A G O N L I T S H O G G R O B I N S O N

How clear is your vision?

Seeing clearly through the current confusion and consolidation in the business travel industry is difficult. You may believe that your choice of travel management service is restricted to just three huge multiple companies. Limited scope indeed, particularly as many companies do not want to be a small fish in an increasingly large pool.

Don't lose sight of the fact that there is an alternative. One you should consider in addition to the big three. One that, as the UK's leading independent travel management company gives you all that you might expect from the multiples - excellent service, effective cost management, quality systems, nationwide coverage and global influence.

Portman's strength is our flexibility, our understanding, our personality. It's what has put us in a league of our own in the business of travel. Because multiple choice should mean more than a choice between multiples.

Speak to Portman.
Lesley Collins: 0171 938 2045
Brian Lawler: 0141 231 3416



Michael Donne looks at the case for expansion in southern England

Coping with the crowds

Months before the public inquiry into the proposed Terminal 5 at Heathrow, London, pressure is building for further airport expansion in southern England.

The inquiry, in May next year, will examine the case for Terminal 5 set out by BAA which owns Heathrow, Gatwick and Stansted in south-east England as well as Southampton in the south-east and Glasgow, Edinburgh and Aberdeen in Scotland.

The company says that by 2015 traffic at BAA's south-eastern airports will have soared from more than 70m movements now to about 180m. If terminal capacity does not increase, traffic will be lost to European competitors, such as Amsterdam, Frankfurt and Paris.

BAA says it will self-finance the £900m Terminal 5. If work starts by 1997, the first phase will be completed by 2002, adding 15m passengers a year; phase 2, expected to finish by 2013, will double this to 30m. The extra space will raise Heathrow's capacity to 80m passengers a year; in the 12 months to this September it handled 50.2m.

BAA says that over the past 20 years, the number of passengers at Heathrow has more than doubled, while the number of people affected by noise has been reduced from 2m to fewer than 300,000 by the use of quieter aircraft.

When Terminal 5 is completed, BAA says this number will have fallen to about 300,000. The company encourages the use of quieter aircraft by offering discounts on airport charges for them and penalties for noisier ones.

If approved, Terminal 5 would create 6,000 jobs - not including those in construction work - and 8,000 existing jobs would be protected. Heathrow generates 70,000 jobs, and the airport and the businesses it supports contribute £3bn a year to the economy.

Airlines and other aviation businesses strongly favour Terminal 5. But opposition is expected from residential and environmental lobbies around Heathrow - despite the BAA's rejection of another runway and its promises that every-



London City Airport: the airport is noted for its pleasant, stress-free terminal facilities

thing would be done to lessen environmental problems.

Long before Terminal 5 is fully operational, however, BAA and the airlines will have begun to think hard about how to cope with further traffic growth. New terminals are under consideration for Gatwick and Stansted and another runway will be needed at one of the southern airports.

The runway debate is becoming contentious. BAA, believes that a new one is not likely to be needed elsewhere in the south-east at least until 2010, a view supported by a Department of Transport working group. Runway Capacity to Serve the South East (Rucase), which says "benefits to passengers could provide a case for a further runway at Heathrow or Gatwick by 2010 or, if this were not provided, at Stansted by 2015".

Rucase says there is scope for making more use of existing airport capacity in the south-east than had been assumed, and that greater use of regional airports would also help to delay the need for expansion in London.

It identified possible sites for additional runways at the four main London airports, and looked at the plan for an off-shore airport near Sheerness (Marinair). Rucase was not asked to make any formal

recommendations but its report was intended to stimulate debate in UK commercial aviation.

The airlines believe that if traffic increases, another south-east runway would be needed - by 2005 rather than 2010 - at either Heathrow or Gatwick, to benefit from expanding inter-lining (connecting) traffic.

The British Air Transport Association (Bata), representing the airlines, says that traffic growth has outstripped projections, and could reach the 180m level by 2010 rather than 2015. A study it commissioned from Alan Stratford and Associates shows that London's capacity would be exhausted by 2012 (near the time that Terminal 5 would be working) and that by 2015 there would be more than 22m passengers too many for London's airports.

"This clearly points to the need for new runway capacity to be provided in the early years of the next century, even if Terminal 5 and expansions at Luton and Stansted are sanctioned," says Bata.

"If new (runway) capacity is to be provided, the Heathrow/Gatwick axis is the most efficient location for it."

Earlier this year the Chartered Institute of Transport, in its report "New Solution for Heathrow", also argued that

Rucase under-estimated the urgency of the need for additional runway capacity at Heathrow, and did not "adequately assess the broader economic issues and the vital contribution which air services make to the prosperity of the economy". Nor did Rucase fully acknowledge "the advances in aeronautical technology which have substantially reduced, and will continue to reduce, the adverse environmental impacts of airline operations."

The institute said more aircraft could use the airport if parallel runways were built closer to the existing runways. Meanwhile, other expansion schemes are emerging: an independent company has proposed redevelopment of the airfield at Redhill near Gatwick, as a "reliever" airport. BAA continues to spend large sums on its own airports. Apart from Terminal 5, which will cost £100m even before the planning inquiry starts, the company has earmarked £3.5bn for capital expenditure at all its airports in the next 10 years.

The John Mowlem-owned London City Airport is steadily expanding, forecasting up to 460,000 passengers in 1994, compared with 245,000 in 1993 and hoping for 1m passengers a year by the end of the century.

■ Paris

Expansion comes under scrutiny

The battle over how to accommodate more aircraft and passengers in the Paris region appears to have been suspended until after next spring's presidential and municipal elections.

Aéroport de Paris (ADP), the public operator for both Charles de Gaulle at Orly and Orly, had planned to build a third runway at Orly by 1997 or 1998. But the question is now being scrutinised by a special commission that is not due to present its conclusions until June next year.

The commission is also looking at the idea of building a third airport in the capital area to relieve pressure on the two existing facilities which have not reached saturation but could do so if air traffic continues to increase.

One analyst said he expected the commission to come down in favour of both schemes, as it would take about 20 years to complete the new airport.

Meanwhile, the ADP projects aircraft movements and passenger traffic to rise by an annual average of 3 per cent over the next five to 10 years.

If the analyst is right, the government could have a number of schemes to choose from. Four schemes have already been drawn up: two in the Amiens region, one near Chartres and the other near Chalon-Sur-Saône, all of which

are far from the capital.

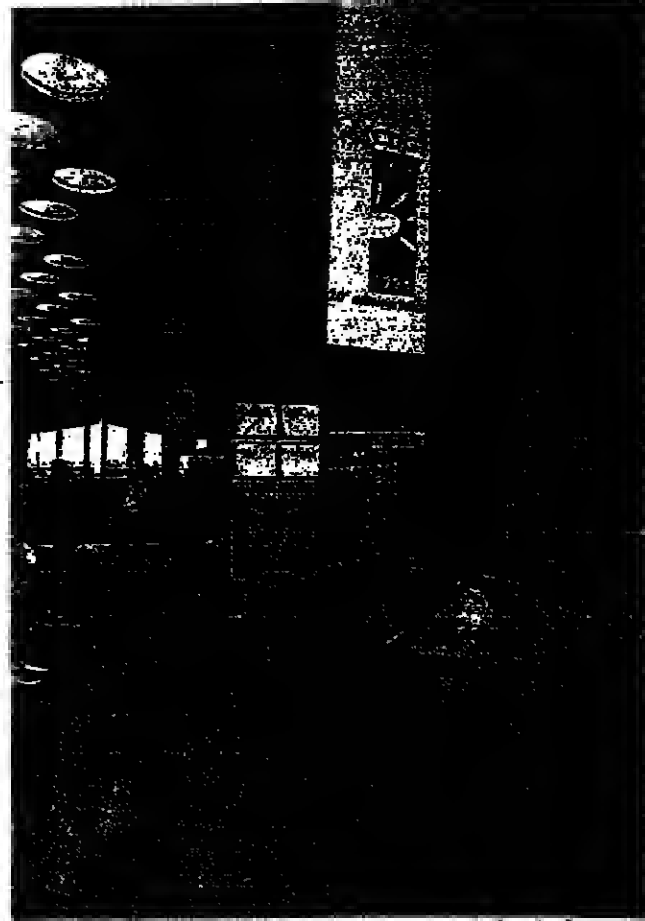
Of the two existing airports, Orly is the most congested. Runways are operating almost at full capacity for three to four hours a day, compared to one to two hours at Charles de Gaulle.

This is the reason transport minister Bernard Bosson cites for seeking a ban on smaller carriers from peak travel hours on busy routes from Orly in mid-1995. Initially the ban was to apply to only the Orly to London route but it is now to be widened.

Protests from local politicians and residents held away over the plans before the commission was set up, and the government had agreed to shift eastwards the location of the proposed third runway at Charles de Gaulle.

It also said it was giving up the original long-time "hypothesis" of increasing passenger traffic to 80m from the present 57m. The original plan included the possibility of building five runways.

Mr Bosson said that the concerns of local residents were also behind the decision to keep aircraft movement at Orly down to the current level of about 200,000 a year instead of allowing them to increase to 330,000 an idea that was first mooted by the ADP, chief spokesman Jacques Beder said.



Charles de Gaulle work continues on terminal extension

Even so, work continues on the extension to terminal two at Charles de Gaulle, with E wing due for completion in 1997.

This will follow the opening earlier this month of the high speed train and urban RER train's so-called interchange module in the centre of terminal two.

In addition FF250m will be

spent at Orly over the next two years to enable the west and south terminals to handle both international and national traffic rather than specialising as they do at the moment.

This is intended to iron out the traffic peaks in both cases, Mr Beder added.

Barbara Casassus

■ Brussels

Belgium's dinosaur is put to rest

Belgium's international airport in Brussels has long suffered the strain of serving thousands of Eurocrats, business travellers, MEPs and their families who have migrated to Europe's capital since the 1960s.

Built in 1958 for the World Expo in Brussels, it preceded the influx of people working for European institutions and was created in order to serve 6.6m passengers per year. Last year, that limit was exceeded by 4m.

The crowded terminal, lengthy waits at passport control and old-fashioned baggage carousels will next month become history.

Brussels Airport Terminal Company (BATC) has invested

BF20bn in a new terminal which is due to open on December 11. The terminal will be big enough to shift some 15m passengers per year, a limit it is rapidly expected to meet.

The new concourse represents only phase one of a master plan for the airport. Well served with runways - Zaventem has three - BATC says it hopes to construct another

concourse by the year 2000.

The developments which are due to open next month are particularly important for Belgium, a member of the Schengen free travel agreement which covers all EU countries except the UK, Denmark and Ireland.

This will come into place some time in the new year and will allow the Belgian authorities to separate easily Schengen passengers, who will not be required to show their passports at the immigration counter, from passengers from the rest of the world, who will.

With one of the highest percentages of business travellers in Europe, the new concourse has been built with a special eye to their needs.

An unwritten goal for BATC is that at non-peak hours, it should only take passengers 20 minutes from when they park their car, or alight from their taxi, to when they board the plane.

The new concourse will also house a business centre, with meeting rooms and offering secretarial services.

Emma Tucker

THE AMERICAN EXPRESS

"don't worry

about it sir, I'll get those travelers

cheques and passport to you

come hell or high water"

SERVICE.

There are no easy names for the kinds of service we've given our Cardmembers over the years. Because every day, everywhere around the world, so many of our Service Representatives have gone beyond the call of duty to help solve problems not just about lost Cards or Travelers Cheques, but about the unpredictable nature of life itself. So whether you're upriver without a paddle or downtown without a hotel, American Express is there for you and ready to be of service. Whatever name you want to give it. Just give us a call.

THERE IS ONLY ONE AMERICAN EXPRESS.

For a wealthier business
and a healthier life
phone David Rogers on (052) 243362
Telford.

FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1994

Tuesday November 15 1994

**Mercedes
Rental**
Available from only
£64 per day at your
nearest dealer

IN BRIEF Hoechst chief sees bright future

The stock market value of Germany's Hoechst chemicals and drugs group will double by the end of the decade, following restructuring and a management shake-out, Mr Jürgen Dormann, chairman, said. Page 20

Schering chief forecasts big profits rise
Profits at Schering, the German pharmaceuticals group, will rise this year by 10 per cent to DM310m (£202m) and turnover by between 12 per cent and 14 per cent, Mr Giuseppe Vita, board chairman, said yesterday. He said the dividend would "at least" match last year's DM14.22. Page 20

Sybase acquires software group
Sybase, a leading supplier of database software for large computer networks, is to acquire Powersoft, a software development tools company, in a stock swap valued at about \$783m. Page 21

Czechoslovak Airlines seeks local investor
Czechoslovak Airlines is about to enter talks with Czech financial institutions that could lead to a new shareholder injecting fresh capital into the loss-making carrier. Page 22

Molson to sell retail interests
Canada's Molson Companies plans to narrow its focus to brewing and specialised chemicals, and to dispose of its retail hardware business. Page 21

Telco ahead at Rs562.5m on record sales
Tata Engineering and Locomotive Company (Telco), India's leading commercial vehicle maker, saw operating profit in the six months to end-September almost double to Rs242m (\$71.3m) from Rs112m a year earlier. Page 24

Unbundled Barlow rises 48%
Barlow Limited, the rump of South African conglomerate Barlow Rand which was unbundled last year, reported after-tax profits of R142.4m (\$117m) for the year, a rise of 47.8 per cent from the pro forma figures for the previous year. Page 23

City sceptical on Cookson merger
A combined Johnson Matthey - Cookson group would have a market value of about £2.5bn (\$4.1bn) and annual sales of £3.5bn propelling it into the UK's top 100 companies. But analysts believe that, size apart, the rewards from putting the two together would be fairly modest. Page 26

Dunnes battle comes to court
A two year battle for control of Dunnes Stores, Ireland's largest retailer, moves to the High Court today when Mr Ben Dunne, the former chairman, will ask the court to break up the family trust that has owned most of the company since the 1960s. Page 30

Sketchley aims to rebuild image
Sketchley the UK Cleaning company is poised to embark on a marketing campaign in an effort to rebuild its image and increase awareness of its brand name. Page 29

Companies in this issue

ADT	26	Mitsubishi Electric	6
Alm	30	Mitsubishi Estate	24
Alr New Zealand	23	Mitsui Fudosan	21
Axa	21	Montedison	19
Balfour	19	Montedison	19
BEV	20	Montedison	19
BCH	20	Newport	31
BMW	20	News Corp	23
BOC	20	News Int'l	23
BSkyB	19, 30	News Int'l	23
Bangladesh Bank of Comm	19	Pilot Inv Trust	30
Bankers Trust	19	RIT Capital Partners	30
Barlow Limited	23	Renold	30
Bell (Graham)	23	Schering	20
Bett Brothers	31	Sea Containers	31
Boots	28, 1, 16	Sedgwick	30
Boral	24	Senior Engineering	14
British Steel	31, 19, 18	Sharp	23
CLM Advisers	30	Shell	19
CSA	22	Sketchley	29
Chrysler	18	Smith (James) Ests	24
Cookson	26, 18	Sony Music	24
Dunnes	23	Stiga	24
EVN	23	Suzuki Motor	24
Eldorado	23	Swiss Bank	1
Fairfax, John	14	TWR	2
Fortune Oil	23	Tabacalera	24
Fujitsu	23	Tata Engineering	24
Garmore Micro Index	23	Tata Steel	24
Harvey Re	22	Telcel	21
Hoechst	20	Thomson	21
Jetstream Aircraft	8	Toys R Us	21
Johnson Matthey	26, 18	Triconex	21
Kellogg	21	UAP	21
Kmart	21	US	20
Kobe Steel	30	UK Estates	20
Lloyd Thompson	30	Vision	21
Matheson Lloyd's	23	Wardle Stores	23
Meville	31	West Japan Railway	23

Market Statistics

\$Annual reports service	34-35	Foreign exchange	26
Benchmark Govt bonds	26	Life equity options	32
Bond returns and options	26	London share service	34-35
Bond prices and yields	26	London trade options	32
Commodity prices	32	Managed funds service	32-33
Dividends announced, UK	26	New int'l bond issues	26
BIS currency rates	26	New York share service	40-41
Bundled prices	26	Recent issues, UK	26
FT-100 Index	26	Share returns, UK	26
FT-1000 Index	26	US interest rates	26
FT-1000 Index	26	World Stock Markets	36

Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFr)	THURSDAY
Alm	791	+ 21
Beiersdorf	432.2	+ 11.2
Boehringer	475	+ 19.0
Deutsche Bank	515	+ 13
Deutsche Telekom	815	+ 16
Deutsche Telekom	261.5	+ 16.5
NEW YORK (D)	TOKYO (Yen)	THURSDAY
Alm	644	+ 32
Beiersdorf	697	+ 18
Boehringer	690	+ 57
Deutsche Bank	551	+ 20
Deutsche Telekom	545	+ 13
Deutsche Telekom	261.5	+ 16.5

New York prices at 12.30pm.

LONDON (Pence)	Share (dwt)	THURSDAY
Alm	24	+ 2
Beiersdorf	98	+ 3
Boehringer	2174	+ 94
Deutsche Bank	146	+ 11
Deutsche Telekom	245	+ 23
Deutsche Telekom	73	+ 7
Deutsche Telekom	122nd	+ 104
Deutsche Telekom	371	+ 24

Kerkorian hits out at Chrysler

By Richard Waters in New York

Mr Kirk Kerkorian, the billionaire US investor who is the biggest shareholder in Chrysler, yesterday launched an attack on the carmaker's anti-takeover defences and said he wanted to raise his stake in the company. In a letter to Chrysler's board yesterday, Mr Kerkorian also called on the company to take steps which would increase the value of the company's shares. These included undertaking a "meaningful" stock buy-back programme over the next year, raising its quarterly dividend and enacting a two-for-one stock split.

The Las Vegas-based investor said he had been rebuffed in earlier approaches to the company. The company's shares jumped 5 per cent in heavy trading during the morning, lifting Chrysler's market value to \$17bn. When Mr Kerkorian first bought his stake of more than 9 per cent in December 1990, the company was in the throes of a financial crisis and was valued at less than \$3bn.

Under a poison pill plan adopted in 1990 to ward off Mr Kerkorian, Chrysler's directors could thwart any attempt by an investor to take a stake of more than 10 per cent by giving other investors the right to buy additional shares at half-price. At the time it was introduced, Chrysler said the plan was intended "to act in the best interest of all the company's shareholders if someone should seek to obtain a position of control or substantial influence over Chrysler".

Tracinda, Mr Kerkorian's private investment company, indicated that it would seek approval under US anti-trust law to take its stake in the carmaker to as much as 16 per cent. A week ago, a brief announcement by Mr Kerkorian which was filed with the SEC for regulatory purposes, prompted concern among Chrysler shareholders that he was preparing to sell part of his investment, in turn hitting the company's share price. To conserve cash, the company halved its quarterly dividend to 15 cents a share in 1991. This year, with the North American car markets booming, it has raised the dividend twice, to 25 cents.

Directors are scheduled to meet on December 1 to agree the next dividend payout. Mr Kerkorian, whose current interests include the MGM Grand casino in Las Vegas, has become a close personal friend of former Chrysler chairman Mr Lee Iacocca since 1990. Mr Iacocca stepped down from the Chrysler board last year.

BSkyB chief may receive £2m bonus

By Raymond Snoddy in London

Mr Sam Chisholm, the chief executive of British Sky Broadcasting, could receive up to £2m (£4.5m) this year in salary and bonuses, the pathfinder prospectus for the satellite television venture revealed. In addition to his salary this year of about £340,000, Mr Chisholm, who is regarded as a key figure in turning around BSkyB, has received £732,000 based on 0.5 per cent of pre-tax profits in the 1993/94 financial year. Since June 1992 BSkyB has moved from an operating loss of £47m to an operating profit this year of £170.1m.

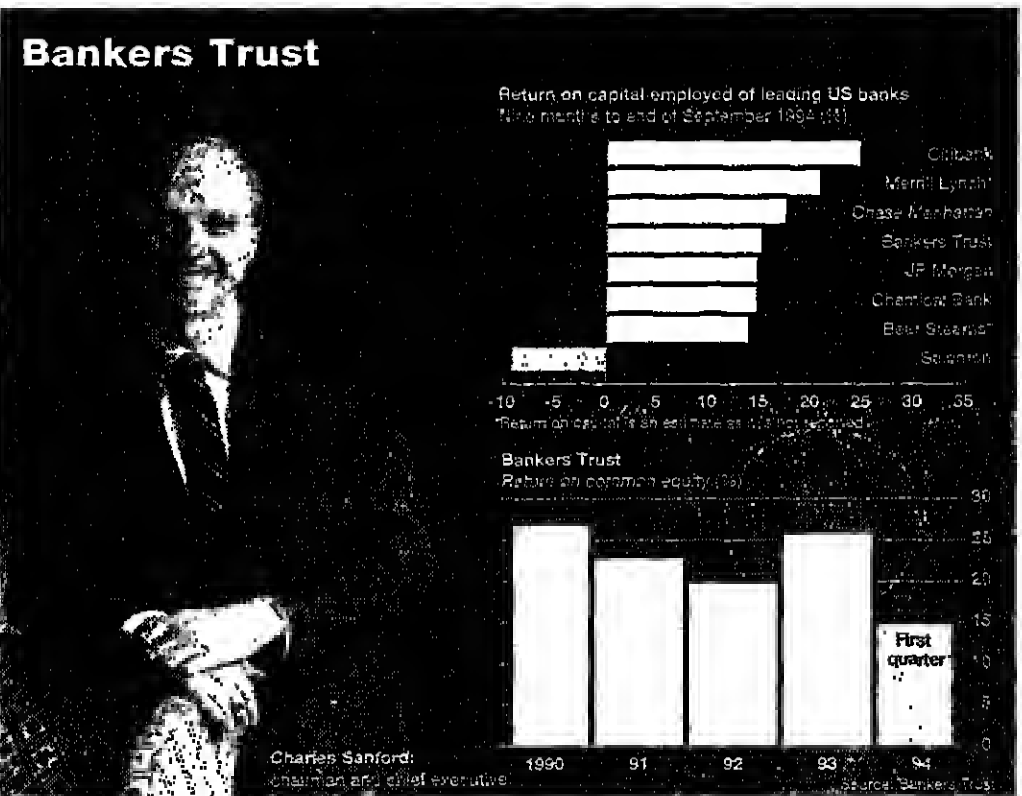
The document reveals that when the BSkyB share price is quoted, £7.5m will be distributed among 11 present and former managers as a one-off payment. Of the total, £3.8m will be paid to three current and proposed directors. Mr Chisholm is expected to receive more than half this total, possibly as much as £2m. The prospectus for the company's London and New York flotation also showed continuing growth in subscriptions. During the three months to the end of September this year, normally a quiet period for subscription growth, BSkyB added more than 182,000 new subscriptions through dish and cable networks, lifting the total to 3.65m.

Mr Richard Brooke, BSkyB chief financial officer, said "the relentless growth" was continuing despite the October price increase of £3 a month to all programme packages, taking the top price for all channels to £22.99 a month and increasing the basic service from £5.99 a month to £9.99. BSkyB, a consortium in which Pearson, the media group that owns the Financial Times, now has a 17.5 per cent stake, claimed the company had experienced "no material change" in the rate of disconnections since the price increases were announced last August. In the past three years the annual rate of disconnections had been cut by more than half to its present figure of around 13 per cent. This compares with a so-called "churn rate" experienced by some cable companies of between 30 and 35 per cent.

BSkyB confirmed that the 20 per cent of the enlarged share capital which is to be floated is likely to be priced at between 33p and 26p valuing the company at between £4bn and \$4.6bn. Net proceeds from the global offering based on a mid-point pricing would be around £810m, although a new external bank loan will bring new money to £1.21bn. The money will be used to repay shareholder debt or shareholder guaranteed bank debt with Mr Rupert Murdoch's News International which at present owns 50 per cent of BSkyB drawing around £600m in cash. Lex, Page 18

The company has indicated to analysts that the interim payout could represent one-third of its total dividend for the year, indicating a final payment of 4p and a total of 6p. That compares with just 2p for 1993/94. The City of London had been expecting a big rise in British Steel profits and in the interim payout, and the shares closed up higher last night at 159 1/2p.

Richard Waters reports on a failure of leveraged swaps



Risky business reveals US bank's Achilles heel

By Richard Waters in New York

Leveraged swaps have turned into the Achilles heel of Bankers Trust's derivatives business. The bank says it has sold these instruments to fewer than a dozen companies, all of them in the US. But at least two of these companies have since filed lawsuits over multi-million dollar losses they incurred. And an internal investigation has uncovered breaches of the bank's rules in the way other leveraged swaps were sold to companies, leading to the removal of six executives from their posts last week. In an interview before the internal actions last week, Mr Charles Sanford, the bank's chairman, refused to comment on the legal cases - a \$130m claim from Procter & Gamble, the consumer products group, and a \$75m lawsuit from Gibson Greeting, a greetings card company. But referring to "companies which buy complicated financial instruments," he said: "Everybody has to have risk management."

Whatever the merits of the lawsuits and the outcome of Bankers Trust's internal review, the experience of recent weeks raises some questions. First, should the bank have been selling these instruments to companies at all? Under a leveraged swap, the normal payments that would be made under an interest rate swap agreement are multiplied, making them more volatile when market rates move. Mr Brian Walsh, the bank's head of derivatives, says many companies last year were engaged in "aggressive hedging" - an apparent contradiction in terms. "In some cases, it probably was [speculation]," he says. Knowing this, was the bank right to sell such instruments to non-financial companies? According to Mr Walsh, leveraged swaps were only sold to companies with sophisticated treasury departments capable of understanding and managing the risks. Mr Sanford, meanwhile, says the bank will follow a "belt and braces" approach in future, taking extra care to ensure companies understand what they are buying. With regulators breathing down its neck, the bank is likely to seek to control its derivatives sales force more closely.

For a bank that has been at the forefront of developments in the derivatives markets, putting the brakes on ambitious staff could cause problems. Mr Sanford, who has himself been something of a visionary in the growth of derivatives, says: "I hope we will always be an innovative company with good products." Second, does the failure of the leveraged swaps reveal a deeper weakness in Bankers Trust's ability to manage financial risk? "They didn't work out as well as we'd like," says Mr Sanford of the disputed contracts. But he adds: "In the rest of the derivatives business and the rest of the bank, we didn't feel any problems" from the upheaval in financial markets this year.

Certainly, the bank's management of risk in its own trading business this year has been more effective than many other big traders, whether hedge funds or other banks - though it failed to repeat last year's \$1.6bn of revenues from trading, much of it from proprietary trading. "We've outperformed most of our competitors with a 15-18 per cent return on equity, even with a big capital base," says Mr Sanford. "If this is our low year, that's not at all bad." For now, the bank has pulled in its horns, withdrawing much of its capital from proprietary trading - though it expects to return in force when conditions improve. Third, do the cases reveal a deeper weakness - a lack of the sort of lasting relationships with big US companies that will support its business in future? While the bank has made a successful business out of raising finance for below-investment grade companies, its dealings with big companies have tended to come either through its trading business, or through its trust and custody business.

Mr Sanford concedes: "Our history has been not having a strong relationship with the top tier of corporations." He adds, though, that the bank has made headway in recent years in this area. The bank's relationship with Procter & Gamble was not handled by a single relationship manager. That is not surprising, given that Bankers Trust claims to have sold derivatives to 3,100 different entities over the years. "With all these counterparties, there will be lots where the relationship is at the product management end," says Mr Sanford. But as the leveraged swap experience is showing, that strategy can break down when product managers are loosely controlled. For now, Bankers Trust's head aches seem to confirm the scepticism that has dogged it through the 1990s. Despite a spectacular post-tax return on capital of more than 20 per cent in each of the past four years, the bank's shares have consistently traded at a discount to its peers.

Mr Sanford is unapologetic. The bank will not change its strategic direction, he says. The case for derivatives - that they provide a way to manage risks more effectively, whether for companies, investors or banks - stands. "I don't see it slackening off in intellectual or practical intensity," he says. "It's a technique for risk management that is so efficient, I don't think that it will slow down."

In its lawsuit against the bank, even P&G talks of the way derivatives can hold down borrowing costs or reduce risk. Says Mr Sanford: "Most senior managers [in corporates] are now locked into using derivatives."

Shell pays Edison \$152m for control of Italian venture

By Andrew Hill in Milan

Royal Dutch/Shell is to strengthen its presence in Italy by buying the half-share of the Montedison petroleum joint venture which belongs to Edison, the energy subsidiary of the Montedison industrial group.

collapse in 1993, while the Anglo-Dutch group is pursuing a programme of expansion in Italy. Under the terms of the preliminary agreement on Montedison, Edison will pay Montedison £550m to retain a 50 per cent stake in its liquid gas operations and in some industrial activities near Trieste.

Montedison and its financial holding company Ferruzzi have been pursuing a divestment programme since last December in an attempt to reduce debt. Yesterday, Montedison said that the proceeds of the Montedison sale would be reinvested to help develop the group's energy sector.

Shell Italia, the group's Italian subsidiary, is to pay £238bn (\$152m) for total control of the refining, transport, storage and distribution operations of Montedison, which was formed in 1987. Montedison has a 7.6 per cent share of the Italian market. The two companies announced yesterday that they had reached agreement on the sale, which should be completed early next year. The price will be fixed after Montedison reports its 1994 results. It is the second big deal struck by Montedison and Shell in the past year.

The Italian company is restructuring following its near-collapse in 1993, while the Anglo-Dutch group is pursuing a programme of expansion in Italy. Under the terms of the preliminary agreement on Montedison, Edison will pay Montedison £550m to retain a 50 per cent stake in its liquid gas operations and in some industrial activities near Trieste. Montedison and its financial holding company Ferruzzi have been pursuing a divestment programme since last December in an attempt to reduce debt. Yesterday, Montedison said that the proceeds of the Montedison sale would be reinvested to help develop the group's energy sector.

Edison, which is listed on the Milan Stock Exchange, is the biggest of Italy's private energy producers and could benefit from a liberalisation of the sector after the privatisation of Enel, the state-owned electricity company, next year. He was encouraged by the refusal of Mr Tim Eggar, UK industry minister, to endorse the latest proposal to support EKO Stahl, the east German steelmaker. A rescue plan has to be agreed unanimously by EU industry ministers. Lex, Page 18; Details, Page 31

Growth Capital

first
information group

£4,000,000

to fund the development and publication
of new multimedia titles

Structured by:
3i plc

Funds provided by:
3i Group plc

It was advised by:
3i Legal

First Information Group was advised by:
Touche Ross Corporate Finance
Norton Rose



3i plc, 91 Waterloo Road, London SE1 8XP Tel: 071 928 3131. Fax: 071 928 0058.

3i Group plc and 3i plc are regulated in the conduct of investment business by SIB.

INTERNATIONAL COMPANIES AND FINANCE

Hoechst sees market value doubling by year 2000

By Christopher Parkes and Daniel Green in Frankfurt

The stock market value of Germany's Hoechst chemicals and drugs group will double by the end of the decade, following restructuring and a management shake-out, Mr Jürgen Dormann, chairman, said.

Mr Dormann, who has made wide changes in management and operations since taking over in May, also aims to double sales in Asia from 10 per cent to 20 per cent of group turnover.

Outlining his ambitious programme, he told the Financial Times he would continue looking for a further "two or three" mid-sized pharmaceutical companies to add to Hoechst's recently acquired US interests in generic drugs.

However, he would wait until prices became more reasonable. Hoechst had "perhaps" paid too high a premium in last year's purchase for \$546m of a 51 per cent stake in

Copley, a US generic drugs maker, he said.

Industrial gas production would be expanded with a newly approved scheme to invest DM500m (\$327.22m) in the company's Messer Griesheim subsidiary.

Hoechst had taken a risk spending heavily on moving into emerging east European markets, but all its new businesses there had become profitable within 12 to 18 months of start-up. Negotiations were under way for several joint ventures in China.

In one of the chemical industry's most persistent problems, Mr Dormann said further measures might be necessary to reinforce Hoechst's restructured PVC production. Most of its operations were merged last year with those of Wacker of Germany into a new company, Vinnolit, which accounts for some 10 per cent of west European production capacity. But this was not enough, Mr Dormann indi-

cated, and there could be room for a third partner.

Combined with structural changes effective from January 1, which will reduce the number of operating divisions from 15 to seven and transfer responsibility for divisional strategy and profits to their managers, the result would be "a doubling of our share price by 2000", Mr Dormann said.

He also revealed he was reconsidering his plans, drawn up in his previous job as chief financial officer, for an initial public offering of shares in the US subsidiary, Hoechst Celanese. An international placing of shares in Celanese subsidiary Sigri Great Lakes Carbon, however, was still set for next spring.

The placement plan for Celanese was originally intended to consolidate its independent status, but Mr Dormann said his decentralisation project should serve the same purpose. "We will know in another 12 months," he said.

Groups bid for Spanish telecoms licence

By Tom Burns in Madrid

Two consortia, both predominantly backed by domestic capital and each including foreign operators, entered their bids yesterday for Spain's second mobile telephone licence. The licence will be awarded by the Spanish government before the end of the year.

The competition pits the Cometa-SRM consortium, which has Banco Bilbao Vizcaya as its biggest individual shareholder, against Airtel-Sistecom-Radiel backed by Banco Central Hispano and Banco Santander.

The contest to operate a Global System for Mobiles (GSM) mobile digital network, which will compete with one reserved for Telefonía, the state-controlled communications group, is the first big step in a deregulation package which, over the next three years, will introduce cable television and end Telefonía's monopoly as a national basic telephony operator.

"This is the most significant investment challenge in Spain to date because it involves the break-up of voice monopoly," said Mr Claudio Boada, managing director in Spain of the US investment bank Lehman Brothers, which is advising the transport and communications ministry.

The bid is one of the biggest domestic investment outlays on record to capture what is regarded as a very high growth market. There are some 400,000 subscribers for Telefonía's existing analogue cellular system. Mr Boada believes that over the next 10 years the GSM system will win a 12 per cent market penetration in Spain and 4m subscribers.

The consortia must bid a minimum of Ptas50bn (\$393m) to obtain the licence, but analysts believe the real net value of the licence could be some Ptas160bn. The winning consortium will then face an initial investment of some Ptas120bn. Officials say the bids will begin to be reviewed next week, and the decision will be announced by December 31.

UBS holders urged to reject change

By Ian Rodger in Zurich

Union Bank of Switzerland shareholders have been recommended to vote against the board's controversial proposal to convert its registered shares into bearer shares. The advice, in what is a setback for UBS, comes from a leading US adviser to institutional investors on corporate governance issues.

Institutional Shareholder Services (ISS), a proxy advisory service, said the UBS board's proposal, which will be put to an extraordinary meeting of shareholders next Tues-

day, violated the principle that basic company structures should not be altered in the midst of a battle over control.

The governance of UBS is being challenged by BK Vision, an investment company that is its largest shareholder. BK, controlled by maverick Zurich broker Mr Martin Ebner, is seeking to rally a majority of shareholder votes at the next general shareholders' meeting in April to make substantial changes to the bank's board and strategy.

UBS has claimed the challenge had an unfair chance of succeeding because its backers

were accumulating large numbers of registered shares.

The par value on the registered shares is one fifth that of the bearers. Investors can thus acquire votes more cheaply by buying registered shares than by buying bearers.

ISS, founded 10 years ago by Mr Bob Monks, a pioneer of the US corporate governance movement, said the move by the bank to strip the registered shares of their extra voting power without compensation was unacceptable.

"While we agree that allowing any shareholder to influence or control the bank with-

out controlling a majority of its share capital would be improper, allowing the bank to disenfranchise and cause economic damage to a whole class of shareholders because of a dispute about strategy with one individual is also improper," ISS said.

The recommendation from ISS, which provides advice on worldwide proxy voting for some 75 institutional investors, is a setback for UBS.

The bank is counting heavily on the support of non-Swiss shareholders, saying as holders of bearer shares they can only benefit if the motion is passed.

BMW's US plant first in global network

By John Griffiths in Spartanburg, South Carolina

BMW is to open a new \$800m car manufacturing facility in the US today. Mr Berndt Pischetsrieder, chairman, described the Spartanburg plant yesterday as "only the first" of a global network of manufacturing sites which will preclude further expansion in Germany.

BMW sees the plant as by far the single most important manufacturing step it has taken outside of Europe.

Mr Pischetsrieder insisted

the plant, where 570 employees earn little more than one-half of their German counterparts, and which - on current exchange rates - has costs some 30 per cent lower, was not a signal that BMW was "emigrating" from manufacturing in Germany.

However BMW's four existing plants could meet all foreseeable demand for its cars in Europe, within its strategy of remaining an "exclusive" car-maker with a world market share of around 2 per cent.

"We don't want to grow in Europe," said Mr Pischets-

rieder. BMW would now concentrate on developing a global component supply infrastructure and manufacturing network for the BMW and Rover brands, he said.

BMW has declared a long-term goal of producing 90,000 cars a year at the US plant, probably before the end of the decade. But according to Dr Helmut Panke, chairman and chief executive of BMW (US) Holding, and in charge of all BMW's North American activities, the plant may have to expand further - to 120,000 or 130,000 units annually - if

BMW is to achieve the full benefits of flexibility within a global production system.

"In the long run there will be other opportunities - that's why we have a 1,000-acre (Spartanburg) site."

Although only being formally opened today, the plant has been in limited production since September. It is making only 12 cars a day but this is due to rise to 150 a day by the middle of next year and 300 a day in 1996. Initial production is of 3-series saloons, to be joined by a new open two-seater next September.

Schering chief forecasts annual profits ahead 10% at DM310m

By Judy Dempsey in Berlin

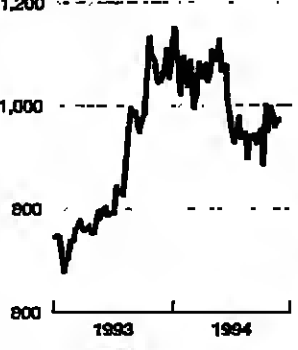
Profits at Schering, the German pharmaceuticals group, will rise this year by 10 per cent to DM310m (\$202m) and turnover by between 12 per cent and 14 per cent, Mr Giuseppe Vita, board chairman, said yesterday. He said the dividend would "at least" match last year's DM14.22.

Mr Klaus Pöhl, chief financial officer, said he expected group sales to increase by about 8 per cent a year until the end of the century, more than 4 percentage points higher than the industry's expected average growth. This would boost Schering's turnover to DM7bn DM8bn.

Growth is attributed to the wider marketing of the Betaseron drug, a treatment for multiple sclerosis; the introduction of Levovist, an ultrasound drug; and the recent decision to refocus on pharmaceuticals. In the first nine months of this year, net profits rose 8 per

Schering

Share price (DM)



Source: FT Graphix

ago to divest its industrial chemicals and natural substances divisions, and hive off its agro-chemical divisions into a joint venture with Hoechst, which took effect last January.

Mr Vita said he expected the Betaseron drug, currently only on sale in the US, to obtain approval for distribution in Canada in the middle of next year, as well as in some European countries.

"We expect turnover of Betaseron to increase to DM350m by the end of this year," he said. Turnover for the first nine months totalled DM230m. The Levovist drug would boost sales by between DM300m and DM500m.

Turnover for Cyproteronacetate, or CPA, a drug containing hormonal treatments and which is used for contraceptive pills, fell 3 per cent between September and October following unconfirmed reports that the drug contained a carcinogen, a substance that encourages the growth of cancer.

Elektrowatt net income falls just short of record

By Ian Rodger

Elektrowatt, the Swiss power generation and engineering group, said net income in the year to September 1994 was slightly below the previous year's record SFr212m (\$165m). No figure was given.

Mr Oskar Renner, chief executive, said the group was hit hard by the strength of the Swiss franc. Consolidated sales rose only 3 per cent to SFr4.9bn and new orders were up 8 per cent.

He added that the group would at least maintain its dividend and held out the possibility of a special bonus payment in recognition of its jubilee. Elektrowatt, in which the CS Holding financial services group has a 46.3 per cent stake, said sales of electric power

were 4 per cent higher at SFr1.7bn.

The engineering and contracting division lifted sales 6 per cent to SFr900m, but incurred a loss because of provisions on two projects.

Holderbank Financière Glarus, the world's largest cement producer, expects consolidated net income to jump 48.1 per cent to SFr425m in 1994, due to improved results of subsidiaries in Europe and North America. Net sales would rise 3.2 per cent to SFr3.7bn, with shipments of cement and clinker rising 6.5 per cent to 49.2m tonnes, it said.

Tabacalera looks abroad for expansion targets

Tabacalera, the Spanish tobacco group, said it was actively looking at several overseas markets to identify expansion opportunities. Reuters reports from Madrid.

"We are looking at the fastest growing markets which would be the most interesting for us," said Mr Calixto Rios, financial director, announcing a 104 per cent improvement in group nine-month pre-tax profits.

It set up a joint venture this year with ZPT Radom in Poland, where it produces its new Winns brand. Cigarette consumption in Spain is falling by 0.7-1.0 per cent a year, he said. Eastern Europe, Latin America and Asia, however, offer potential for growth.

The group's nine-month pre-tax profits rose to Ptas13.05bn (\$106m) from Ptas4.4bn in the same period last year, as sales of premium brands rose due to a crackdown on smuggling. Crops fell as a result of lay-offs. Group net sales rose to Ptas35.77bn from Ptas46.62bn.

Sales of the top of the range Philip Morris and Reynolds brands, such as Marlboro and Winston, which Tabacalera makes under licence, were particularly buoyant. These are the types most popular with smugglers.

"The results have evolved very much in line with expectations. We hope the final quarter will be similar and we are sticking to our original forecasts," Mr Rios said.

The company expects to cut the workforce by 750 people, or nearly 9 per cent, by the end of the year.

(This announcement appears as a matter of record only.)

October 1994



EUROPEAN INVESTMENT BANK

Pesetas 20,000,000,000

10,90%
Notes due 1.998

BANCO SANTANDER DE NEGOCIOS, S.A. UNION DE BANCOS SUIZOS

DEUTSCHE BANK, S.A.E.

BANQUE BRUXELLES LAMBERT
Sucursal en EspañaBNP ESPAÑA S.A.
Grupo Banque Nationale de ParisCREDIT COMMERCIAL DE FRANCE
Sucursal en España

CREDIT LYONNAIS

MIDLAND BANK plc.
Sucursal en EspañaSBS SOCIEDAD DE VALORES
Grupo Swiss Bank CorporationTOKYO SOCIEDAD DE VALORES Y BOLSA ESPAÑA, S.A.
Bank of Tokyo GroupPaying Agent
BANCO SANTANDER S.A.

Santander Investment

Headquarters: Madrid (Spain), Plaza del Marqués de Salamanca, 3 y 4 • 28006 Madrid • Tel. (341) 435 77 66 - 435 77 88
NEW YORK • LONDON • TOKYO • HONG KONG • MADRID • MILAN • LISBON • MEXICO D.F. • CARACAS • SAO PAULO • BUENOS AIRES • SANTIAGO DE CHILE
Banco Santander de Negocios, Member of the SFA.

"If this is your view of global futures markets
you're missing a world of opportunities"



MIKE STONE, MANAGING DIRECTOR, HSBC FUTURES: "When using futures and options, our clients have very high standards in terms of liquidity and security. MATIF meets these standards."

MATIF, the Marché À Terme International de France, has become one of the world's leading futures exchanges not only through the success of its contracts - such as the National Fibor and CAC 40 Index, which can be traded around the clock on GLOBEX, and the recently introduced currency options - but also through tight security control. MATIF, time and again, meets the demanding requirements of its international clients.

FOR FURTHER INFORMATION PLEASE CONTACT MATIF AT (33 1) 40 28 81 81

MATIF

MAKE THE MOST OF YOUR FUTURE

مكتبة المستقبل

INTERNATIONAL COMPANIES AND FINANCE

Viacom profits up seven-fold in third quarter

By Tony Jackson in New York

Acquisitions helped Viacom, the fast-growing US entertainment and media group, to a seven-fold rise in earnings a share in the third quarter.

The results included a first-time contribution from Paramount Communications, acquired for \$9.6bn earlier this year.

However, they have yet to reflect Viacom's \$3.4bn acquisition of Blockbuster, the video and music retailer, or its \$1.1bn sale of Madison Square Garden.

Net earnings were \$37.3m, compared with \$30.9m before extraordinary items, and earnings a share were \$1.32 against 18 cents. Sales in the quarter were \$2.1bn, up from \$508m.

Mr Frank Biondi, president, said the inclusion of Blockbuster would improve results further. "Our prospects for the fully integrated company, when all our operations are reflected and we begin to benefit from the many cross-divisional activities now under way, are tremendously promising," he said.

Blockbuster's sales in the

nine months to September were up 42 per cent to \$2.1bn and net profits by 26 per cent to \$360.2m.

Earnings from Viacom's television networks were up strongly, largely because of higher advertising rates and subscription revenues. However, profits from cable TV fell by 33 per cent, after a 12 per cent fall in the previous year as a result of government-imposed cuts in cable rates.

Among the activities acquired with Paramount, feature films earned \$88m on sales of \$431m in the quarter (no comparable figures were given).

Viacom said the quarter had been helped by such US releases as *Naked Gun 3½* and *Forrest Gump*. Television programming earned \$18.7m, affected by lower syndication sales. Paramount Parks earned \$30.3m, affected by lower attendance and higher costs.

The publishing division, also acquired with Paramount, earned \$175m on sales of \$701m. Results were helped by Paramount's own \$553m purchase of Maximilian, part of the bankrupt Maxwell empire, at the start of the year.

Molson to dispose of retail interests

By Bernard Simon in Toronto

Canada's Molson Companies plans to narrow its focus to brewing and specialised chemicals, and to dispose of its retail hardware business.

However, the company also warned yesterday that the present strike by North American ice-hockey players and a disappointing performance by Diversy, its international cleaning-services subsidiary, would push earnings for the fiscal year to March 1995 below last year's C\$125.7m (US\$92.5m).

Molson owns the Montreal Canadiens, last year's champion hockey team, as well as the arena where it plays. A dispute over players' salaries has led to an indefinite postponement of the start of this year's season.

Mr Mickey Cohen, chief executive, said yesterday Molson would leave the retail sector "in an orderly fashion" over the next year or two.

The retail interests, which include three chains of do-it-yourself hardware stores in Canada, generated 23 per cent of Molson's revenues of C\$2.97bn last year.

Bébéar keeps Axa on the global track

The French insurer's chief is sticking to his international vision, reports Andrew Jack

If there is one thing that is guaranteed to provoke Mr Claude Bébéar, head of Axa, the insurance group, it is to suggest his company is essentially French.

His focus for many years has been firmly international. Mr Bébéar was born in the Dordogne and began his career at Ancienne Mutuelle, a small mutual insurance company in Rouen (it became Axa after a series of mergers in the 1980s). He has since built it into one of the largest groups in the world, with more than \$200bn in assets under management.

Fresh from the Ecole Polytechnique in Paris in 1968, he was selected as "dauphin" to succeed the father of a classmate as head of Ancienne Mutuelle. He qualified as an actuary and worked throughout the company.

Before he was 30, he moved to Canada for two years to work for his company's affiliate. "I got to know North America and I understood that France is something small in the world," he says.

"I saw that there is another way to think than the French way. You realise that the way to do business is completely different elsewhere. I had to adapt to different ways of thinking."

It is a philosophy he has been committed to as he

expanded the group overseas. At the top are locally recruited managers. "They know the market and are known in the market." Below them are international teams who can bring in new ideas and prove more innovative than the local staff working alone.

Axa wasted no time expanding internationally. Once in charge, Mr Bébéar quickly began a merger and acquisition programme, first domestically and then abroad. "I was convinced that one day the market would change and become global."

"You could survive then with a small business. That is less and less true. Companies are becoming bigger, and laws and liabilities more complex. Even small businesses are selling products outside France. The market is becoming more concentrated. You have to be able to follow your customer."

While arguing for diversification to reduce dependency on a single economy, he stresses it is important for Axa to remain strong in France. "We need to be among the leaders in a market. It is better not to be in too many markets but strong in a few," he says.

That said, Mr Bébéar is sure the future for his business lies in Asia. This summer he began operations in Japan and Axa also has a representative office



Claude Bébéar: 'I had to adapt to different ways of thinking'

the group's business. "We are seen as a French company," he says. "We want to show that we are becoming more and more global."

This helps explain why he is keen to have stock market listings for Axa: first in New York next year, and then probably in London and Tokyo by 1997 at the latest. "It is important to raise money elsewhere," he says. "The French market is too small, and US pension funds prefer to invest in a company quoted there."

His sensitivity to being perceived as running an essentially French company is also reflected in a \$8m-a-year advertising campaign launched last month and aimed at international decision-makers.

He acknowledges, however, that some foreign investors are suspicious of the fact that Axa is controlled through a complex structure. Only 49 per cent is publicly held and the remainder is with seven insurance mutuals and several cross-shareholdings, which prevents any risk of takeover.

"I am very happy with the arrangement," he says. "We are not in danger, no one can buy us. It means we can invest even if we know the market is against us or unable to understand us. It keeps us out of the reach of raiders."

He does not rule out the pos-

sibility of relinquishing the controlling shareholding of the mutuals, but is concerned that this could lead to a takeover. "I see Mr [Michael] Milken as back in business in the US."

As for Axa's future, there is a paradox. Mr Bébéar has become known for developing a group stripped of hierarchy, with authority delegated and formality removed. "We have to tell managers they are not there to give orders to other people but to help them grow."

On the other hand, the company is clearly dominated by him. In the early 1980s, just before it became Axa, it was in danger of becoming known as "Groupe Bébéar", as one insider puts it.

"His company is not very hierarchical," says the director of a rival insurer. "But nothing gets done without Bébéar's knowledge or specific approval."

That prompts the question of what happens when he leaves. Now aged 59, he says he plans to start "reducing his involvement" from next year. He says no decision has finally been taken on his successor but he has written a letter of recommendation in case anything happens to him unexpectedly.

The choice could prove just as important as any of Axa's international plans.

Sybase acquires software group

By Louise Kehoe in San Francisco

Sybase, a leading supplier of database software for large computer networks, is to acquire Powersoft, a software development tools company, in a stock swap valued at about \$782m.

The acquisition is the latest in a series of software industry mergers over the past year.

"This merger will create the worldwide leader in client/server software," said Mr Mark Hoffman, Sybase chairman, chief executive and president. Sybase and Powersoft were, respectively, market leaders in database software and client/server software development tools, he said.

"The combination of the two companies strengthens our expertise, distribution, and product solutions to scale from the desktop to the enterprise."

The acquisition follows long-standing collaborative marketing arrangements

between the two companies. Sybase estimates that a third of its customers use Powersoft software development tools.

Based on figures for the 12 months ended in September, the combined company will have annual revenues of about \$730m, making it the seventh largest software company in the world. With a combined annual growth rate of 75 per cent, it will also be the fastest growing of the top 10 software companies worldwide.

Powersoft's share price soared on news of the acquisition, gaining almost \$12 to trade at \$73½ before easing to \$69½ in mid-session trading, up from Friday's close of \$61½. Sybase was down 1¼ at \$46½.

Under the acquisition agreement, Powersoft shareholders will receive 1.6 Sybase shares for each Powersoft share.

Powersoft, based in Concord, Massachusetts, will operate as an independent subsidiary of Sybase, which is based in Emeryville, California.

NEWS DIGEST

Kmart hit by warm weather

By Richard Tomkins in New York

Problems at Kmart, the US discount store group, appeared to have worsened yesterday when it reported a fall in after-tax profits from \$104m in last year's depressed third quarter to \$39m this time.

It was the seventh consecutive quarter of earnings decline. However, Kmart had warned last month that profits would be down, and the shares were little changed. In early trading, they were down ¾ at \$16.

Kmart blamed the profits fall on unusually warm weather in late September and early October, which affected customer purchases of autumn clothing.

It said sales in the core discount store division had strengthened in the quarter as a whole, with revenues up 2.7 per cent at stores that had been open for more than a year. However, the increase failed to translate into profits growth because sales were heavily weighted towards lower-margin goods.

Group revenues rose 9 per cent to \$3.89bn. Net income of \$104m for 1993 excluded \$10m of losses from discontinued operations. On the same basis, earnings per share fell from 22 cents to 8 cents.

Since the end of the quarter, Kmart has sold its 11.5 per cent stake in Coles Myer, the Australian retailer, for \$928m. It has also cut its stake in OfficeMax, one of its specialty retail-

ing subsidiaries, from more than 90 per cent to 25 per cent.

Strong sales growth at Toys R Us

Strong growth in domestic sales and a fall in tax charges helped Toys R Us, the US toy retailer, report a 26 per cent increase in net profits in its third quarter to October, writes Richard Tomkins.

Net income rose to \$47.4m from \$37.5m, but the comparison was flattered by a one-time tax charge of \$3m in last year's third quarter. Without the charge, profits growth would have been 12 per cent.

Sales rose 13 per cent to \$1.63bn and operating profits, 15 per cent to \$36m. Earnings per share, boosted by the company's stock repurchase programme, rose from 13 to 17 cents, a gain of 31 per cent.

Thomson ahead 18%

Thomson Corporation benefited from improvements in most of its publishing and travel businesses in the third quarter to post an 18 per cent rise in earnings, writes Bernard Simon.

The New York-based company, controlled by Canada's Thomson family, lifted net earnings to US\$263m, or 45 cents a share, from \$228m, or 39 cents, a year earlier. Sales rose to \$2.04bn from \$1.86bn.

Thomson Travel's operating profits climbed 15.5 per cent to \$194m. Its UK package-tour subsidiary achieved a 16 per cent rise in bookings last summer. Lunn Poly, the UK travel agency chain, is estimated to have boosted its market share by one percentage point, to 26 per cent. Operating earnings at the information and publishing division climbed 21 per cent.

Sophisticated Choice

Weepy? Adventure? Classic? Comedy? Horror? Western? Cartoon? With TeleWest you may well be spoiled for choice... and that's just the films. Add the education, sport, news, travel, music and children's programming and we can offer thirty something channels, some of them available twenty four hours a day. With plans for even more, you've no chance of getting bored.

TELEWEST

LEADING CABLE TELEVISION AND TELEPHONY IN THE UK

FOREX

Sovereign (Forex) Ltd.
24hr Foreign Exchange
Margin Trading Facility
Competitive Prices
Daily Free Service
Tel: 071-931 9188
Fax: 071-931 7114
4th Buckingham Palace Road
London SW1W 0DS

AMEL BANK LIMITED
USD 250,000,000
MULTICURRENCY FACILITY
AGREEMENT
DATED MARCH 25, 1994

In accordance with the provisions of the Securities Laws (Condition 1) of July 11, 1994, Amel Bank Limited has agreed to provide a line of credit to the borrower in the amount of USD 250,000,000, which will be used for the purpose of the borrower's business operations.

Amel Bank Ltd., Hong Kong
As Facility Agent

This advertisement is issued by TeleWest Communications plc and has been approved by Kierwatt Benson Limited, a member of The Securities and Futures Authority Limited, solely for the purpose of Section 57 of the Financial Services Act 1986.

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements of the Securities Act of 1933. These securities have been previously sold to Qualified Institutional Buyers under Rule 144A. This announcement appears as a matter of record only.

US\$480,035,400 Global Offering

Represented by

36,147,244 American Depositary Shares or Equivalent

USIMINAS



Usinas Siderúrgicas de Minas Gerais S.A.—USIMINAS

(Incorporated under the law of the Federative Republic of Brazil)

Each American Depositary Share Represents 10,000 Preferred Shares

Global Coordinator of the Combined Offering
Bear, Stearns & Co. Inc.

Price US\$13.28 Per American Depositary Share

United States Offering

19,880,984 Rule 144A American Depositary Shares

This portion of the underwriting is being offered in the United States.

Bear, Stearns & Co. Inc.

Morgan Stanley & Co.
Incorporated

Salomon Brothers Inc

Baring Securities Inc.

J.P. Morgan Securities Inc.

Paribas Capital Markets

Garantia Inc.

LatInvest Securities Inc.

Pactual Capital Corporation

International Offering

8,133,130 Regulation S American Depositary Shares

This portion of the underwriting is being offered outside the United States, Canada and Brazil.

Bear, Stearns International Limited

Baring Brothers & Co., Limited

Paribas Capital Markets

LatInvest Securities Limited

Morgan Stanley & Co.
International

Salomon Brothers International Limited

Argentaria Bolsa

BHF-BANK

Daiwa Europe Limited

Deutsche Bank
Aktiengesellschaft

Mediobanca - Banca di Credito Finanziario S.p.A.

Santander Investment

Brazil Offering

81,331,299,616 Preferred Shares

This portion of the underwriting is being offered in Brazil.

Banco Bozano, Simonsen S.A.

Banco Icatu S.A.

Banco Itaú S.A.

Banco ABC Roma S.A.

Banco América do Sul S.A.

Banco da Bahia Investimentos S.A.

Banco BBA Creditanstalt S.A.

Corretora BCN S.A. Valores Mobiliários

Banco de Desenvolvimento de Minas Gerais S.A.—BDMG

Banco Bradesco S.A. Citibank Corretora

Banco Econômico S.A.

Banco Fibra S.A.

Banco Inter-Atlântico S.A.

Banco Matrix S.A.

Banco Nacional S.A.

Banco Omega S.A. Banco Primus S.A. Unibanco-União de Bancos Brasileiros S.A.

Banco Brascan S.A.

Banco Chase Manhattan S.A.

Banco Fina de Investimento S.A.

Banco Financiero e Industrial de Investimento S.A.

Banco Fonte S.A.

Banco Investor S.A.

Banco Itamarati S.A.

Banco Multiplic S.A.

Banco Real de Investimento S.A.

Bancorp - Banco Comercial e de Investimento S.A.

Banespa S.A. Corretora de Câmbio e Títulos

Credireal S.A. Corretora de Câmbio e Valores

Geral do Comércio S.A. Corretora de Câmbio e Valores Mobiliários

Graphus S.A. Corretora de Câmbio e Valores Mobiliários

ING-Guilder Corretora de Câmbio e Títulos S.A.

BB - Distribuidora de Títulos e Valores Mobiliários

November 1994

INTERNATIONAL COMPANIES AND FINANCE

A listing in the time of calamity

Hanover Re has a lot riding on its partial float, writes Andrew Fisher

The first stock market listing of a German reinsurance company for 33 years — that of Hanover Re, to raise DM530m (\$353m) — comes at a time of more frequent natural disasters, higher premiums and a more selective approach in the industry to new business.

The issue is also one of the first with shares in nominal DM5 units instead of the usual DM50. These are now allowed under regulations aimed at encouraging private investors to buy more shares. Next to Switzerland, shares in Germany are the most expensive in Europe.

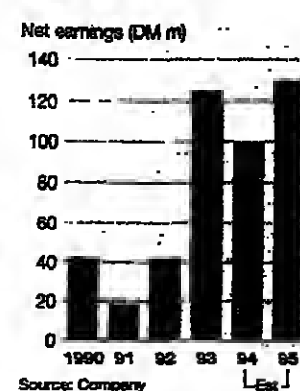
With its sister company, Eisen und Stahl Rückversicherung, Hanover Re is Germany's second largest and the world's fifth largest reinsurer. The new issue, in which 25 per cent of the capital is being sold, is the seventh largest in Germany since 1983.

Hanover Re and the issuing consortium, headed by Commerzbank, hope to convince German and foreign investors that the company's policy of forgoing growth in premium income in high-risk areas and concentrating on profitability will continue to pay off.

In deference to some analysts who thought the issue price might be too high for many investors, especially foreigners, the voting shares are offered at DM75 each for subscription from November 18 to 22. Some initial estimates were nearer DM90.

Mr Erich Coenen, a Commerzbank director, said yesterday the issue price was attractive, both "optically" compared with the high price of other reinsurance groups — Munich

Hanover Re



Source: Company



Michael Reischel: 'Industry cannot create money by magic'

Re stood at DM2,750 — and "analytically": the price-earnings ratio of 15.8 based on expected 1995 earnings is well under the German sector average.

With Eisen und Stahl, which is more domestically-oriented than Hanover Re, gross premium income last year was DM5.3bn, a rise of 30 per cent. The underwriting loss fell to DM122m from DM283m and net profits shot up by nearly 200 per cent to DM125m. Group investments totalled DM10.3bn.

Mr Michael Reischel, Hanover Re's chief executive, does not expect growth to be as spectacular this year or next.

"We have grown enormously over the past three years," he said. But the group had resisted the temptation to expand liability levels — risks are simply too high in certain areas. "So we expect lower growth over the next few years. We are cutting back where necessary," says Mr Reischel.

The message is the same as that last week from Munich Re, the world's biggest reinsur-

ance concern. Because disasters such as earthquakes, floods and typhoons have become more frequent, premiums have escalated. "Assets are more highly concentrated," said Mr Reischel. "Fifteen years ago, Hurricane Andrew in Florida would have caused a lot less damage."

The hurricane was the largest disaster, in terms of insured damage, to have hit the industry. January's earthquake near Los Angeles was the second worst.

As an example of risk areas where premiums have tended to rise steeply, Mr Reischel cites Japan where Typhoon Mireille caused heavy damage in 1991. "The trend for natural disasters seems to be on the rise," says Mr Reischel. More damage and more insurance payouts are definitely to be expected.

Because the industry spreads its exposure internationally, this trend affects premiums in all sectors, not just those where the risk is severest. "Insurance customers, whether private or corporate, have to

pay more if they want cover," says Mr Reischel. "The reinsurance industry can't create money by magic."

In the five years to 1993, premiums paid for worldwide catastrophe risks totalled nearly \$20bn, says Mr Herbert Haas, a director of Hanover Re. Damage payouts totalled just over \$18bn, but brokerage, interest and other costs pushed this up to \$25bn, leaving the industry with an overall deficit.

Thus, many reinsurers and primary insurance companies have pulled out or been forced out of the reinsurance business. Mr Reischel puts the figure at more than 100 since 1990. New reinsurance capacity is available from Bermuda, but Mr Reischel sees this as positive — "since new investors are only looking for returns; they will hopefully prevent a rates war."

Because it was founded as recently as 1968, he says Hanover Re has been spared some of the worst calamities, such as claims on asbestos or pollution liability. It has also kept out of the over-crowded London and Singapore reinsurance markets. However, it is raising its presence in Asia and Australia, where growth is high.

The company has no acquisitions in mind after buying NRG Victory Australia Life Reinsurance last year.

Hanover Re will use its DM230m share of the issue proceeds to lift its 4 per cent stake in Eisen und Stahl, with which it does business on a group basis, to a 53.9 per cent majority holding. The remainder will go to its parent, Haftpflichtverband der Deutschen Industrie (HDI), a mutually-owned insurer.

Czechoslovak Airlines seeks local investor

By Vincent Boland in Prague

Czechoslovak Airlines is about to enter talks with Czech financial institutions that could lead to a new shareholder injecting fresh capital into the loss-making carrier.

The move follows the withdrawal of Air France from an investment in CSA in March. The new investor is likely to

acquire part or all of the 49 per cent stake in CSA held by the Czech National Property Fund, the government body that owns shares in companies being privatised.

Mr František Slabý, CSA's executive vice-president for finance and planning, said the airline had abandoned its search for a single strategic partner to replace Air France,

and was seeking an alliance with a local investor.

"There are [Czech] institutions able and willing to be financial partners of CSA," he said. "The partner would be from the financial sector but not necessarily a bank."

Mr Slabý declined to say who the potential local investors might be. However, one local institution likely to be

approached is Česká Pojišťovna, the largest Czech insurance company, which has a 4.5 per cent stake in CSA.

The Consolidation Bank, the state-owned "hospital bank" that manages much of the bad debt of newly-privatised Czech companies, and which holds the 19.1 per cent stake in CSA formerly held by Air France, could also be considered.

All of these securities having been sold, this advertisement appears as a matter of record only.

U.S. \$402,500,000



CEMEX, S.A. de C.V.

4¼% Convertible Subordinated Notes Due November 1, 1997

A portion of the offering has been offered outside the United States and Mexico by the undersigned.

Goldman Sachs International

J.P. Morgan Securities Ltd.

Morgan Stanley & Co.
International

Swiss Bank Corporation

Acciones y Valores de Mexico, S.A. de C.V.
Grupo Financiero Banamex-Axion

Baring Brothers & Co., Limited

Bear, Stearns International Limited

Daiwa Europe Limited

Deutsche Bank AG London

Paribas Capital Markets

S.G. Warburg Securities

These securities have been sold in the United States in private offerings that included sales pursuant to Rule 144A under the Securities Act of 1933.

Goldman, Sachs & Co.

J.P. Morgan Securities Inc.

Morgan Stanley & Co.
Incorporated

November 1994

مكزامن التجميل

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Cost-cutting spurs Austrian utility at pre-tax level

Energie-Versorgung Niederösterreich (EVN), a leading Austrian energy utility, lifted pre-tax profits by 20.6 per cent to Sch1.08bn (\$100.3m) in the year to August 31 1994, mainly because of cost-cutting, writes Ian Rodger in Zurich.

Revenues of the company, 49 per cent of which has been privatised, advanced only 2.1 per cent to Sch10.5bn, reflecting the negative impact of warmer temperatures on energy sales. Also, gas sales declined because high rainfall enabled local utilities to buy or generate more of their needs from hydro sources.

Revenues from electricity sales were up 1.9 per cent to Sch7.1bn, while gas sales eased 0.9 per cent to Sch2.89bn. Heating sales jumped 32.9 per cent to Sch87m, due to the takeover of heating services for the city of Baden and other extraordinary factors.

EVN attributed the surge in pre-tax profits to increased volumes, improvements in energy efficiency and strict cost management. The average number of full-time employees in the year dropped 5.7 per cent to 2,884.

The company has agreed further contacts with electricity and gas utilities in the Czech Republic, Slovakia and Hungary, and has declared its interest in acquiring stakes when they are privatised.

Assuming that strong economic growth continued in the company's operating territory of Lower Austria, the outlook for next year's earnings was "promising", the company said.

cent, to 50 per cent, at no net cost to itself. The struggle for Lisheen developed because Chevron in 1982 agreed to sell its controlling stake to Lac Minerals of Canada. Ivernia claimed to have pre-emptive rights over Chevron's shareholding.

But this claim had to be tested in the Irish High Court which in September ruled in Ivernia's favour.

Lisheen is expected to have a life of 13 to 15 years producing an annual 155,000 tonnes of zinc, at a relatively low cash cost of 30 cents a lb. Capital expenditure is estimated at US\$184m and start-up is scheduled for early 1997.

Minorco owns 24.5 per cent of Ivernia, as does Outokumpu, the Finnish resources group.

News Corp 'lifts stake' in John Fairfax

Mr Rupert Murdoch's global media group, has lifted its stake in John Fairfax Holdings to about 3 per cent, according to an article in the Fairfax-owned Australian Financial Review newspaper. Renter reports from Sydney. The Financial Review said News Corp was understood to have bought 7.3m shares, representing about 1 per cent of Fairfax, earlier this month for A\$23m (US\$17.3m).

In July, News Corp revealed it had bought a stake in Australia's oldest newspaper publisher. The total stake is below the 5 per cent substantial shareholder notice that has to be lodged with the Australian Stock Exchange.

Fairfax is 15 per cent owned by Mr Kerry Packer's Publishing and Broadcasting and 25 per cent by Mr Conrad Black's The Telegraph group in the UK.

Growth at Portuguese telecoms operators

Companhia Portuguesa Radio Marconi, Portugal's intercontinental telecommunications operator, posted a 52.2 per cent increase in net profits to Esc4,720 (\$37.2m) for the first nine months of 1994 compared with the same period last year, writes Peter Wise in Lisbon.

Marconi, which is 51 per cent state-owned, attributed the rise to the beneficial effects of tariff reductions, cost-cutting and returns on international investments.

Meanwhile, Portugal Telecom (PT), the state-owned global operator formed from a merger of three companies in July, reported a first-half net profit of Esc1.1bn on a turnover of Esc155.9bn.

Marconi is to be integrated into PT by the end of the year, before the partial privatisation of the new group in 1995. The government has not yet made clear how Marconi's private shareholders, mainly US and UK institutional investors, are to be compensated.

Options at Warburg

Liffe has announced that S.G. Warburg has been approved to make a market in equity options, bringing to 11 the total number of market makers at the exchange, writes Richard Lapper in London.

Warburg will today begin making a market in 36 equity options. It will operate as an "assigned market maker", in which it is committed to a continual presence in the pit for the purpose of making and updating two-way prices in 16 equity options.

Fujitsu and Sharp in multimedia alliance

By Michio Nakamoto in Tokyo and Alan Cane in London

Fujitsu, Japan's largest manufacturer of computers, and Sharp, the consumer electronics maker, yesterday announced an alliance to develop new products based on mobile communications, information processing and imaging.

The move comes as Japan's electronics industry is beginning to position itself for the emerging market for products

which transcend the traditional boundaries of computing, telecommunications and consumer electronics.

The so-called multimedia market is expected to grow rapidly over the next few years, providing new product possibilities for consumer electronics companies finding it difficult to sustain a flow of new ideas and for computer manufacturers hit by falling profit margins.

The first development by Fujitsu and Sharp will be a mobile telecommunications

system allowing users of "Zaurus", a hand-held computer made by Sharp, to tap into, and extract information from, a data network operated by Fujitsu.

The two companies said they would be working on ways to ensure their products could be connected: "We will work together to develop advanced technologies in devices and interfaces that can become industry standards."

The alliance brings together two companies with recognised strengths in areas expected to

be crucial to the development of advanced multimedia products. Fujitsu is a leader in information processing and communications systems technologies.

Sharp, for its part, has become dominant in liquid crystal display panels, and has experience in new personal information tools software through its agreement with Apple to manufacture the US company's personal digital assistant.

Fujitsu could learn from Sharp's speed of development

and its ability to bring out hit products, said Mr Mikio Ohtsuki, Fujitsu vice-president. Fujitsu has been attempting to move increasingly into the consumer market with the launch last year of a multimedia machine which confers the capabilities of a personal computer on an ordinary TV.

Fujitsu already provides Sharp with semiconductors while Sharp supplies Fujitsu with liquid crystal display panels. However, the two companies have no plans to co-operate in these fields.

Barlow improves on forecasts by boosting net profits 47.8%

By Mark Suzman in Johannesburg

Barlow Limited, the ramp of South African conglomerate Barlow Rand, which was unbundled last year, has improved on initial forecasts by reporting after-tax profit of R412.4m (\$117m) for the year ended September, a rise of 47.8 per cent from the pro forma figures of R279m for the previous year.

In spite of the sale of several businesses during the year, especially in its troubled offshore subsidiary, UK-based J. Bibby & Sons, turnover rose to R12.87bn, up from R11.76bn previously.

Operating profit rose by 72.6 per cent to R405.2m from R234.8m while interest paid dropped to R178.3m from R230.8m.

The group's balance sheet remains sound, with the debt/

equity ratio at a comfortable 13.4 per cent and cash in hand of some R707m.

Barlow's successful launch of a \$75m international bond issue also testified to the company's growing international profile.

Mr Warren Clewlow, chairman, said the results reflected a stronger management focus in the reconstituted group. He noted that Barlow had also benefited from the upturn in the domestic trading environment during the second half of the year following the South African elections in April.

The largest contributor to earnings was Pretoria Portland Cement, which benefited from increased demand for cement and lime products.

Both PPC and construction subsidiary Federated-Blakie, which also improved in the second half, are expected to achieve higher volumes over

the coming year as a result of the government's large-scale housing programme.

At the same time, increased demand for earthmoving equipment helped Barlows Equipment division Plascon also performed satisfactorily. But Barlows Consumer Electric Products continued to suffer from a depressed consumer appliance market, and J. Bibby's improved bottom line came only after a major restructuring, involving the sale of non-core assets to offset heavy losses in operations in Spain and Portugal.

Mr Clewlow predicted that the coming year would see a continued improvement in group earnings given the reduction in overseas borrowings and the group's appointment as Caterpillar dealer in four additional African countries.

Air NZ expects to top 37% gain in earnings

By Terry Hall in Wellington

Air New Zealand expects profits for the current year to exceed comfortably the 37 per cent rise in tax-paid earnings to NZ\$190m (US\$118m) achieved in the 12 months to last June, Mr Bob Matthew, chairman, told yesterday's annual meeting in Wellington.

He said the company expected to expand its international passenger capacity by more than 16 per cent this financial year. This would primarily stem from the introduction of new non-stop services between Los Angeles and Sydney en route to New Zealand, and new links from Brisbane to the new Japanese airport, Kansai.

Mr Matthew criticised Canberra for this month's decision to suspend unilaterally the single market aviation agreement with New Zealand, one week before Air New Zealand was due to have started domestic

services within Australia.

He said Australian travellers should not "buy their government's outrageous proposition" that either Air New Zealand or its government was to blame for the collapse of the agreement, which would have brought downward pressures on Australian air fares.

Mr Matthew added that both airline and government had maintained an unprovocative stance "throughout this remarkable sequence of events", in spite of Australian initiatives to angle the competitive environment in favour of Ansett and Qantas, the Australian carriers.

"Matters must be put right if Air New Zealand is not to find itself commercially disadvantaged," he said. "We hope we will not need to seek recourse by way of the various remedies available to us under the original agreement to which both governments are signatories."

JR West listing decision this week

Japan's transport ministry will decide this week whether to go ahead with the listing of West Japan Railway (JR West) as originally planned, Reuters reports from Tokyo.

The government is considering whether to list JR West on Japan's stock exchanges before the end of the current fiscal year next March, transport vice-minister Mr Michihiko Matsuo was quoted by a ministry spokesman as telling a news conference.

"We are in a difficult situation, but we will make a decision soon, probably by the end of this week," Mr Matsuo was quoted as saying.

JR West applied in August to be listed on six Japanese exchanges, including the Tokyo Stock Exchange and Osaka Securities Exchange.

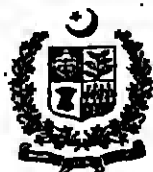
Most stock market participants expect the JR West listing to be postponed following the unsuccessful October 27 listing of another government entity, Japan Tobacco.

Japan Tobacco was offered to the public at Y1.44m, but failed to close above its initial offering price on its first trading day. It has continued falling since then and ended at Y961,000 on Monday.

Minorco wins battle for Lisheen project

A bitter battle for control of the Lisheen project in County Tipperary, Ireland, the second-largest zinc-lead deposit in Europe, has ended in victory for Minorco, the overseas investment arm of the Anglo American-De Beers group of South Africa, and Ivernia West, a junior Irish company, writes Kenneth Gooding.

Minorco has paid Ivernia \$77m to acquire 50 per cent and management control of Lisheen. Ivernia immediately beforehand paid \$77m cash to Chevron to buy the US oil group's 52.5 per cent stake. Ivernia says it thereby has lifted its share of the Lisheen project by 2.5 per



Pakistan Privatization of Kot Addu 1,600 MW Thermal Power Station Water and Power Development Authority

The Government of Pakistan announces the commencement of a competitive process to select an eligible investor or consortium to acquire a 26% equity interest and management control in the Kot Addu Thermal Power Station. Kot Addu is a multi-faceted facility which will have a total capacity of approximately 1,600 MW upon completion of additional capacity scheduled for mid-1995.

Prospective investors are asked to express their interest in order to receive the Request for Qualification which will be available from November 20, 1994. Upon qualification, bidding instructions and access to detailed due diligence materials will be provided. Qualification will be based principally on relevant experience and credentials in operating similar facilities in addition to financial strength.

The Government of Pakistan has engaged CS First Boston to act as its financial advisor in all aspects of the selection process. BMA Capital Management is assisting CS First Boston in this effort. Expressions of interest should be submitted to Mr. James Bartlett, CS First Boston, at the address below. Enquiries may be directed to any of the following representatives:

New York	New York	Karachi
Mr. James Bartlett CS First Boston Corporation Park Avenue Plaza 55 East 52nd Street New York, NY 10055 United States of America Tel: 212-409-4841 Fax: 212-355-4937	Mr. Hugh Gollan CS First Boston Corporation Park Avenue Plaza 55 East 52nd Street New York, NY 10055 United States of America Tel: 212-909-4753 Fax: 212-909-4937	Mr. Moazzam Malik BMA Capital Management Ltd. 801 Uni Tower L.I. Chundrigar Road Karachi, Pakistan Tel: 9221-243-0532/3 Fax: 9221-243-0748



CS FIRST BOSTON

CS First Boston Limited, a member of SFA, has approved this advertisement solely for the purposes of Section 37 of the Financial Services Act 1986.

PHILIPPINES

October 1994
EEI Corporation
SFR 30,000,000
15% Convertible Notes due 2000
Lead Manager
Bankers Trust AG

THAILAND

May 1994
Alphatec Electronics
Public Company Limited
US \$45,000,000
4% Convertible Notes due 1999
Lead Manager
Bankers Trust AG

April 1994
Robinson Department Store
Public Company Limited
US \$40,000,000
6% Convertible Bonds due 2004
Co-Lead Manager
Bankers Trust International PLC

TAIWAN

November 1994
Taiwan Kohn Co., Ltd.
Yen 4,000,000,000
2% Convertible Notes due 2000
Lead Manager
Bankers Trust International PLC

July 1994
President Enterprises Corp.
US \$100,000,000
14% Convertible Bonds due 2001
Exclusively for shares of
"Ten Yi Industrial Corp."
Joint Lead Manager
Bankers Trust International PLC

June 1994
Chuntee Electronic Co., Ltd.
SFR 60,000,000
2% Convertible Notes due 2000
Lead Manager
Bankers Trust AG

March 1994
ADI Corporation
SFR 60,000,000
7% Convertible Notes due 1998
Co-Lead Manager
Bankers Trust AG

KOREA

July 1994
GoldStar Co., Ltd.
1,496,524 Global
Depository Shares
Rate 144A private offering
US Co-Lead Manager
BT Securities Corporation

March 1994
Youngsae Corporation
SFR 15,000,000
5% Convertible Notes due 1999
Co-Lead Manager
Bankers Trust AG

September 1993
CITIC Frontier Fund PLC
US \$99,400,000
14% Convertible Notes due 1999
Lead Manager
Bankers Trust International PLC

July 1993
Ssangyong Oil Refining
Company Limited
US \$150,000,000
3% Convertible Bonds due 2008
Co-Lead Manager
Bankers Trust International PLC

Leading the way
for
Asian
corporate
issuers
in the
global
equity capital
markets.

HONG KONG

April 1994
G.M. Piff AG
12% Convertible Notes due 2000
SFR 85,000,000
2% Convertible Notes due 2000
Lead Manager
Bankers Trust AG

December 1993
S. Mega International
Holdings Limited
US \$47,500,000
2% Convertible Notes due 2004
Co-Lead Manager
Bankers Trust AG

December 1993
Lai Fung Overseas
Finance Limited
US \$150,000,000
Convertible Guaranteed Bank
Convertible after the IPO into shares
of Lai Fung Holdings Limited
Joint Co-Lead Manager
Bankers Trust International PLC

These leading Asian companies selected Bankers Trust as a lead manager when raising equity-related capital in the global markets. Bankers Trust's innovative structuring and distribution capabilities, and commitment to secondary market liquidity, resulted in these and other equity offerings for clients in the emerging markets of Asia, Latin America and Europe.

Bankers Trust
LEAD FROM STRENGTH.

INTERNATIONAL COMPANIES AND FINANCE

All of these securities having been sold, this announcement appears as a matter of record only.

November 1994

2,800,000 Shares

Foreign & Colonial

The Foreign & Colonial
Emerging Middle East Fund, Inc.

Common Stock

The NYSE symbol is FMC.

Foreign & Colonial Emerging Markets Limited - Investment Advisor
International Finance Corporation - Structuring Advisor
Mitchell Hutchins Asset Management Inc. - Administrator

This portion of the offering was offered outside the United States by the undersigned.

900,000 Shares

Nomura International

PaineWebber International

Robert Fleming & Co. Limited
UBS LimitedParibas Capital Markets
S.G. Warburg Securities

This portion of the offering was offered in the United States by the undersigned.

1,400,000 Shares

Nomura Securities International, Inc.

PaineWebber Incorporated

JW Charles Securities, Inc.

Alex. Brown & Sons	Dillon, Read & Co. Inc.	A.G. Edwards & Sons, Inc.	Kemper Securities, Inc.
Oppenheimer & Co., Inc.	Salomon Brothers Inc.	S.G. Warburg & Co. Inc.	
Advent, Inc.	Arnold and S. Bleichroeder, Inc.	William Blair & Company	
J. C. Bradford & Co.	The Chicago Corporation	Cowen & Company	Dain Bosworth
Rahnestock & Co. Inc.	First Albany Corporation	First of Michigan Corporation	
Forman & Smith	Gruntal & Co., Incorporated	Jacobsen Montgomery Scott, Inc.	
Ladenberg, Thielmann & Co. Inc.	C.J. Lawrence/Deutsche Bank	Legg Mason Wood Walker	
Mabon Securities Corp.	McDonald & Company	Morgan Keegan & Company, Inc.	
Nedham & Company, Inc.	Piper Jaffray Inc.	Principal Financial Securities, Inc.	
Ramscher Pierce Refines, Inc.		Raymond James & Associates, Inc.	
The Robinson-Humphrey Company, Inc.		Roney & Co.	Stephens Inc.
Stifel, Nicolaus & Company	Sutro & Co. Incorporated	Thacker Anthony	
Wedbush Morgan Securities		Wheat First Ruchter Slinger	
George K. Baum & Company	Branch, Cabell and Company	Calton & Associates, Inc.	
Crowell, Woodson & Co.	Ferris Baker Watts	First Colonial Securities Group Inc.	
Hanifen, Imhoff Inc.	J.J. R. Hilliard, W.L. Lyons, Inc.	Howe Barnes Investments, Inc.	
Interstate Johnson Lane	Johnston, Lemmon & Co.	John G. Kinnard and Company	
McGinn, Smith & Co., Inc.	Mesrow Financial, Inc.	The Ohio Company	
Packer/Hunter	Pennsylvania Merchant Group Ltd	Rodman & Benschaw, Inc.	
Sands Brothers & Co., Ltd.	The Seidler Companies	Maribel Siebert & Co., Inc.	
SoundView Financial Group, Inc.	Southwest Securities, Inc.	Spencer Stuart	

This portion of the offering was bought by
INTERNATIONAL FINANCE CORPORATION

500,000 Shares

Boral wins
go-ahead for
executive
share plan

By Nikki Tait in Sydney

Shareholders in Boral, the large Australian building products company, yesterday forced a poll on two elements of its controversial executive share plan.

Although both proposals were subsequently approved by large margins at the annual meeting in Sydney, the shareholder action demonstrated simmering unease among some investors at the proliferation of more generous forms of executive remuneration.

Shareholders have expressed fears that the country could be about to adopt US-style reward schemes, while analysts have suggested that - at least in some instances - the conditions designed to give executives incentives through share-based remuneration packages are being made too easy.

The first proposal represented an amendment to Boral's executive share plan, allowing the company to pay up to 1 per cent of operating profit before abnormal items and tax into a trust, which could be used to acquire shares on behalf of executives.

The second concerned the purchase and allocation of shares worth A\$225,863 (US\$167,306) to Mr Tony Berg, who became managing director of Boral in January. Mr Berg was formerly managing director of Macquarie Bank, the Sydney-based investment bank.

Mr Berg's service agreement states that performance incentives and certain entitlement in lieu of superannuation are paid to the executive share plan, and used to buy Boral shares. The permission was sought in relation to incentives/superannuation earned in the period to end-June.

Opponents of the motions outvoted supporters at the meeting itself. But both proposals were carried in a poll, with more than 95 per cent of votes in favour.

At the meeting, shareholders were told that first-quarter results showed "a healthy increase" in both sales and profits, and that the full year should be "a good one".

Telco ahead at Rs562.8m
on record sales and outputBy Shriraz Sidhva
in New Delhi

Tata Engineering and Locomotive Company (Telco), India's leading commercial vehicle maker, saw operating profit in the six months to end-September almost double to Rs2.34bn (\$71.3m) from Rs1.12bn a year earlier.

Net profit for the period advanced to Rs562.8m from Rs301m.

Telco said market conditions during the first half of the year had improved significantly since last year.

The company said it had achieved record levels of production and sales.

The sustained recovery in demand for the automotive sector had pushed up vehicle sales

to 53,391 units from 37,507 vehicles last year.

Vehicle production increased to 57,313 vehicles from 25,197 in the same period last year.

Cheaper borrowing should also have a positive impact on the company's performance for the rest of the year.

Meanwhile, Tata Iron and Steel, the flagship company of the Bombay-based Tata group, said operating profit for the same period rose by 40 per cent to Rs2,068m.

This was achieved as a result of a richer product mix and improved control over costs. Net profits of Rs668.1m compared with Rs46.3m in the corresponding period last year.

Analysts said that although the increase was sharp it was below expectations. Domestic

demand for steel was buoyant, reflecting an increase in domestic sales of 33 per cent, to 758,000 tonnes.

Exports almost halved to 155,000 tonnes from 308,000 tonnes, forcing TISCO to concentrate on the home market, and raising its domestic share to 14 per cent from 11 per cent last year.

Overall production increased by 9 per cent to 1.08m tonnes from 994,500 tonnes last year. The company said results would improve later this year with the near completion of its modernisation programme.

Initial losses in the company's cement unit, which started operations in March, had an adverse effect on the half-year results.

Japanese
developers
hit by lower
rental rates

By Eniko Terazono in Tokyo

Japan's leading property developers were hit by declining office rental rates and a fall in interest

income in the first six months of the fiscal year.

Mitsui Fudosan saw a 50 per cent plunge in recurring profits - before extraordinary items and tax - to Y4.7bn (\$48.2m) due to a sharp narrowing of profit margins because of a cut in office rents and a rise in expenses stemming from sales of luxury houses.

Sales fell 0.3 per cent to Y242.5bn and after-tax profits dropped 43.8 per cent to Y4.2bn. Product related costs were equivalent to 81.7 per cent of income.

In the second half, the company expects to post extraordinary losses of Y800m related to aid to its finance subsidiary, but it added that the losses would be covered by profits from shareholdings.

For the full year to March, recurring profits are expected to fall 28.8 per cent to Y12bn on an 8.2 per cent decline in sales to Y730bn.

Mitsubishi Estate said interim recurring profits fell 4.3 per cent to Y28.8bn while sales rose 12.3 per cent to Y293.5bn due to its new buildings in Tokyo and Yokohama. After-tax profits rose 18.3 per cent to Y21.5bn.

For the full year to March, the company expects recurring profits to decline 25.2 per cent to Y35bn on a 4.6 per cent fall in sales to Y420bn.

Suzuki Motor lifts
forecast to Y23.5bn

Suzuki Motor, Japan's largest producer of minicars and the world's third-largest manufacturer of motorcycles, expects parent operating profit to reach Y23.5bn (\$241m) in the year to March 1995, up from its May forecast of Y21.5bn.

The company's vice-president, Mr Yoshio Saito, said yesterday. Renter reports from Tokyo.

Operating profit totalled Y21.84bn in 1993-94.

The revision was based on higher-than-expected sales of the minivan-type 660cc Wagon R, and cost-cutting efforts in the first six months to September.

Suzuki, which is 3.4 per cent owned by US carmaker Gen-

eral Motors, announced first-half parent operating profit of Y14.76bn, up 21.8 per cent from a year earlier.

The six-month operating profit was a record for Suzuki, surpassing the previous high of Y13.79bn in the first half of 1992-93.

However, projected full-year operating profit would not match the record of Y24.61bn in 1990-91, Mr Saito said.

Suzuki revised its forecast for 1994-95 depreciation costs to Y47bn from a May prediction of Y45.30bn, compared with Y51.80bn in 1993-94.

It left its forecast of capital investment unchanged from a May forecast of Y30bn, against Y24.20bn a year earlier.

Thai bank posts
sharp advance
at nine months

Thailand's Bangkok Bank of Commerce, a medium-sized commercial bank, yesterday announced that net profit for the first nine months had jumped 144 per cent to Bt384.1m (\$15.4m), AP-DJ reports from Bangkok.

At the same stage last year the bank had net profit of Bt157.7m.

Earnings per share advanced 106 per cent to Bt1.03 from Bt0.50.

Thai Insurance, an affiliate of Thai Bank, said its net profit fell 5.1 per cent to Bt10.1m in the third quarter from Bt10.6m a year earlier.

Earnings per share were 4.9 per cent lower at Bt2.63, compared with Bt2.66 last year.

Sony Music wary after first-half drop

Sony Music Entertainment (Japan) is cautious on future earnings after it posted a drop in both parent and group earnings in the first half. Renter reports from Tokyo.

Foreign exchange market instability and cuts in capital investment in Japan were cancelling out rises in consumer spending and a bottoming-out

in corporate earnings, it said. In the six months to September, Sony Music, which is 71 per cent owned by the consumer electronics group Sony Corp, reported a 5 per cent fall in parent recurring profits - before extraordinary items and tax - to Y9.41bn (\$95.5m).

Group recurring profits in the six months were Y16.61bn,

down 16.4 per cent. But for the full year to March 1995, Sony Music forecast parent recurring profits of Y20.2bn against Y18.84bn a year earlier, and group recurring profits of Y22bn against Y25.8bn.

For the parent company, new releases by top Japanese and overseas artists is likely to boost earnings. But the higher-

than-expected cost of setting up two record companies this year and falling sales at a sports goods subsidiary will hit group earnings.

A decline in sales of Japanese-language records and earnings from financial investments as well as a rise in the company's tax bill hurt first-half earnings.

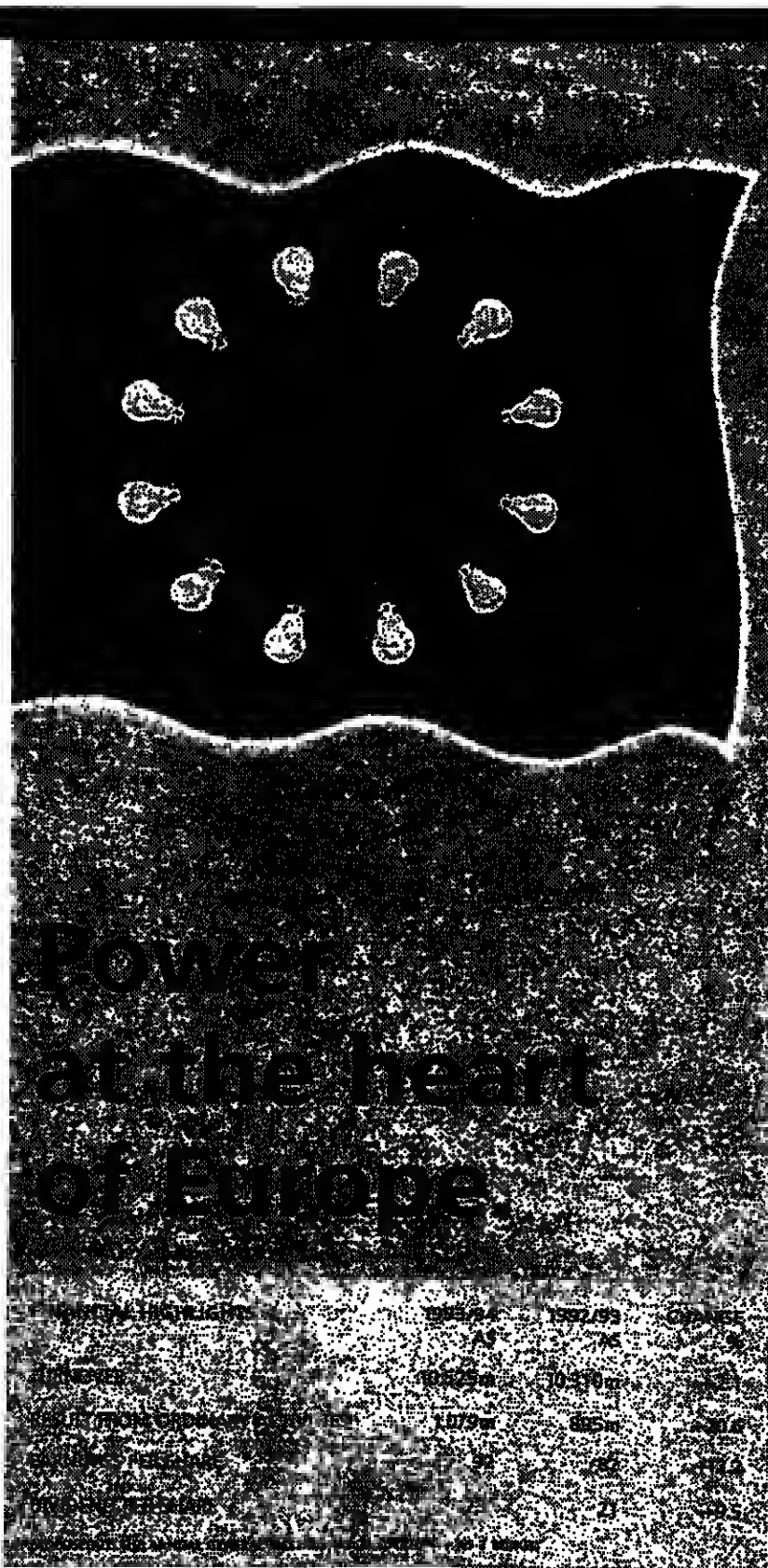
EVN is one of the leading energy utilities in Austria - a country which is warming up for entry to the European Union by continuing to outperform the European average for economic growth.

EVN's core business is the production and supply of electricity, gas and heating in Lower Austria - the country's largest and most populous Federal State.

Beyond our own market, of course, lie the countries of the "new" Europe: the Czech Republic, Slovakia and Hungary. In the last year, we have turned our proximity to these countries into real links for the future by entering into co-operation agreements with several key regional energy companies in advance of their planned privatisation programmes.

Not content with these opportunities for growth, we are also continuing our diversification strategy by developing new businesses to capitalise on the specialised know-how and regional infrastructure of our core energy business. These include a joint waste incineration venture with the government of Lower Austria, and a plan to utilise our high voltage network's glass fibre earth cable for telecommunications purposes.

As you can see, our 1994 results are positive. Our future prospects are even more so.

EVN Energie-Versorgung
Niederösterreich
Aktiengesellschaft

EVN

FOR MORE INFORMATION, CONTACT DR. GEORG MALE, EVN INVESTOR RELATIONS, A-2344 MARIA ENZERSDORF, AUSTRIA. TELEPHONE: +43 2236 200 2724 FAX: +43 2236 200 2600.

INDUSTRIVÄRDEN 50 YEARS

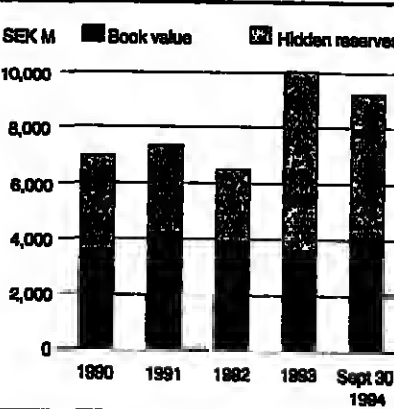
Quarterly Report January 1 - September 30, 1994

■ Consolidated earnings after financial items, but before gains on sales of stocks and other nonrecurring items, totaled SEK 615 M (206).

■ Including nonrecurring gains, totaling SEK 713 M, earnings amounted to SEK 1,328 M (597).

■ The value of the portfolio of listed stocks on September 30, 1994, was SEK 9.2 billion. Adjusted for purchases and sales, the value of the portfolio has decreased by 8 percent since the beginning of the year. The General Index has risen by 1 percent.

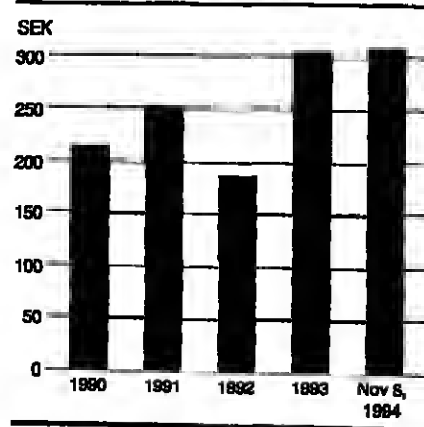
Market value of listed stock portfolio and hidden reserves



■ Net asset value as per November 9, 1994, has been calculated at SEK 305 per share and CPN.

■ The full-year earnings forecast for 1994, calculated after financial items but before sales of stocks and other nonrecurring items, has been raised to approximately SEK 750 M. Nonrecurring gains as per September 30 amounted to SEK 713 M.

Net asset value per share and CPN

AB Industrivärden
Box 5403, S-114 84 Stockholm
Phone +46 8 666 64 00, Fax +46 8 661 46 28

All of these securities having been sold, this announcement appears as a matter of record only.

November 1994

35,700,000 Shares

OfficeMax®

Common Shares

6,500,000 Shares

The above shares were offered outside the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette
Securities Corporation

Morgan Stanley & Co.
International

William Blair & Company

Dean Witter International Ltd.

McDonald & Company
Securities, Inc.

Barclays de Zoete Wedd Limited

Cazenove & Co.

Credit Lyonnais Securities

Deutsche Bank
Aktiengesellschaft

Indosuez Capital

Internationale Nederlanden Bank N.V.

James Capel & Co.

Kleinwort Benson Securities

Lazard Brothers & Co., Limited

Paribas Capital Markets

N M Rothschild and Smith New Court

Société Générale

Sumitomo Finance International Plc

UBS Limited

29,200,000 Shares

The above shares were offered in the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette
Securities Corporation

Morgan Stanley & Co.
Incorporated

William Blair & Company

Dean Witter Reynolds Inc.

McDonald & Company
Securities, Inc.

Bear, Stearns & Co. Inc.

Alex. Brown & Sons
Incorporated

A.G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

Hambrecht & Quist
Incorporated

Lazard Frères & Co.

Lehman Brothers

Montgomery Securities

J.P. Morgan Securities Inc.

Oppenheimer & Co., Inc.

PaineWebber Incorporated

Prudential Securities Incorporated

Robertson, Stephens & Company

Salomon Brothers Inc.

Smith Barney Inc.

SBCI Swiss Bank Corporation

UBS Securities Inc.

Wertheim Schroder & Co.
Incorporated

Sanford C. Bernstein & Co., Inc.

C.J. Lawrence/Deutsche Bank
Securities Corporation

Advest, Inc.

Arnhold and S. Bleichroeder, Inc.

Robert W. Baird & Co.
Incorporated

J. C. Bradford & Co.

The Chicago Corporation

Cowen & Company

Crowell, Weedon & Co.

Dain Bosworth
Incorporated

Equitable Securities Corporation

First Albany Corporation

First of Michigan Corporation

First Southwest Company

Furman Selz Incorporated

Grunthal & Co., Incorporated

Interstate/Johnson Lane
Corporation

Janney Montgomery Scott Inc.

Johnston, Lemon & Co.
Incorporated

Edward D. Jones & Co.

Josephthal Lyon & Ross
Incorporated

Kemper Securities, Inc.

Ladenburg, Thalmann & Co. Inc.

Legg Mason Wood Walker
Incorporated

Moran & Associates, Inc.
Securities Brokerage

Morgan Keegan & Company, Inc.

Needham & Company, Inc.

Neuberger & Berman

The Ohio Company

Piper Jaffray Inc.

Principal Financial Securities, Inc.

Ragen MacKenzie
Incorporated

Rauscher Pierce Refsnes, Inc.

Raymond James & Associates, Inc.

The Robinson-Humphrey Company, Inc.

Roney & Co.

Scott & Stringfellow, Inc.

Stephens Inc.

Sutro & Co. Incorporated

Tucker Anthony
Incorporated

Unterberg Harris

Wheat First Butcher Singer

Adams, Harkness & Hill, Inc.

Baron Capital, Inc.

Brean Murray, Foster Securities Inc.

Fahnestock & Co. Inc.

Luther, Smith and Small

Mabon Securities Corp.

Parker/Hunter
Incorporated

Pennsylvania Merchant Group Ltd

Pryor, McClendon, Counts & Co., Inc.

The Seidler Companies
Incorporated

Sturdivant & Co., Inc.

Williams MacKay Jordan & Co., Inc.

First closure of Peregrine fund

by Mr Gordon Wu, the Hong

مكنا من الأصل

Shock horror.

Here, exactly as they were brought out of China, are three objects which have inflicted more pain and terror than you can ever imagine.

They are electric batons, smuggled out of the Chinese prison, where they were being used to torture prisoners.

The dirt on them is real.

The man who brought them out took a terrible risk. He was desperate to show the world what is happening in China's prisons.

The baton on the left is shaped for easy insertion into the body.

When the black button is thumbed, the three metal bands around the shaft become alive with electricity.

The chunky object looks like a curling tong, but when it touches you, there's a crackle of blue flame and a shock powerful enough to burn skin and damage internal organs.

It was made in the Jing Jiang Radio No. 4 Factory, in Jiangsu, one of many such works in China mass-producing electric truncheons, cattle-prods and other items, which they then proudly advertise in glossy brochures.

In Chengdu city, for instance, the Mensuo factory specialises in ironware: shackles, chains, handcuffs, thumb-cuffs and leg-irons.

Some of these gruesome objects are immensely heavy, others are ingeniously designed to cause the maximum pain.

This torturer's toolkit is used daily in China's prisons to punish those who have called for the democratic freedoms we often take for granted.

The torture of Liu Gang.

Liu Gang is a Physics graduate student from Beijing who took part in the 1989 pro-democracy demonstrations in Tiananmen Square.

One of the 21 'Most Wanted' students in China, he was jailed in 1989 and later sentenced to six years imprisonment for 'counter-revolutionary' crimes.

Liu is what Amnesty calls a 'prisoner of conscience', that is, someone locked up in prison for expressing his non-violent political views.

Not just imprisoned. In a letter smuggled out of China last year, Liu claims that he has been repeatedly tortured. The Chinese Government denies this, but no impartial investigation has ever taken place.

Its denial might carry more weight if the vicious tortures Liu Gang and other prisoners describe were in the slightest bit unusual, but, sadly, they are not.

A catalogue of horrors.

We now begin a catalogue of horrors that some people will find upsetting.

Please read it carefully. The information has come directly from prisoners who want the world to know what they are suffering. Often they have taken great risks to get the details out.

Liu Gang was one of 11 political prisoners held at Lingyuan No. 2 Labour-Reform Detachment in Liaoning province.

Their ordeal began when they angered the authorities by refusing to admit they were 'criminals'. Six were taken away to be tortured.

When the electric baton being used on Tang Yuanjuan ran out of power, the guard began kicking him with tough leather boots and broke two of his ribs.

Leng Wanbao remained silent when questioned, so they forced open his mouth and stuck the electric truncheon in.

Kong Xianfeng was attacked in a special way. The guards applied their electric batons simultaneously to different parts of his body and he started bleeding behind the ears.

When Liu Gang's turn came, they applied the electric batons to his genitals.

He was put in leg-irons weighing about 20 pounds. He wore these for several weeks.

Liu was also forced to sit without moving on a bench for as long as 12 hours a day, leaving his body in agony.

50,000 volts through a naked man.

On the second anniversary of the 1989 massacre in Beijing, a prisoner called Li Jie staged a one-day hunger strike in memory of those who had died in Tiananmen Square and elsewhere calling for democracy - many of them mown down by machine guns, some crushed by tanks.

He was stripped naked and dragged onto a stage where the prison's Brigade Commander shouted and blustered at him before applying a huge 50,000 volt electric baton to his inner thighs.

Two other guards gave him high voltage shocks to his head, neck, shoulders, armpits, chest, stomach and fingers.

Li Jie went into spasms and passed out.

'Su Qin carries a sword on his back.'

To complement their skill with electric batons, many Chinese prison guards are shackle experts.

They have invented several tortures with fancy names like 'Bending three wheels', 'A string of bells', and 'Su Qin carries a sword on his back'.

In 'Su Qin', one arm is bent back over the shoulder, while the other is twisted behind the back.

The hands are pulled together and the wrists tightly shackled.

A prisoner manacled in this manner can be boistered by his wrists and left hanging for hours, till he loses all feeling in his arms.

'Chain-shackling' is the science of cuffing a prisoner's hands and feet together.

One especially cruel method is as follows: find the smallest handcuff that fits the prisoner's wrist, then cram both wrist and ankle into it, using pliers and hammers to snap the cuff shut.

The pain of this torture is indescribable.

The prisoner reportedly screams all the time he or she remains shackled, until silenced by hoarseness.

Screaming, of course, can make matters

worse, if it irritates the guards.

At Mian County Detention centre, in 1990, one young prisoner was left shackled this way for several days.

He screamed and wailed all day, and all night, so loudly and pitifully that no-one could get any sleep.

The shackles finally came off to reveal, apparently, rings around his wrists and ankles of red, rotting flesh.

'The old ox ploughing the land.'

In the same jail, Xie Baoquan and another prisoner were to be punished for fighting.

They were handcuffed back to back and a rope was tied around them. A group of prisoners was made to run with the rope, pulling them along.

One of the pair was able to crawl forward as fast as he could. Xie Baoquan was pulled along on his back over the rough concrete.

This activity, picturesquely called 'The old ox ploughing the land' continued until the concrete was covered with Xie's blood and his back was one massive wound from which the skin and flesh had been scraped.

He was put back into his cell without any medical treatment, his back left to suppurate.

Xie's cellmates covered his back with a cotton blanket which became soaked with pus from the wounds, and which filled the room with the stink of rotting flesh.

Forced to eat soap from a toilet.

Some prisoners were playing chess with pieces carved out of soap.

Sported by a guard, they quickly threw the soap chessmen into their toilet bucket. The guard forced them to fish out every piece and eat it. In Gutsa Detention Centre, Lhasa, Laba Dunzhu, a young Tibetan who had taken part in a pro-independence protest was taken out into the prison yard and made to kneel.

A guard placed a boot on his neck and forced his face down into the filthy water of the latrine.

You can do something to help.

If you're as upset by these things as we are - and we're sure you must be - there is something simple and effective you can do right here and now to help.

Join Amnesty.

Even in China, our voice is heard.

The stronger we are - and the more pressure we can bring to bear on the Chinese Government - the more likely it is that the torture will stop.

The more powerfully we tell the world of the horror in China's prisons, the more difficult it becomes for governments in the free world to turn a blind eye to the prisoners' plight. This does work.

From other countries all over the world, we receive scores of letters every year from prisoners and ex-prisoners who have been helped by our campaigning. These include people who had been living in daily fear of torture or death.

For them, Amnesty's intervention has brought renewed hope and relief from pain. Liu Gang is still in prison.

Years of torture had left him suffering from a prolapsed anus, haemorrhoids, psoriasis and heart and stomach trouble.

Although only 32 years old, his hair had started falling out.

Until just over a year ago, he had had no medical treatment and had been allowed only five baths in two years.

But since summer 1993, international pressure appears to have improved his situation.

His family have once again been permitted to visit him and they report that he seems to be in better health.

Earlier this year, foreign journalists were allowed to visit the prison where he is being held, but weren't permitted to talk to him.

A letter to each of us from Liu Gang.

Last year, Liu Gang managed to smuggle a letter out of prison. Here is an extract:

"Handcuffs and shackles won't frighten me. Electric batons won't silence me. Force-feeding and brain-washing won't affect me. Forced labour won't change me. Solitary confinement and torture won't ever terrify me. Regardless of what is done to me, I shall continue to use all peaceful and non-violent means at my disposal to fight against tyranny and abuse."

Liu faced his ordeal with such courage that his fellow prisoners called him 'The Iron Man'.

He and others have taken incredible risks to tell the world about their suffering.

Surely it's impossible that people who enjoy the very freedoms which they are denied, could learn about their suffering and do nothing to help.

We're not trying to point a finger at you - this means all of us.

Liu's letter to us all ends with these words: "I have no option but to fight with all my body and soul. Please don't let me down."

There's a coupon immediately below this sentence. Please use it now.

I wish to be a member of Amnesty International. I enclose £19 Individual ☐ £24 Family ☐ £6 Student ☐ £7 18-21 ☐ £6 under 18 ☐ £6 Claimant ☐ £6 Senior Citizen ☐

I wish to donate £500 ☐ £250 ☐ £100 ☐ £50 ☐ £25 ☐ £10 ☐ Other ☐

I enter my Access/Visa/Mastercard No.

Signed Card valid from Expires

If paying by credit card you should give the address where you receive your credit card bill.

Mr/Ms Surname

(Please complete in block capitals)

Address

Town Country Postcode

Tick this box if you would like more information about

Amnesty's Urgent Action Scheme ☐

Amnesty occasionally sends its members information about sympathetic organisations. If you do not want to receive these mailings please tick this box ☐

To: Dept. AA, Amnesty International British Section, FREEPOST, London EC1B 1HE.

AMNESTY INTERNATIONAL

COMPANY NEWS: UK

Size the important ingredient

David Wighton on Johnson Matthey and Cookson's merger moves

In his last annual report, Mr David Davies, Johnson Matthey chairman, put it quite plainly: "Size is an important ingredient for a company with our ambitions. We aim to become a constituent member of the FT-SE 100."

Yesterday, the City was wondering whether sheer size was the main ingredient in its possible merger with Cookson.

Such a move would push the combined group well into the top 100 UK companies with a market value of about £2.5bn and annual sales of £3.5bn.

But analysts believe that, size apart, the rewards from putting the two together would be fairly modest.

"Size brings some benefits in its own right but the merger is driven more by the ambitions of the managements than anything else," said one leading analyst.

Such sceptical views were encouraged by the companies' decision not to elaborate publicly on the merger talks, news of which leaked out over the weekend.

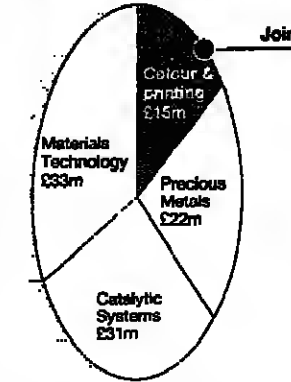
But the general reaction was mildly positive, with Johnson Matthey shares ending 10p higher at 581p while Cookson edged up 1p to 252p.

The concrete benefits analysts could point to were the potential cost savings.

Both companies have large London head offices costing some £10m a year, and also have some overlap in operations and research. Eliminating the duplication could generate savings of more than £20m year which would be useful.

Johnson Matthey

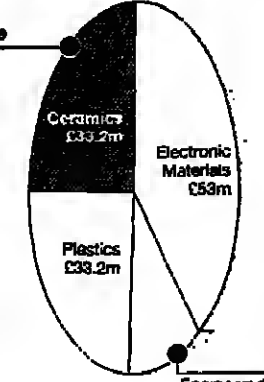
Operating profit to December 1994



Source: House of Commons

Cookson

Operating profit to March 1995



Source: House of Commons

ful, if not spectacular, in the context of current combined profits of about £200m.

In at least one business area, electronic materials, a merger would also make strategic sense.

Cookson is one of the world's leading manufacturers of specialty chemicals and laminates used in the production of printed circuit boards.

Johnson Matthey supplies many of the same electronics manufacturers with complementary products.

Electronic materials will provide more than a third of the two companies' combined profits this year and the merged group would be one of the top five suppliers in the world. There are other areas of

overlap but most have been addressed already with the joint venture in ceramic colours and the sale of Johnson Matthey's jewellery materials business to Cookson.

Elsewhere, the groups have little in common: Johnson Matthey is the world's highest manufacturer of automotive catalytic converters and the leading marketer of platinum group metals; Cookson is Europe's largest maker of plastic flower pots and a world leader in dental floss.

Johnson Matthey prides itself on its high level of research and development spending, more than one third of pre-tax profits last year, and sees itself very much as a high technology company. In con-

trast, while Cookson has sold off most of its assorted engineering businesses much of the group remains fairly mundane. "If you go round Cookson's operations you realise that it is not as high tech as you might think from looking at the pictures in the annual report," commented one analyst.

One speculation yesterday was that the combined group might be able to contemplate larger disposals of unprofitable businesses. The companies themselves are likely to argue that it will allow them to take on highest acquisitions.

Even if the two companies' shareholders buy the arguments in general there is still the ticklish question of valuation. If shares in the new combined group were to be allocated in line with the companies' respective reported profits Cookson investors would get about 57 per cent. However, it is thought that Johnson Matthey will fight for more than 43 per cent, partly on the grounds that it has more conservative accounting policies. Analysts estimate that if it were to switch to Cookson's policies on depreciation and pensions its profits would be some 17m higher.

Johnson Matthey supporters also argue that it has better longer term growth prospects though this is disputed by Cookson followers who point out that Cookson's profits are currently growing faster.

Mr Davies and Mr Dick Oster, Cookson's American chief executive, have got plenty to talk about.

SBC to underwrite Matheson Lloyd's issue

By Ralph Atkins Insurance Correspondent

Swiss Bank Corporation has agreed to underwrite half the shares in a planned quoted Lloyd's of London investment company which proposes to raise up to £50m to invest in the insurance market next year.

Matheson Lloyd's Investment Trust plans to issue up to 30m ordinary shares at 100p each, of which SBC has agreed to underwrite 25m. The Swiss bank said it hoped to find subscribers for the balance in continental Europe, east Asia and Bermuda, as well as in the UK.

MLIT intends to spread the money raised across about 40 Lloyd's syndicates underwriting a broad range of insurance business. Acting as its Lloyd's adviser is Jardine Lloyd's Advisers, a company set up jointly by SBC and JIB Group, the international insurance broker, earlier this year.

MLIT is the latest company to announce plans for new investment in Lloyd's from next year, and if successful would be one of the highest entrants.

Investors' appetites for Lloyd's have been limited, particularly in the UK, resulting from the lacklustre performance of similar investment companies launched last year and the continuing bad publicity surrounding the insurance market.

However, Mr Michael Ker-shaw, executive director at SBC, said the bank expected a significant move towards limited liability corporate investment at Lloyd's. "You have to take a strong view, one way or the other, about Lloyd's, and we have taken a positive one."

To boost the attractiveness of MLIT, a warrant entitling shareholders to subscribe for one ordinary share at 100p will be issued with every five ordinary shares.

The latest date for acceptance is November 23 and dealings in the ordinary shares and warrants are expected to start on November 29.

ADT's shares closed up 30p at 740p in London.

sation of \$6.5m (\$6.6m) increased by 11 per cent to \$69.2m (\$54.2m) on turnover ahead 8 per cent to \$340.3m (\$315.7m).

Net interest costs increased from \$13.4m to \$14.2m and earnings per share fell to 18 cents (22 cents).

The electronic security services division contributed \$44.7m (\$39.1m) to operating profits on sales of \$349m (\$231.3m), while vehicle auction services reported operating profits of \$15.5m (\$15.1m) on sales of \$91.3m (\$84.4m).

Mr Michael Ashcroft, chairman and chief executive, said third quarter results

"were in line with management's expectations".

The third quarter results lifted pre-tax profits for the nine months to \$111.2m (\$104.8m), on sales which advanced to \$1,020m (\$950.8m).

Earnings per share for nine months were down from 67 cents to 56 cents. The year-on-year decline reflects the issue of 20.7m new shares as part of the group's refinancing package in August last year.

ADT's shares closed up 30p at 740p in London.

Boots sells drugs side to concentrate on retailing

By Daniel Green

When John Boot started selling herbal remedies in Nottingham in 1849, he could not have imagined how awkward it would be for his successors to mind the shop and to discover new medicines.

Yesterday, the management of The Boots Company, one of the largest employers in the east Midlands, opted to concentrate on retailing.

The decision was no surprise. Boots has been criticised for being too small to compete in the drugs industry. Barely in the world's top 40 drug makers by sales, it needed a breakthrough to stay on terms.

It was not to be. In the summer of 1993 it was forced to abandon its most promising drug, Manoplax, a heart treatment, because of side effects. The company quickly

announced a strategic review of its pharmaceuticals operations. An outright sale was only one of the possibilities.

The exercise followed a decade of acquisitions in the 1980s, culminating in the unhappy purchase of retailer Ward White in 1989 for £900m.

The delay in finalising the drugs business sale was partly because of the price Boots was asking - which put off such suitors as the UK drugs companies Zeneca and Medeva - but also because of the company's historic commitment to the city of Nottingham where it is one of the biggest employers.

But earlier this month, Boots management said that job losses were inevitable. This cleared a path for a buyer keen to cut costs, and provided an opportunity for a management buy-out. In the end,

Boots was able to offer more. The sale includes all of Boots overseas prescription drugs operations. These range from insulin sales in India to its biggest product, Synthroid, a thyroid hormone, which is only sold in the US. Other products include Brufen and Proben for rheumatism and to combat inflammation.

Boots has not left the health business entirely. It still owns an over-the-counter business that includes throat pastilles and sticking plasters.

Ironically, the sale of the drugs division will dilute earnings. But Sir James Blyth, chief executive, earlier this month sweetened the pill for shareholders by suggesting that some of the sale proceeds might be returned to them.

He did not say whether this would take the form of a share buy-back or a special dividend.

Sea Containers shows modest growth to \$21.7m

By Simon Davies

Sea Containers, the Bermuda-based leisure, ferry and container leasing group, reported pre-tax profits of \$21.7m (£13.2m) for the third quarter, marginally up from \$21m.

The result brings the figure for the nine months to September 30 to \$55.2m (\$35.6m).

The group, which owns the Orient Express and Hover-speed, was adversely affected by the removal of a hovercraft from its cross-Channel route,

in anticipation of the opening of the Channel tunnel last summer. Mr James Sherwood, president, admitted that "in hindsight, this was a mistake".

The group has three groups of high yielding preference shares, and Mr Sherwood said Sea Containers was looking at asset disposals to fund a restructuring.

Total revenue was \$154m (\$146m) in the quarter. Earnings per share for the quarter and nine months were \$1.19 (\$1.17) and \$1.16 (\$2.15).

Stega £6.7m flotation

By Daniel Green

Stega Pharmaceuticals, a biotechnology company, hopes to raise £6.7m net from a flotation in London, according to its pathfinder prospectus published today.

It is making a subscription offer of 1.9m shares at 400p each, representing 52.8 per cent of the company's enlarged equity and valuing

the company at £14.4m.

The company is applying to trade the shares under Rule 42.

Stega, incorporated in Ireland but based in Linz, Austria, intends to use the proceeds to run clinical trials on a potential treatment for herpes virus infections.

It will move its operations to the UK, where large numbers of clinical trials are conducted.

UAP to pay up to £265m for Provincial

By Ralph Atkins

Union des Assurances de Paris, the French insurance company, is expected to have to pay between £255m and £265m for Provincial, the UK insurance group it has acquired in a deal completed yesterday.

UAP announced in September that it expected to pay less than £300m for privately-held Provincial. Documents sent to Provincial's shareholders are understood to suggest that the actual consideration is £235m plus a further sum, dependent on the UK company's performance since the summer, expected to be between about £20m and £30m.

UAP bought Provincial as part of its plans to expand into the UK non-life sector of the insurance industry. Of particular interest was Prospero, Provincial's direct selling operation. Provincial reported pre-tax profits of £31.8m last year.

ADT improves to \$35.6m in third quarter

By Paul Taylor

ADT, the electronic security services and car auction group with operations in North America, the UK and continental Europe, yesterday reported a modest 3.5 per cent increase in third quarter pre-tax profits.

The Bermuda-registered group which does much of its business in the US but retains a UK quote, reported pre-tax profits of \$35.6m in the three months to September 30, against \$34.4m last time.

Operating profits before goodwill amort-

sation of \$6.5m (\$6.6m) increased by 11 per cent to \$69.2m (\$54.2m) on turnover ahead 8 per cent to \$340.3m (\$315.7m).

Net interest costs increased from \$13.4m to \$14.2m and earnings per share fell to 18 cents (22 cents).

The electronic security services division contributed \$44.7m (\$39.1m) to operating profits on sales of \$349m (\$231.3m), while vehicle auction services reported operating profits of \$15.5m (\$15.1m) on sales of \$91.3m (\$84.4m).

Mr Michael Ashcroft, chairman and chief executive, said third quarter results

"were in line with management's expectations".

The third quarter results lifted pre-tax profits for the nine months to \$111.2m (\$104.8m), on sales which advanced to \$1,020m (\$950.8m).

Earnings per share for nine months were down from 67 cents to 56 cents. The year-on-year decline reflects the issue of 20.7m new shares as part of the group's refinancing package in August last year.

ADT's shares closed up 30p at 740p in London.

The placing notice is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). Listing particulars relating to Matheson Lloyd's Investment Trust PLC ("the Company") dated 14th November 1994 ("the Listing Particulars"), prepared in accordance with the Listing Rules of the London Stock Exchange under Section 142 of the Financial Services Act 1986 ("the FSA") have been published which alone contain full details of the Company and the Placing.

The Listing Particulars have been delivered to the Registrar of Companies in England and Wales for registration in accordance with Section 142 of the FSA. Application has been made to the London Stock Exchange for all the Ordinary Shares of 25p each in the Company and the Warrants to subscribe for Ordinary Shares, to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings in the Ordinary Shares and the Warrants will commence on Tuesday, 29th November 1994.

Subscription: SIB

Matheson Lloyd's Investment Trust PLC

Incorporated and registered in England and Wales under the Companies Act 1985 - Registered No. 2942561

Placing

by Swiss Bank Corporation

up to 50,000,000 Ordinary Shares of 25p each as a price of 100p per Ordinary Share payable in full on subscription with one Warrant for every five Ordinary Shares

MLIT is an investment company formed to allow investors to participate in insurance underwriting at Lloyd's on a limited liability basis.

Each Warrant will confer the right to subscribe for one Ordinary Share at 100p per share on any annual exercise date (normally 15th August), from 1997 to 1999.

Share Capital

Authorized: £18,000,000 No. of shares: 66,000,000

Issued and to be issued: £12,500,000 No. of shares: 50,000,000

* On the basis that the Placing is fully subscribed.

Availability of Listing Particulars

Copies of the listing particulars can be obtained during normal business hours on any weekday (Saturdays excluded) up to and including 29th November 1994 from the following:

Matheson Lloyd's Investment Trust PLC
3 Finsbury Avenue
London EC2M 2PA

Lloyds Bank PLC
Lloyds Bank Registrars
Receiving Bank Services
Unit 100
71 Queen Street
London EC4N 1SL

Copies of the listing particulars may also be collected from the Company's Appointment Office, the London Stock Exchange, Capital Court Entrance, off Bartholomew Lane, London EC2 on 15th and 16th November 1994.

15th November 1994

Essential regular reading for Major Exporters

COMPREHENSIVE COVERAGE

FT International Trade Finance provides you with impartial news and analysis of the latest in:

- Export Finance developments
- Credit insurance schemes
- Project Finance packages
- Aid and Development funding
- Countertrade
- Forfeiting
- Country Risk assessments

Keep on top of the world of international trade and project finance with:

International Trade Finance

To receive a sample copy of this invaluable newsletter, please send or fax this advertisement with your name and business address to:

International Trade Finance enquiries

P.O. Box 2651, London SW10 6PH, UK Fax: +44 (0) 181-673 1235

Alternatively you may telephone our enquiry line on

+44 (0) 181-673 6660, stating your interest in International Trade Finance.

SINO LAND COMPANY LIMITED

(a company incorporated in Hong Kong with limited liability)

US\$200,000,000 5% Convertible Bonds due 2000 (The "Bonds")

NOTICE TO BONDHOLDERS

The Directors of Sino Land Company Limited ("the Company") proposed on 29th September, 1994 to pay a final cash dividend of 16 cents per share for the year ended 30th June, 1994. The Directors also proposed a bonus issue of shares on the basis of one new ordinary share for every ten ordinary shares ("Bonus Issue").

This final dividend including the Bonus Issue to shareholders whose names appear on the register of members on 29th November, 1994 will be despatched on 22nd December, 1994 subject to the shareholder approval at the Annual General Meeting on 29th November, 1994. The register of members of the Company will be closed from 17th November, 1994 to 28th November, 1994 both days inclusive.

The Bond conversion price following the proposed Bonus Issue will be reduced from the current price of HK\$8.86 to HK\$8.20 effective from 30th November, 1994.

Registered holders of existing Bonds who wish to exercise their conversion rights attaching to their Bonds as to participate in the final dividend and the Bonus Issue should complete and sign the conversion forms and lodge the same together with the Bond certificate to their agent on or before 14th November, 1994. Any lodgement, between 15th November, 1994 to 29th November, 1994, both days inclusive, by Bondholders will entitle them to the final dividend and the cash equivalent of the Bonus Issue.

By Order of the Board

Eric Ip Siu Kwong

Secretary

Hong Kong

November 15, 1994

By Citibank, N.A. Issuer Services, Agent Bank

CITIBANK

European Investment Bank

NLG 500,000,000

Floating Rate Bonds 1992 due May 15, 2002

In accordance with the Terms and Conditions of the Bonds, notice is hereby given that for the Interest Period from November 15, 1994 to February 15, 1995 the Interest Rate has been fixed at 4.14 per cent.

The Interest Amounts, payable on February 15, 1995, will be: for the denomination of NLG 10,000, NLG 118.83; for the denomination of NLG 100,000, NLG 1,188.33; for the denomination of NLG 1,000,000, NLG 11,883.33.

Rabobank Nederland

Utrecht, the Netherlands

November 15, 1994

Notice to Shareholders and Warrant Holders of

Deutschland Investment Corporation Inc.

Registered Office:

P.O. Box 309

Ugland House, Grand Cayman

Cayman Islands

British West Indies.

Report and Financial Statements

for the year to 31st July, 1994

Copies of the audited Report and Financial Statements for the year to 31st July, 1994 are now available from the registered office of the company, from Robert Fleming & Co. Limited, 25 Capital Avenue, London, EC2R 7DR and from Robert Fleming Management (Jersey) Limited, Queen's House, Don Road, St. Helier, Jersey JE2 3QD, Channel Islands.

6th November, 1994

Commodity & Financial History on Compact Disk

Decades of historical futures prices and fundamental information immediately at your fingertips! By providing everything you need in one easy-to-use format, CRB InfoTech helps you perform analysis, backtesting, modeling, projections and more...

35 YEARS OF HISTORICAL PRICES FOR CASH, FUTURES, OPTIONS AND INDEX MARKETS.

51 YEARS OF FUNDAMENTAL INFORMATION ON OVER 100 COMMODITIES.

Similar to the information found in the CRB Commodity Year Book, the CRB InfoTech also provides daily price updates via CRB-Quest, Knight-Ridder's software specifically designed to download and import end-of-day prices directly into your database.

INFORMATION: Bimble Vail

CR House, 70 First Street, London EC3V 1HY

Tel: +44 (0) 171 842 4063

NORTHAM PLATINUM LIMITED

COMPANY ANNOUNCEMENT

Further to this company's announcement which appeared in the press on 30 September 1994, the board of directors of Northam Platinum Limited has decided, after consideration of a comprehensive technical assessment, to refinance the company. Where necessary, the conclusions of the technical assessment have been confirmed by independent consultants.

The technical assessment has concluded that a production rate of 150 000 tons per month to the concentrator is not achievable in the near term. A revised initial target of 27 000 square metres per month, equivalent to approximately 110 000 tons per month to the concentrator, has been established.

A lower operating cost structure, appropriate for the revised production target, is being put in place.

The attainment of the revised initial targeted metal production, productivity and operating cost performance levels should result in a break-even cash flow position. An equity injection of up to \$500 million is considered necessary to revive outstanding debt and to see the company to the self-financing stage.

The plan is not without its risks but the conclusions of the technical assessment, taken together with the company's substantial platinum metals resource, have motivated the board's decision to proceed with a refinancing of the company. Concurrent with the above programme, all alternatives for expanding the scale of operations and maximising the value of the resource will be investigated.

Discussions are taking place with the company's advisers in regard to appropriate financing arrangements. Shareholders will be informed as soon as these discussions have been finalised.

Gold Fields of South Africa Limited, the major shareholder of the company, has indicated that it fully supports the decision to refinance the company. It has agreed to provide bridging finance until such time as the financing arrangements have been completed.

By order of the Board

Gold Fields of South Africa Limited

Secretaries, per RT Smith

Johannesburg

14 November 1994

COMPANY NEWS: UK

Wardle Storeys edges ahead after land sale

By Paul Taylor

An exceptional profit on the sale of land helped Wardle Storeys, the plastic sheeting, military parachute and marine safety and survival equipment manufacturer, report a modest 2 per cent increase in full year profits.

Pre-tax profits increased from £8.04m to £8.2m in the year to August 31 bolstered by a £1.49m profit on disposals, including the sale of 9 acres of land adjoining the group's site in Brantham, Suffolk.

The exceptional gain offset a decline in operating profits, which slipped to £5.27m (£5.84m) and a reduction in net interest income which fell to £1.45m (£2.21m). Turnover, including a £727,000 contribution from acquisitions, grew by 2 per cent to £79.6m.

Earnings per share increased by 10 per cent to 23.5p (21.7p) and an unchanged final dividend of 12.25p is proposed, maintaining the total for the year at 17.25p. The shares fell by 24p to 371p.

Operating profits picked up sharply in the second half, when profits increased by 25 per cent over the first six months. The improvement came despite continued weakness of the lira, which affected the performance of the technical products division, and reorganisation costs in both the RFD Inflatables and GQ Parachutes operations.

Operating profits in the technical products division, which makes specialised plastic sheet and coated fabrics, increased slightly to £2.55m (£2.49m) on turnover which grew modestly to £55.1m (£53.2m).

The group said margins were under pressure due to increased raw material costs. Operating profits on the safety and survival equipment side fell from £3.34m to £2.72m on turnover of £24.5m (£24.8m).

Within the division, GQ Parachutes, which makes specialised parachutes, reported operating profits of £1.49m (£1.84m) on sales of £8.17m (£8.1m). Profits were struck after a near-£300,000 charge to cover the cost of consolidating operations at the Blackmill site.

RFD Inflatables reported profits of £1.23m (£1.51m) on turnover of £16.3m (£16.7m). Net cash declined by £4.5m to £27.3m at the year-end, mainly due to the cost of acquisitions, capital expenditure greater than depreciation and an increase in working capital, partly offset by receipt of part of the proceeds from the sale of the Brantham land.

Mr Brian Taylor, chief executive, said the current year had started strongly.

Sketchley rises 11% and aims to rebuild image

By Peter Pearce

Sketchley is poised to embark on a marketing campaign in an effort to rebuild its image and increase awareness of its brand name.

Mr John Jackson, only 11 days into his new job as chief executive, said that dry-cleaning was mostly generic, but that the Sketchley brand was an under-utilised asset and should denote market leadership in terms of professionalism and reliability.

Mr Tony Bloom, deputy chairman, acknowledged that problems in the past had tarnished the brand, but a marketing campaign, probably on radio and in the press, would start soon to address this and to increase awareness.

The announcement came as the dry-cleaning, photo-processing and textile services group reported pre-tax profits up 11 per cent from £3.51m to £4m in the 26 weeks to September 30.

Mr Jackson was appointed following the departure of Mr John Richardson, who with Mr Bloom steered Sketchley away from the financial brink. Mr Richardson left, because "the job is done".

Mr Bloom said both consumers and retailers remained cautious, given that the "macro scene is still patchy". On the consumers' side, dry-cleaning was "a grudge purchase". He added that the retail side was highly operationally geared. "Three extra customers per day per shop and we'd have a really excellent business."

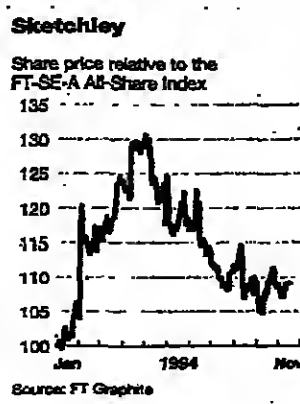
Group turnover slipped to £74.5m (£75.7m), including £1.49m (£24.1m) from acquisitions, as 60 loss-making branches were closed, bringing the total to 750.

So far there are 47 sites which combine dry-cleaning and Supasnap, the photo-processing business acquired in 1993 for £6.6m. The group expects to have 150 joint sites within 18 months, which will involve a move into the north of England where Supasnap is already represented.

The retail division made profits of £2.79m (£2.44m) on turnover of £45.8m (£48.9m). Profits in textile services rose to £2.79m (£2.21m) on turnover of £28.2 (£25.3m). Warrander Aircraft Services, acquired in April for £8.4m including debt, contributed £400,000 to profits and £1.5m to turnover.

Over the half, borrowings rose from £11.3m to £15.5m after the Warrander buy, giving gearing of 42 per cent. This should revert to the 30-35 per cent level of the April 1 year end by the end of this year.

Earnings per share emerged at 4.5p (4.4p) and the interim dividend is unchanged at 1p.



Tussauds confident about Spanish park

By Michael Stepanik, Leisure Industries Correspondent

The Tussauds group, operator of Port Aventura, the Spanish theme park which opens next April, said yesterday it expected the project to be profitable from its second year.

Mr Nick Harvey, Tussauds' head of corporate development, said at the World Travel Market exhibition in London that Port Aventura would avoid many of the mistakes which have plagued Disneyland Paris, the theme park operated by Euro Disney.

Port Aventura will close during the winter months and will not have its own hotels, unlike Disneyland, which remains open throughout the year and has six hotels which it has struggled to fill since the park's opening in 1992.

Tussauds, which is part of Pearson, publishers of the Financial Times, owns 40 per cent of Port Aventura, which is an hour's drive from Barcelona.

La Caixa, the Spanish savings bank, has 30 per cent, Anheuser-Busch, the US brewer and theme park owner, has 20 per cent and the remaining 10 per cent is held by Fecsa, the Spanish utility company.

The park, which has cost £300m to build, is expected to be completed by the end of December.

It is hoped to attract 2.5m visitors in its first year, of which 1.1m will come from outside Spain.

Ms Maggie Bergsma, who markets the park to tour operators, said she expected France to be the biggest foreign market, followed by Germany, the Netherlands and the UK. Many of the foreign visitors would be holidaymakers on the Costa Brava, a two-hour coach drive away.

Gartmore to launch micro trust

By Bethan Hutton

Gartmore is to launch an investment trust to track a new index covering the smallest 1 per cent of UK equities by market capitalisation.

The MicroCap Index has been formulated by Professors Kroy Dimson and Paul Marsh of the London Business School, who have also been involved in establishing smaller companies indices for Hoare Govett.

The new index includes about 670 companies, the largest of which has a market capitalisation of about £29m. This means that there is no cross-over with the FT-SE-A All-Share Index, which has a cut-off point of £30m.

The Gartmore Micro Index Trust will take holdings in about 500 companies.

Mr Gary Smith, the fund manager, said the trust would be capped at £100m. Its minimum size has been set at £25m. The trust will be launched by means of a placing and public offer, opening on December 2.

Hoare Govett announced yesterday that it had raised £30m for an investment trust tracking the new Hoare Govett 1000 index, which covers the bottom 2 to 2.5 per cent of the UK equity market.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Current payment	Total for year	Total last year
Bentley Brothers	3.25	Jan 16	1.5	4.5	2
British Steel	2	Jan 16	0.5	-	2
Pilot Int Ltd	0.55	Dec 16	0.5	-	1.5
Renold	1.2	Jan 27	0.7	-	2.5
Sketchley	1.1	Dec 21	1	-	3.2
Smith (J&J) East	1.71	Jan 16	1.55	-	4.65
Wardle Storeys	12.25	Jan 5	12.25	17.25	17.25

Dividends shown pence per share net except where otherwise stated. 10% increased capital.

FT Mobile Communications is the definitive newsletter on the sector for the busy executive and analyst. Published by Financial Times Newsletters, and available only by subscription, it provides both timely reporting and authoritative analysis for the professional 23 times each year.

ESSENTIAL NEWS, ANALYSIS AND STATISTICS

FT Mobile Communications provides regular international coverage and spans the following markets:

- Cellular and Cordless telephony
- Paging Services
- Personal Communications Networks
- Airborne Services
- Satellite Mobile Services

Take a fresh look at the business of international mobile communications with:

Mobile Communications

To receive a sample copy of this newsletter, please send or fax this advertisement with your name and business address to:

Mobile Communications, PO Box 3051, London SW12 9PH, UK. Fax +44 (0) 181 673 1333. Alternatively you may telephone our enquiry line on Tel +44 (0) 181 673 3555, stating your interest in Mobile Communications.

LAWRENCE GRAHAM
(acting in conjunction with and as agent for the Treasury Solicitor)

HILL SAMUEL BANK
and
NATIONAL ECONOMIC RESEARCH ASSOCIATES

advised the
DIRECTOR GENERAL
on the grant of the licence to run

THE NATIONAL LOTTERY

LAWRENCE GRAHAM

Solicitors
190 Strand
London
WC2R 1JN
Telephone 071 379 0000

HILL SAMUEL BANK
Hill Samuel Bank Limited
100 Wood Street
London
EC2P 2AJ
Telephone 071 600 6000

n/e/r/a
15 Stratford Place
London
W1N 9AF
Tel 071 629 6787

Samuel Montagu International Transactions

Oy Sisu Auto Ab

US\$331 million

Acquisition of Transmac and Tractors division of Valmet Oy

Oy Sisu Auto advised by

SAMUEL MONTAGU

April 1994 FINLAND

Odfjell Drilling & Consulting Company A/S

US\$55.2 million

Disposal of oilfield rental tool assets to Weatherford International Inc

Odfjell advised by

SAMUEL MONTAGU

June 1994 NORWAY

EniChem Synthesis SpA

£60 million

Disposal of various businesses to Great Lakes Chemical Corporation

EniChem advised by

SAMUEL MONTAGU

March 1994 ITALY

Tarkett Group

Management buy-out

DM 360,000,000

Senior Debt Facilities

Co-arranged by

SAMUEL MONTAGU

March 1994 GERMANY

Samuel Montagu is a leading force in domestic and cross border transactions throughout Europe and in the emerging economies of Central and Eastern Europe. Our network comprises primarily local nationals with wide experience of their particular markets and regulatory environments. In the Eastern market we draw upon the expertise of our sister company, Montagu & Co. As a member of the HSBC Group, we are part of one of the most strongly capitalised banking groups in the world.

Samuel Montagu & Co. Limited
40 Leadenhall Street, London EC3A 3AB. A member of the HSBC Group. Please contact us on Tel +44 (0) 20 7614 1000.

Member of the HSBC Group

Renold jumps to £4.6m as orders increase 20%

The machine tools division is expected to improve sales in the second half, include orders from the air conditioning and food distribution industries in Japan and Russia.

Mr Coterill said the company would seek to acquire bolt-on businesses to complement its present activities. It was also planning to lift capital expenditure from its present \$2.5m.

Gearing fell from 19 to 2 per cent at the half-year stage as net borrowings decreased to £1.4m (£10.1m).

Earnings per share rose to 5.5p (2.9p) and the interim dividend is lifted from 0.7p to 1.5p.

The shares closed up 4½ to 178½ yesterday.

Aim contract

1

...

BRIEF

Consideration is £209,000 in cash and loan notes.

KEWILL SYSTEMS has sold a freehold property for £1.3m, against a book value of £1m.

ROPNEE is expanding its shipping division with the £13.9m (£8.4m) purchase of a dry bulk carrier.

YORKSHIRE FOOD Group has disposed of its entire stake of 8m ordinary shares in Hobson for £1.92m.

Consideration is £209,000 in cash and loan notes.

KEWILL SYSTEMS has sold a freehold property for £1.3m, against a book value of £1m.

ROPNER is expanding its shipping division with the £13.9m (£8.4m) purchase of a dry bulk carrier.

YORKSHIRE FOOD Group has disposed of its entire stake of 8m ordinary shares in Hobson for £1.92m.

[illegible]

roughness is viewed as less drastic a practice. The paper should be revised and resubmitted. The editorial board may be more lenient in the case of a first-time offender because of a lack of experience. The International Association of Agricultural Librarians and Documentalists Association (IAALD) has a policy that the first two papers submitted to its journal must be accepted for publication. The editor of the journal is given the right to reject a paper on the basis of its quality. The editor of the journal is given the right to reject a paper on the basis of its quality. The editor of the journal is given the right to reject a paper on the basis of its quality.

ett Bros
ses 36"
\$5.99

IN CHAMPAGNE
FORGET
CHAMPAGNE

مكثا من الأهل

COMPANY NEWS: UK

Associates' turnaround buoys British Steel

By Andrew Baxter

A much bigger than expected turnaround at associated companies, combined with more than trebled trading profits from its own business, helped British Steel to announce its best interim results since the 1990-91 year.

Pre-tax profits for the six months to October 1 rose from £27m to £159m, or turnover ahead from £1.97bn to £2.2bn.

Earnings per share jumped from 1p to 6.49p and the interim dividend is raised from 0.5p to 2p.

In its trading statement, the company highlighted the "major improvement" in the results from its main associated undertakings.

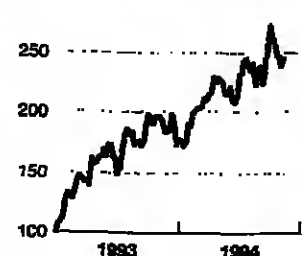
These include Avesta Sheffield, the Anglo-Swedish stainless steel producer, and UES Holdings, the UK engineering steels and forgings concern.

Analysts had been pencilling in a contribution of about £20m from associates, against a loss of £8m in the previous first half. In the event, they contributed £41m, a performance which reflected rationalisation and cost reductions.

Avesta Sheffield, in particular, was spurred by increased

British Steel

Share price relative to the FT-SE-A All-Share Index



Source: FT Graphite

demand and selling prices.

It now appeared well positioned to benefit from the current improved trading conditions, the company said.

In September, British Steel paid £85m to increase its stake in the company from 40 per cent to 49.9 per cent. It had previously spent £20m taking up its share of an Avesta rights issue.

The recovery at Rotherham-based UES, in which British Steel has a 60.9 per cent stake, was less marked.

It lost £45.1m before tax in 1993, but has since been trading profitably.

GKN, which owns the other 39.1 per cent, has made it clear

that it does not consider the company to be a core business.

Mr Brian Moffat, British Steel's chairman and chief executive, said his company was a long-term investor in UES. He added, however, that the company was still "not as efficient as we would like it to be".

On British Steel's own trading position, Mr Moffat said the improvement in UK demand in the latter part of its last financial year had continued into the first half.

The emerging recovery in mainland Europe had also strengthened.

As a result, sales volumes had increased by 6 per cent to 5.9m tonnes, selling prices had continued upwards, and trading profit had jumped from £28m last time to £120m.

Capital spending in the first half rose by £1m to £43m. Net debt was £4m at the end of the period, after the additional £105m investment in Avesta Sheffield. This compares with net funds of £37m at the end of fiscal 1993.

The effective tax rate for the half year fell from 22 per cent to 17 per cent, following the writeback of ACT previously written off, and, in associates, the utilisation of tax losses brought forward.

Siebe buys US group for \$90m

By Andrew Bolger

Siebe, the international controls group, has agreed to pay \$90m (\$54.8m) for Triconex, a US company which makes critical process safety shutdown systems for the chemicals, oil and gas industries.

The UK-based group will make a tender offer worth \$17.75 a share; the deal has been recommended by the board and senior management of California-based Triconex, which is quoted on Nasdaq.

Triconex pioneered triple modular redundant (TMR) technology for the process industry.

Siebe said this provided a similar level of safety to that available to the aerospace industry, at an extremely competitive cost.

TMR architecture utilises three parallel components throughout the system, so the failure of any single component will not cause an interruption in control.

Siebe said Triconex was not only the recognised leader for such safety systems, but had also been instrumental in making this technology the industry standard.

Triconex, founded in 1983, has achieved rapid sales

growth, particularly during the past five years. In the year to September 30, it made net income of \$5.2m on sales of \$48.8m. It has net assets of \$36m.

Its equipment has been used for many years by Foxboro, Siebe's Massachusetts-based subsidiary, which has been gaining market share with its Intelligent-Automation process control systems.

Siebe said safety shutdown systems were the fastest growing part of the process control industry.

Although it was paying a high multiple of earnings for the US company, Triconex was already achieving Siebe-style margins and was being bought for its potential.

Melville delisted

Melville Group yesterday had its listing cancelled at the exhibition services and interior fittings group's request.

In August, Melville announced that it had requested Barclays, as agent for a banking syndicate, to appoint receivers.

Melville shares were suspended in May when it said that it was in talks which could lead to the sale of a substantial part of the business.

NOTICE OF REDEMPTION

MORTGAGE FUNDING CORPORATION NO. 2 PLC Class B-1 Mortgage Backed Floating Rate Notes Due August 2023

NOTICE IS HEREBY GIVEN to Bankers Trust Company Limited (the "Trustee") and to the holders of the Class B-1 Mortgage Backed Floating Rate Notes Due August 2023 (the "Class B-1 Notes") of Mortgage Funding Corporation No. 2 PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st August, 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st August, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class B-1 Notes, Class B-1 Notes in the amount of £1,900,000 will be redeemed on 30th November, 1994 (the "Redemption Date"). The Class B-1 Notes selected for drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS B-1 NOTES OF £100,000 EACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW

Bearer Notes									
113	153	186	246	262	367	369	524	608	679
187	227	731	832	879	954	1032	1042	1092	

The Class B-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London EC4Y 0JP

Union de Banques Suisses (Luxembourg) S.A.
36-38 Grand-rue
L-2011
Luxembourg

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels, Belgium

First Trust of New York
National Association
100 Wall Street
Suite 1600
New York, New York 10005

In respect of Bearer Class B-1 Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with any unexpired coupons and talons appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class B-1 Notes which are the subject of this Notice of Redemption.

MORTGAGE FUNDING CORPORATION NO. 2 PLC

By: Morgan Guaranty Trust Company

as Principal Paying Agent

Dated: 15th November, 1994

NOTICE

Withholding of 31% of gross redemption proceeds of any payment made within the United States is required by the Internal Revenue Code of 1986 and amended by the Energy Policy Act of 1992 unless the paying agent has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class B-1 Notes to the Paying Agent in New York.

NEWS DIGEST

Bett Bros rises 36% to £5.9m

Bett Brothers, the Dundee-based housebuilding, property and tms group, lifted pre-tax profits by 36 per cent, from £4.38m to £5.93m, in the year to August 31.

Last time there was a £2.4m credit from the refinancing of an associate.

The improvement reflected increased activity and profit in all three divisions despite the tough trading environment, the directors said.

Housebuilding contributed £20.8m (£18m) to sales and £3.3m (£2.5m) to operating profits. Property and investment turnover was £4.3m (£2.5m) with profits at £2.5m (£2.4m), while in pubs and hotels turnover and profits were £5.07m (£4.5m) and £1m (£942,000) respectively.

Gearing of only 29 per cent formed a basis for expansion, directors said. They intended to invest in each of the operating areas, mainly in extending geographic coverage, particularly in central Scotland where a start had already been made in housing.

Earnings per share increased to 32.5p (21.84p) and the dividend is raised from 2p to 4.5p via a proposed final of 3.25p (1.5p).

James Smith Ests

Sharply improved gross rental income and a reduced interest burden helped James Smith Estates, the provincial property investment company, report a 72 per cent interim profits expansion.

Mr Stephen Mulliner, chairman, said the company had made purchases totalling £3.3m since the end of the half-year and was seeking further portfolios and individual properties "which meet our investment criteria".

The pre-tax line for the six months to September 24 jumped to £1.34m (£775,000) reflecting a 42 per cent growth to £1.85m (£1.16m) in rental income and interest payable of just £93,000 (£237,000) following the £12.3m placing

and open offer in March. The interim dividend goes up to 1.7p (1.55p), payable from earnings of 4.1p (3.37p) per share.

RIT Capital

Diluted net asset value at RIT Capital Partners, the investment trust, rose slightly over the six months to September 30 from 221.8p to 222.1p.

The rise compared with falls of 3.3 per cent in the benchmark FT-SE-A All-Share Index and 3.1 per cent for the Investment Trust Net Assets Index.

The net asset value figure 12 months earlier had been 202.9p. For the half year to end-September there was a net loss of £4.1m, compared with profits of £2.9m. Losses per share were 2.28p (1.64p earnings).

Newport purchase

Newport Holdings, the property investment company, has announced the conditional disposal of a Birmingham freehold property for £2.29m, which gives a profit over book value of £92,000 before expenses and tax.

It also releases £992,000, before expenses, after the discharge of the mortgage on the property, which will be available for further investment.

News Int'l

News International is planning to amend its Articles of Association following an issue of bonus preference shares by News Corporation, its Australian parent.

Special dividend shares in News International are governed by a formula that links the dividend paid to the dividend on ordinary shares in News Corp. The shares are intended to reflect the rights and entitlements of ordinary shareholders in News Corp.

The formula is now deemed inadequate because of the peculiar nature of the bonus preference shares issued by News Corp on a 1-for-2 basis at the end of September.

An amendment to the formula has been drawn up to protect the economic interests of the special dividend holders in News International. It will be put to them at a meeting early next year.



Models courtesy of The LEGO Group

SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obviously really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.

We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland



United Nations High Commissioner for Refugees

Completion has taken place of the sale of the issued share capital of:

R.N. Bolton Limited
to
NWF Limited

The shareholders of R.N. Bolton Ltd.
were advised by

PARMENTIER - ARTHUR & CO.
LIMITED

7 The Waits,
St. Ives,
Huntingdon,
Cambs. PE17 4BY.
Tel: 01480 465522

46 Doughty Street,
London,
WC1N 2LF.

Tel: 0171 404 6239

Parmentier-Arthur specialise in the valuation
of non-quoted shares

INVEST IN CHAMPAGNE

Near THE EUROPORT
PARIS CHAMPAGNE



Agence de Développement Economique
BP 533 - F-51010 Châlons-Marne Cedex
Phone (33) 26211133 Fax (33) 26684707

COMMODITIES AND AGRICULTURE

LCE cocoa study clears funds of distortion

By Deborah Hargreaves

The hedge fund and institutional money that has poured into the commodity markets this year has not made futures contracts more volatile nor pushed prices out of line with physical supply signals, as is believed by many traders, according to a report to be released this week.

The report, by Christopher Gilbert, professor of applied economics at Queen Mary and Westfield College, part of the University of London, was commissioned by the London Commodity Exchange and is the first to examine the activities of futures funds in the London market. It charts fund activity in the world cocoa market.

Prof Gilbert notes that many institutional investors have been attracted to commodities

since the beginning of the year as a way of diversifying their portfolios. At the same time, short-term trend-following funds with fairly large amounts of money to trade have been increasingly active in commodities.

It is these short-term traders who have their decisions on technical trends that many dealers blame for exaggerating price trends and increasing volatility in the commodity markets. However, Prof Gilbert shows that intra-day volatility in cocoa has changed little in the past five years.

In addition, he believes that there are enough dealers basing their decisions on fundamental analysis of the market to counteract the effects of technical trading. This suggests that technical trading is unlikely to have any sustained effect on prices, but does not

preclude the possibility that it does exaggerate short-term price movements," he notes.

Fund activity does have the beneficial effect of dramatically improving liquidity in agricultural futures markets, where thinness has been a particular problem. This addition of depth offsets the exaggerated price movements generated by fund activity. Prof Gilbert says "these two effects appear in general to cancel".

He also refutes the suggestion that funds have pushed prices away from physical supply signals, concluding that, on the contrary, in cocoa they have brought the two closer together.

Institutional fund investors looking to play the long-term trends in commodity markets have provided much of the growth in liquidity in the cocoa market, particularly in

New York, during the past eight years.

Since last July, funds have also become large holders of cocoa stocks. From an analysis of US regulatory figures, Prof Gilbert concludes that these funds hold between 300,000 and 600,000 tonnes of cocoa in the London and New York markets.

These holdings account for between 25 per cent and 50 per cent of the entire stocks held by the industry.

"The commodity funds have essentially bid it away from the grinders. They are willing to pay a higher price to control the stock. This reflects their views about inflation, their view that cocoa and other commodities (but not coffee) remain cheap and the poor performance of other investments," the report states.

Prof Gilbert says that the

purchase of cocoa stocks by the funds has coincided with the general run-up in price experienced by the market. He says funds are not necessarily pushing the cocoa price out of line with market fundamentals, but that cocoa appears to have been under-valued in 1990-1992.

The report suggests that the large fund purchases in July 1993 may have been the catalyst that triggered a return to prices more in line with costs. This points to the fact that "fund activity has affected the level of cocoa prices, but in a direction which aligns them more closely with market fundamentals".

Commodity Fund Activity and the World Cocoa Market, by Professor Christopher Gilbert. Available from the London Commodity Exchange from November 24.

UN seabed agency prepares for its inaugural meeting

By Canute James in Kingston

A new United Nations agency to monitor the recovery of minerals from the international seabed is to be launched in Jamaica tomorrow with the inaugural meeting of the International Seabed Authority.

UN officials say that all the operations of Unisa will be on a commercial basis, and that the intention is to find an orderly method of dealing with minerals located on the international seabed, preventing "chaos and anarchy" in the world's metals markets.

The authority will be responsible for implementing the Law of the Sea Convention, a broad agreement on seabed mining that was reached after 11 years of contentious negotiations between industrialised and developing nations.

The new agency's work will focus on the exploitation of bil-

lions of dollars worth of polymetallic nodules lying on the international seabed, which have been declared the "common heritage of mankind" by the UN. The nodules contain mainly copper, nickel, manganese and cobalt, with smaller quantities of other minerals.

When the negotiations started under the auspices of the UN, it was expected that commercial exploitation of seabed minerals would have started by 1998. UN officials now say that seabed mining will not begin until about 2008.

The Law of the Sea Convention also creates Enterprise, the authority's commercial arm, which will oversee exploration and mining through joint ventures among private companies and states, and Tribunal, which will adjudicate disputes over seabed mining among states and companies.

The authority and Enterprise

will be located in Jamaica, while Tribunal will be based in Hamburg.

The negotiations on the convention were drawn out because of concerns among industrialised states that developing countries would have too much an influence on the authority and effectively control seabed mining. For their part, developing countries feared that international consortia with significant technological and financial resources would dominate seabed mining, depriving poorer countries of the benefits.

The treaty that the ISA will administer makes provision for the protection of land-based producers of minerals found on the international market. Land-based producers were worried that unregulated seabed mining could flood markets and depress prices.

Pension portfolios seen opening up to commodities

By Deborah Hargreaves

Many large pension funds are close to including commodities in their investment portfolios as a way of diversifying away from traditional financial holdings, according to Mr Steven Strongin, vice president and commodities strategist at Goldman Sachs, the US investment bank.

"We are now in a bull market and some investors are taking their first steps into commodities, but it will probably not be until the next production cycle when commodities earn a permanent

place in many portfolios," he said.

The perception among many investors is that commodity markets are reaching the peak of their price upturn. But Mr Strongin pointed out that although some metals and coffee had swung sharply upwards, many other commodities were yet to be affected. The Goldman Sachs Commodity Index, which tracks movements of 22 commodities, is up 4 per cent so far this year.

"There is a certain pattern to price movements in each business cycle, gold leads the way followed by the industrial met-

als with oil coming later and soft commodities last," Mr Strongin said. So far, the current price run has adhered to previous patterns.

Oil has been left behind as other commodity markets have taken a roller-coaster ride this year, but Mr Neil Bresolin, commodities analyst at Goldman, believes that lack of investment in production, coupled with increased demand, will be enough to push prices up next year. "Oil and coffee are the most volatile markets so you won't see oil going up in a straight line, but there is potential for it to

ratchet up next year," he said. Global growth will give a boost to all commodity markets. Mr Strongin points out that strong growth in Asia and Latin America is more closely linked to rising demand for basic commodities as production in those economies is more commodity-intensive.

"The specific timing of price moves in different sectors depends on the build-up of capacity in previous cycles: there will be an increase in soft commodities fuelled by demand from developing countries. But the bumper US harvest has temporarily dampened

those markets," said Mr Strongin.

Some strong price movements in metals and coffee this year have been blamed on speculative action by hedge funds ignoring market fundamentals. But Mr Strongin believes speculation in commodities cannot be sustained for long periods because of the discipline imposed on the markets by physical realities.

"The spot markets make commodities unique because they are based on real physical demand for raw materials. Anticipatory moves in price are difficult to sustain."

Stora raises pulp charges still further

By Christopher Brown-Humes in Stockholm

Stora, Europe's leading pulp and paper group, said yesterday it planned to increase long-fibre pulp prices by a further \$50 a tonne from January 1, the sixth price rise in a year.

The increase, which will lift the price of northern bleached softwood kraft pulp to \$750 a tonne, means pulp prices will have nearly doubled from their \$350 at the end of last year.

The rebound from 1993's exceptionally low levels has been driven by wood shortages, rising demand, and inventory build-ups.

A number of North American and European pulp producers have recently announced price rises as part of a general industry drive to take advantage of rising demand and economic recovery. The weaker dollar helped to trigger the latest increase.

Mr Lennart Holm, president

of Stora Cell, the group's pulp unit, said he expected pulp prices to continue rising next year, although at a slower pace.

"We think that the price will climb to \$850 to \$900 per tonne by the end of next year," he stated. Prices peaked during the last cycle at \$940 a tonne in 1989.

Stora is also increasing the price of bleached short-fibre birch and eucalyptus pulp by \$50 to \$650 (\$455) a tonne.

Amoco begins drilling for Silesian coal bed methane

By Christopher Bobinski in Warsaw

Amoco, the US oil and gas company, has begun exploratory drilling for coal bed methane gas in Poland's Silesian region, where reserves are estimated at between 400bn and 600bn cubic metres.

Success would enable Poland

to cut its dependence on Russian natural gas imports and boost the share of gas in overall energy consumption from a present low of 8 per cent.

Amoco won its concession on a 500 sq km plot in the summer of last year but delayed drilling until Poland agreed in August to extend tax breaks allowing the company to recoup initial

costs with future profits. The company says it will invest between \$150m and \$200m on developing the gas if the exploration is successful.

Mr Michal Wilczynski, a deputy minister responsible for energy resources, is confident that the present exploration effort will produce 5bn cu m of coal bed methane a year by the

turn of the century. Poland at present consumes about 12bn cu m of natural gas a year, of which half is imported from Russia.

Metanel, a Polish company controlled by Elektrim, a listed energy and telecommunications equipment company, began exploration work in the same region last summer in a

programme covering seven wells at a cost of 120bn zlotys (\$55m).

Amoco has promised to drill 15 wells at a cost of \$10m over three years. Ten per cent of the cost of the programme is being financed by the International Finance Corporation, the World Bank's private sector affiliate.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Ammetad Metal Trading)
ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	3 mths
Close	1965.5-60.5	1182.5-83.5
Previous	1941-42	1184-85
High/Low	1967/1951	1187/1181
AM Official	1847.5-48.0	1186-87
Kerb close	1871-2	1187-8
Open Int.	261,086	
Total daily turnover	122,242	

ALUMINIUM ALLOY (\$ per tonne)

	Close	3 mths
Close	1810-20	1850-55
Previous	1823-28	1853-55
High/Low	1820/1818	1850/1850
AM Official	1805-10	1850-55
Kerb close	1850-55	1850-55
Open Int.	2,993	
Total daily turnover	613	

LEAD (\$ per tonne)

	Close	3 mths
Close	985.5-67.5	984-85
Previous	983-84	983-84
High/Low	984/983.5	987/981
AM Official	983.5-94.0	981-91.5
Kerb close	985-6	985-6
Open Int.	43,640	
Total daily turnover	13,170	

NICKEL (\$ per tonne)

	Close	3 mths
Close	7810-20	7830-40
Previous	7820-30	7830-40
High/Low	7820/7810	7830/7830
AM Official	7820-30	7830-40
Kerb close	7830-40	7830-40
Open Int.	74,222	
Total daily turnover	20,861	

TIN (\$ per tonne)

	Close	3 mths
Close	8225-30	8325-30
Previous	8140-50	8325-30
High/Low	8230/8225	8325-30
AM Official	8175-85	8270-90
Kerb close	8315-20	8315-20
Open Int.	20,812	
Total daily turnover	5,502	

ZINC, special high grade (\$ per tonne)

	Close	3 mths
Close	1168.5-67.5	1182-62.5
Previous	1141-42	1165-68
High/Low	1165/1161	1165-68
AM Official	1161-52	1175.5-77.0
Kerb close	1165-68	1165-68
Open Int.	110,782	
Total daily turnover	27,471	

COPPER, grade A (\$ per tonne)

	Close	3 mths
Close	2781-82	2750-82
Previous	2710-5.5	2682-83
High/Low	2782/2705	2710/2675
AM Official	2740-50	2682-83
Kerb close	2747-8	2747-8
Open Int.	224,321	
Total daily turnover	195,772	

LME AM OFFICIAL C/D RATIO: 1.5804

LME Closing 2/8 ratio: 1.5858

HIGH GRADE COPPER (COMEX)

	Close	3 mths
Close	128.35	128.45
Previous	127.50	127.50
High/Low	128.35/128.30	128.35/128.30
AM Official	128.35	128.35
Kerb close	128.35	128.35
Open Int.	121,515	
Total daily turnover	60,246	

SILVER (COMEX)

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

LONDON GOLD MARKET

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

GOLD LEASING MARKET

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

SILVER (COMEX)

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

LONDON GOLD MARKET

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

GOLD LEASING MARKET

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

SILVER (COMEX)

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

LONDON GOLD MARKET

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

GOLD LEASING MARKET

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

PRECIOUS METALS CONTINUED

GOLD COMEX (100 Troy oz; \$/Troy oz)

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

PLATINUM NYMEX (50 Troy oz; \$/Troy oz)

	Close	3 mths
Close	411.7	411.7
Previous	412.2	411.7
High/Low	412.2/411.7	411.7/411.7
AM Official	411.7	411.7
Kerb close	411.7	411.7
Open Int.	411.7	411.7
Total daily turnover	411.7	411.7

PALLADIUM NYMEX (100 Troy oz; \$/Troy oz)

	Close	3 mths
Close	157.80	157.80
Previous	158.50	157.80
High/Low	158.50/157.80	157.80/157.80
AM Official	157.80	157.80
Kerb close	157.80	157.80
Open Int.	157.80	157.80
Total daily turnover	157.80	157.80

SILVER COMEX (100 Troy oz; \$/Troy oz)

	Close	3 mths
Close	385.00-385.40	
Previous	384.00-384.20	
High/Low	385.18	384.25
AM Official	385.00-385.40	
Kerb close	385.00-385.40	
Open Int.	384.00-384.20	
Total daily turnover	385.00-385.40	

CRUDE OIL NYMEX (42,000 US gal; \$/barrel)

INVESTMENT TRUSTS - Cont.

هكذا من الأصل

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust Name	Price	Change	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603
------------	-------	--------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----

OFF
INS

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 71) 873 4378 for more details.

[illegible]

It's rare to find a tax-free haven with guaranteed growth

NO WONDER SO MANY INVESTORS KEEP SWISS PLUS PRIVATE.

- Multi-currency annuity investment with favourable fixed rate of interest
- Guaranteed growth, with no tax or redemption fees to pay
- Extra annual dividends to boost your investment
- The opportunity to take advantage of strong currency exchange rates
- Access to all or part of your capital whenever you need it
- All the privacy of a Swiss investment account

Reply today and receive a FREE subscription to JML's Money & More.

Published 4 times a year, this informative newsletter keeps you up to date on topics of interest for the international investor. Swiss and Einstein Views of world events and abstract of new investment opportunities in Switzerland.

☒ **YES**, I am interested in learning more about Swiss Plus.
Please send me a FREE information pack immediately.

SBAF

SURNAME _____ COUNTRY _____

FIRST NAME _____ DATE OF BIRTH _____

STREET _____ TEL No. _____

CITY _____ FAX No. _____

STATE _____

ZIP CODE /
POSTCODE _____

JMI

CURRENCIES AND MONEY

MARKETS REPORT

Krona moves centre stage after Swedish EU vote

The Swedish krona was the main mover on the foreign exchanges yesterday after a weekend referendum vote in favour of joining the European Union, writes Philip South.

Although a 'yes' vote had been largely discounted, the market still drove the krona to a high of SKr4.650 against the DM, from Friday's close of SKr4.75. Profit-taking then saw the currency ease back to SKr4.712 at the London close.

Also in the news was the French franc, where a further political resignation helped drive the currency to an eleven month low, close at FF3.44, from FF3.439.

Overall activity was fairly subdued, however, with most market attention focused on the meeting today in the US of the policy-making Federal Open Markets Committee. There is an overwhelming consensus in favour of the Fed raising the federal funds rate by 50 basis points, to 5.25 per cent.

With the D-Mark the victim of some selling pressure, the dollar ended firmer at DM1.5453, from DM1.523. Against the yen it finished at Y88.435 from Y97.5.

Some analysts fear, however, that this will not satisfy the market, leaving the dollar vulnerable to a sell-off. Sterling had a quiet day, with the trade weighted index closing at 80.2 from 80.3.

After the initial bout of post-referendum euphoria, the market's attention returned to the underlying economic challenges facing Sweden, causing a small correction.

Mr Chris Turner, currency strategist at BZW, commented: "The krona is probably not going to appreciate much more

from here, following the sharp run-up in the weeks ahead of the vote. People realise that joining the EU won't be the answer to many of their problems."

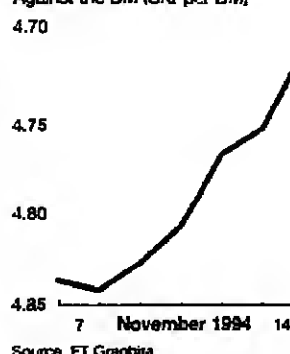
The key concern is whether the new government will succeed in putting its finances on a sounder footing. "They have to address the fiscal issue if they want to take part in monetary union," said Mr Adrian Cunningham, senior currency economist at UBS in London.

Although the prospect of EU membership is likely to serve as an inducement to tighten policy, the central bank's efforts to curb inflation could complicate this process. Mr Turner notes: "The central bank has shown itself happy to raise rates if it sees inflation ahead, but that is not terribly consistent with trying to lessen the debt burden."

One of the catalysts for further French franc weakness was the weekend resignation

Swedish Krona

Against the DM (\$kr per DM)



Source: FT Graphics

of the co-operation minister Mr Michel Roussin, the latest in a string of corruption related departures.

"Is there another Italian job in the offing? That's what's bothering international investors," said Mr Peter Luxton, economist at MMS in London. Mr Roussin's departure follows comments last week from Mr Jacques Chirac, a right-

wing candidate for the presidency next year, that unsettled markets. He proposed a referendum on whether France would join a single currency arrangement, and also pledged to strive for full employment.

Mr Turner commented: "Once you get within six months of an election, as you are in France, politics becomes a much bigger issue for the markets."

Amid all the speculation about what the Fed may do today, a few facts are to hand. One concerns market expectations: the December and March eurodollar contracts on Liffe were trading at 93.97 and 93.46 yesterday, suggesting that the market is expecting rates to fall by around 125 basis points, from 4.75 per cent currently, by the end of the year, with a further 50 basis points tightening in the first quarter of 1995.

The other involves a bit of history. Citibank, in its latest currency comments, notes that

the average cumulative increase in Fed funds, for any period of monetary tightening since 1960, is 530 basis points over an average time scale of 20 months.

"This implies a potential Fed funds target of 10 per cent by the end of 1995," says Citibank. "However, the current cycle features relatively lower levels of inflation and our best guess is that the Fed funds rate will move to 8 per cent over that time period."

The Bank of England provided UK money markets with £1.176bn assistance, at established rates, after forecasting a £1.15bn shortage. Overnight money traded between 3½ per cent and 3¾ per cent.

■ **OTHER CURRENCIES**
Nov 14
Austrian Schilling 137.486 - 137.373 108.480 - 108.580
Belgian Franc 202.007 - 202.009 178.000 - 178.000
Danish Krone 16.463 - 16.463 16.463 - 16.463
French Franc 6.553 - 6.553 6.553 - 6.553
German Mark 1.545 - 1.545 1.545 - 1.545
Italian Lira 1.936 - 1.936 1.936 - 1.936
Japanese Yen 160.900 - 160.900 160.900 - 160.900
New Zealand Dollar 1.670 - 1.670 1.670 - 1.670
Portuguese Escudo 200.484 - 200.484 200.484 - 200.484
Spanish Peseta 166.639 - 166.639 166.639 - 166.639
Swiss Franc 1.455 - 1.455 1.455 - 1.455
Thai Baht 5.500 - 5.500 5.500 - 5.500
US Dollar 1.000 - 1.000 1.000 - 1.000

WORLD INTEREST RATES

MONEY RATES

November 14	Overnight	One month	Three months	Six months	One year	Long term	Dis. rate	Repo rate
Belgium	4%	4%	4%	5%	5%	7.40	4.50	
France	4%	4%	4%	5%	5%	5.00	4.50	6.75
Germany	4.50	4.50	4.50	5.00	5.00	5.00	4.50	4.50
Italy	4%	4%	4%	5%	5%	7.50	4.50	6.25
Netherlands	4%	4%	4%	5%	5%	5.00	4.50	4.50
Spain	4%	4%	4%	5%	5%	5.00	4.50	4.50
Sweden	4%	4%	4%	5%	5%	5.00	4.50	4.50
Switzerland	4%	4%	4%	5%	5%	5.00	4.50	4.50
UK	4%	4%	4%	5%	5%	5.00	4.50	4.50
US	4%	4%	4%	5%	5%	5.00	4.50	4.50
Japan	4%	4%	4%	5%	5%	5.00	4.50	4.50
South Korea	4%	4%	4%	5%	5%	5.00	4.50	4.50
Thailand	4%	4%	4%	5%	5%	5.00	4.50	4.50
Philippines	4%	4%	4%	5%	5%	5.00	4.50	4.50
Indonesia	4%	4%	4%	5%	5%	5.00	4.50	4.50
Malaysia	4%	4%	4%	5%	5%	5.00	4.50	4.50
Singapore	4%	4%	4%	5%	5%	5.00	4.50	4.50
Hong Kong	4%	4%	4%	5%	5%	5.00	4.50	4.50
Taiwan	4%	4%	4%	5%	5%	5.00	4.50	4.50
China	4%	4%	4%	5%	5%	5.00	4.50	4.50
India	4%	4%	4%	5%	5%	5.00	4.50	4.50
Pakistan	4%	4%	4%	5%	5%	5.00	4.50	4.50
Bangladesh	4%	4%	4%	5%	5%	5.00	4.50	4.50
Sri Lanka	4%	4%	4%	5%	5%	5.00	4.50	4.50
Nepal	4%	4%	4%	5%	5%	5.00	4.50	4.50
Bhutan	4%	4%	4%	5%	5%	5.00	4.50	4.50
Myanmar	4%	4%	4%	5%	5%	5.00	4.50	4.50
Laos	4%	4%	4%	5%	5%	5.00	4.50	4.50
Cambodia	4%	4%	4%	5%	5%	5.00	4.50	4.50
Vietnam	4%	4%	4%	5%	5%	5.00	4.50	4.50
North Vietnam	4%	4%	4%	5%	5%	5.00	4.50	4.50
South Vietnam	4%	4%	4%	5%	5%	5.00	4.50	4.50
Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50
East Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50
West Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50
East Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50
West Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50
East Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50
West Timor	4%	4%	4%	5%	5%	5.00	4.50	4.50

■ **LIBOR FT London**
Interbank 3 months 5% 5% 5% 5% 5% 5%
Week ago 5% 5% 5% 5% 5% 5%
US Dollar 3 months 5.25 5.25 5.25 5.25 5.25 5.25
Week ago 5.25 5.25 5.25 5.25 5.25 5.25
3M US Dollar 5.25 5.25 5.25 5.25 5.25 5.25
Week ago 5.25 5.25 5.25 5.25 5.25 5.25
3M US Dollar 5.25 5.25 5.25 5.25 5.25 5.25
Week ago 5.25 5.25 5.25 5.25 5.25 5.25

■ **EURO CURRENCY INTEREST RATES**
Nov 14
Short term 7 days 1 month 3 months 6 months 1 year
Belgian Franc 4% 4% 4% 4% 4% 4%
Danish Krone 4% 4% 4% 4% 4% 4%
French Franc 4% 4% 4% 4% 4% 4%
German Mark 4% 4% 4% 4% 4% 4%
Italian Lira 4% 4% 4% 4% 4% 4%
Japanese Yen 4% 4% 4% 4% 4% 4%
New Zealand Dollar 4% 4% 4% 4% 4% 4%
Portuguese Escudo 4% 4% 4% 4% 4% 4%
Spanish Peseta 4% 4% 4% 4% 4% 4%
Swiss Franc 4% 4% 4% 4% 4% 4%
Thai Baht 4% 4% 4% 4% 4% 4%
US Dollar 4% 4% 4% 4% 4% 4%

■ **THREE MONTH EURO CURRENCY FUTURES (Liffe)** DM1m points of 100%
Dec 93.57 93.58 -0.01 93.58 93.58 4.000 49.550
Jan 93.58 93.59 -0.01 93.59 93.59 4.000 49.550
Feb 93.59 93.60 -0.01 93.60 93.60 4.000 49.550
Mar 93.60 93.61 -0.01 93.61 93.61 4.000 49.550
Apr 93.61 93.62 -0.01 93.62 93.62 4.000 49.550
May 93.62 93.63 -0.01 93.63 93.63 4.000 49.550
Jun 93.63 93.64 -0.01 93.64 93.64 4.000 49.550
Jul 93.64 93.65 -0.01 93.65 93.65 4.000 49.550
Aug 93.65 93.66 -0.01 93.66 93.66 4.000 49.550
Sep 93.66 93.67 -0.01 93.67 93.67 4.000 49.550
Oct 93.67 93.68 -0.01 93.68 93.68 4.000 49.550
Nov 93.68 93.69 -0.01 93.69 93.69 4.000 49.550
Dec 93.69 93.70 -0.01 93.70 93.70 4.000 49.550
Jan 93.70 93.71 -0.01 93.71 93.71 4.000 49.550
Feb 93.71 93.72 -0.01 93.72 93.72 4.000 49.550
Mar 93.72 93.73 -0.01 93.73 93.73 4.000 49.550
Apr 93.73 93.74 -0.01 93.74 93.74 4.000 49.550
May 93.74 93.75 -0.01 93.75 93.75 4.000 49.550
Jun 93.75 93.76 -0.01 93.76 93.76 4.000 49.550
Jul 93.76 93.77 -0.01 93.77 93.77 4.000 49.550
Aug 93.77 93.78 -0.01 93.78 93.78 4.000 49.550
Sep 93.78 93.79 -0.01 93.79 93.79 4.000 49.550
Oct 93.79 93.80 -0.01 93.80 93.80 4.000 49.550
Nov 93.80 93.81 -0.01 93.81 93.81 4.000 49.550
Dec 93.81 93.82 -0.01 93.82 93.82 4.000 49.550
Jan 93.82 93.83 -0.01 93.83 93.83 4.000 49.550
Feb 93.83 93.84 -0.01 93.84 93.84 4.000 49.550
Mar 93.84 93.85 -0.01 93.85 93.85 4.000 49.550
Apr 93.85 93.86 -0.01 93.86 93.86 4.000 49.550
May 93.86 93.87 -0.01 93.87 93.87 4.000 49.550
Jun 93.87 93.88 -0.01 93.88 93.88 4.000 49.550
Jul 93.88 93.89 -0.01 93.89 93.89 4.000 49.550
Aug 93.89 93.90 -0.01 93.90 93.90 4.000 49.550
Sep 93.90 93.91 -0.01 93.91 93.91 4.000 49.550
Oct 93.91 93.92 -0.01 93.92 93.92 4.000 49.550
Nov 93.92 93.93 -0.01 93.93 93.93 4.000 49.550
Dec 93.93 93.94 -0.01 93.94 93.94 4.000 49.550
Jan 93.94 93.95 -0.01 93.95 93.95 4.000 49.550
Feb 93.95 93.96 -0.01 93.96 93.96 4.000 49.550
Mar 93.96 93.97 -0.01 93.97 93.97 4.000 49.550
Apr 93.97 93.98 -0.01 93.98 93.98 4.000 49.550
May 93.98 93.99 -0.01 93.99 93.99 4.000 49.550
Jun 93.99 94.00 -0.01 94.00 94.00 4.000 49.550
Jul 94.00 94.01 -0.01 94.01 94.01 4.000 49.550
Aug 94.01 94.02 -0.01 94.02 94.02 4.000 49.550
Sep 94.02 94.03 -0.01 94.03 94.03 4.000 49.550
Oct 94.03 94.04 -0.01 94.04 94.04 4.000 49.550
Nov 94.04 94.05 -0.01 94.05 94.05 4.000 49.550
Dec 94.05 94.06 -0.01 94.06 94.06 4.000 49.550
Jan 94.06 94.07 -0.01 94.07 94.07 4.000 49.550
Feb 94.07 94.08 -0.01 94.08 94.08 4.000 49.550
Mar 94.08 94.09 -0.01 94.09 94.09 4.000 49.550
Apr 94.09 94.10 -0.01 94.10 94.10 4.000 49.550
May 94.10 94.11 -0.01 94.11 94.11 4.000 49.550
Jun 94.11 94.12 -0.01 94.12 94.12 4.000 49.550
Jul 94.12 94.13 -0.01 94.13 94.13 4.000 49.550
Aug 94.13 94.14 -0.01 94.14 94.14 4.000 49.550
Sep 94.14 94.15 -0.01 94.15 94.15 4.000 49.550
Oct 94.15 94.16 -0.01 94.16 94.16 4.000 49.550
Nov 94.16 94.17 -0.01 94.17 94.17 4.000 49.550
Dec 94.17 94.18 -0.01 94.18 94.18 4.000 49.550
Jan 94.18 94.19 -0.01 94.19 94.19 4.000 49.550
Feb 94.19 94.20 -0.01 94.20 94.20 4.000 49.550
Mar 94.20 94.21 -0.01 94.21 94.21 4.000 49.550
Apr 94.21 94.22 -0.01 94.22 94.22 4.000 49.550
May 94.22 94.23 -0.01 94.23 94.23 4.000 49.550
Jun 94.23 94.24 -0.01 94.24 94.24 4.000 49.550
Jul 94.24 94.25 -0.01 94.25 94.25 4.000 49.550
Aug 94.25 94.26 -0.01 94.26 94.26 4.000 49.550
Sep 94.26 94.27 -0.01 94.27 94.27 4.000 49.550
Oct 94.27 94.28 -0.01 94.28 94.28 4.000 49.550
Nov 94.28 94.29 -0.01 94.29 94.29 4.000 49.550
Dec 94.29 94.30 -0.01 94.30 94.30 4.000 49.550
Jan 94.30 94.31 -0.01 94.31 94.31 4.000 49.550
Feb 94.31 94.32 -0.01 94.32 94.32 4.000 49.550
Mar 94.32 94.33 -0.01 94.33 94.33 4.000 49.550
Apr 94.33 94.34 -0.01 94.34 94.34 4.000 49.550
May 94.34 94.35 -0.01 94.35 94.35 4.000 49.550
Jun 94.35 94.36 -0.01 94.36 94.36 4.000 49.550
Jul 94.36 94.37 -0.01 94.37 94.37 4.000 49.550
Aug 94.37 94.38 -0.01 94.38 94.38 4.000 49.550
Sep 94.38 94.39 -0.01 94.39 94.39 4.000 49.550
Oct 94.39 94.40 -0.01 94.40 94.40 4.000 49.550
Nov 94.40 94.41 -0.01 94.41 94.41 4.000 49.550
Dec 94.41 94.42 -0.01 94.42 94.42 4.000 49.550
Jan 94.42 94.43 -0.01 94.43 94.43 4.000 49.550
Feb 94.43 94.44 -0.01 94.44 94.44 4.000 49.550
Mar 94.44 94.45 -0.01 94.45 94.45 4.000 49.550
Apr 94.45 94.46 -0.01 94.46 94.46 4.000 49.550
May 94.46 94.47 -0.01 94.47 94.47 4.000 49.550
Jun 94.47 94.48 -0.01 94.48 94.48 4.000 49.550
Jul 94.48 94.49 -0.01 94.49 94.49 4.000 49.550
Aug 94.49 94.50 -0.01 94.50 94.50 4.000 49.550
Sep 94.50 94.51 -0.01 94.51 94.51 4.000 49.550
Oct 94.51 94.52 -0.01 94.52 94.52 4.000 49.550
Nov 94.52 94.53 -0.01 94.53 94.53 4.000 49.550
Dec 94.53 94.54 -0.01 94.54 94.54 4.000 49.550
Jan 94.54 94.55 -0.01 94.55 94.55 4.000 49.550
Feb 94.55 94.56 -0.01 94.56 94.56 4.000 49.550
Mar 94.56 94.57 -0.01 94.57 94.57 4.000 49.550
Apr 94.57 94.58 -0.01 94.58 94.58 4.000 49.550
May 94.58 94.59 -0.01 94.59 94.59 4.000 49.550
Jun 94.59 94.60 -0.01 94.60 94.60 4.000 49.550
Jul 94.60 94.61 -0.01 94.61 94.61 4.000 49.550
Aug 94.61 94.62 -0.01 94.62 94.62 4.000 49.550
Sep 94.62 94.63 -0.01 94.63 94.63 4.000 49.550
Oct 94.63 94.64 -0.01 94.64 94.64 4.000 49.550
Nov 94.64 94.65 -0.01 94.65 94.65 4.000 49.550
Dec 94.65 94.66 -0.01 94.66 94.66 4.000 49.550
Jan 94.66 94.67 -0.01 94.67 94.67 4.000 49.550
Feb 94.67 94.68 -0.01 94.68 94.68 4.000 49.550
Mar 94.68 94.69 -0.01 94.69 94.69 4.000 49.550
Apr 94.69 94.70 -0.01 94.70 94.70 4.000 49.550
May 94.70 94.71 -0.01 94.71 94.71 4.000 49.550
Jun 94.71 94.72 -0.01 94.72 94.72 4.000 49.550
Jul 94.72 94.73 -0.01 94.73 94.73 4.000 49.550
Aug 94.73 94.74 -0.01 94.74 94.74 4.000 49.550
Sep 94.74 94.75 -0.01 94.75 94.75 4.000 49.550
Oct 94.75 94.76 -0.01 94.76 94.76 4.000 49.550
Nov 94.76 94.77 -0.01 94.77 94.77 4.000 49.550
Dec 94.77 94.78 -0.01 94.78 94.78 4.000 49.550
Jan 94.78 94.79 -0.01 94.79 94.79 4.000 49.550
Feb 94.79 94.80 -0.01 94.80 94.80 4.000 49.550
Mar 94.80 94.81 -0.01 94.81 94.81 4.000 49.550
Apr 94.81 94.82 -0.01 94.82 94.82 4.000 49.550
May 94.82 94.83 -0.01 94.83 94.83 4.000 49.550
Jun 94.83 94.84 -0.01 94.84 94.84 4.000 49.550
Jul 94.84 94.85 -0.01 94.85 94.85 4.000 49.550
Aug 94.85 94.86 -0.01 94.86 94.86 4.000 49.550
Sep 94.86 94.87 -0.01 94.87 94.87 4.000 49.550
Oct 94.87 94.88 -0.01 94.88 94.88 4.000 49.550
Nov 94.88 94.89 -0.01 94.89 94.89 4.000 49.550
Dec 94.89 94.90 -0.01 94.90 94.90 4.000 49.550
Jan 94.90 94.91 -0.01 94.91 94.91 4.000 49.550
Feb 94.91 94.92 -0.01 94.92 94.92 4.000 49.550
Mar 94.92 94.93 -0.01 94.93 94.93 4.000 49.550
Apr 94.93 94.94 -0.01 9

***Any time any place
any share...***

**instant access to up-to-the-minute share prices from
anywhere in the world**

Whether you're doing business in Berlin or hatching deals in Hong Kong, FT Cityline International can link you with all the UK stock market information you need:

0110000

1011010

FINANCIAL TIMES TUESDAY NOVEMBER 15 1994

**BE
OUR
GUEST.**



CORINTHIA PALACE

When you stay with us
in **VALLETTA (Malta)**
stay in touch -
with your complimentary copy of the

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Financial Times

[illegible]

1 pm closed November 14

[illegible]

Financial Times. Europe's Business Newspaper.

Financial Times. Europe's Business Newspaper.

AMERICA

Dow bounces on rises in bonds, dollar

Wall Street

US share prices bounced back from Friday's losses yesterday morning, influenced by rising bond prices and a strengthening dollar, writes Lisa Branstetter in New York.

By 1 pm, the Dow Jones Industrial Average was up 24.22 at 3,825.69, more than making up for Friday's 20.52 decline. The more broadly based Standard & Poor's 500 rose 2.73 to 465.06, while the American Stock Exchange composite gained 0.87 at 448.91. The Nasdaq composite was ahead 3.15 at 785.27. Trading volume on the NYSE came to 151m shares.

The market was strengthened in part by gains made by the dollar against the yen and the D-Mark. This boosted bond prices by alleviating fears that a declining dollar would drive investors out of US government securities.

Volume was modest as investors awaited news on interest rate policy expected to come out of today's meeting of the Federal Reserve's Open Market Committee meeting. The consensus on Wall Street was that the Fed would boost the federal funds target rate by 50 basis points to 5 1/4 per cent.

Traders were also awaiting other economic indicators this week for hints of inflationary pressures. Expected today were figures on retail sales and industrial production, and tomorrow should see the release of all-important consumer price figures.

The biotech sector continued to make strong gains after reports that a major pharmaceutical company was negotiating to buy a minority equity position in Chiron. After closing up 51% on Friday, Chiron gained 3% at \$74, following along much of the rest of the sector. Genentech gained 5% at

\$47%, Amgen 5% at \$68. Biogen 4% at \$40 and Celpro 3% at \$15.

Shares of Chrysler, which at noon were the most actively traded securities on the NYSE, jumped 3% at \$48 1/2 amid a fusée between the company and its chief executive, Mr. Robert I. Lutz. Mr. Lutz said he wanted to increase his holdings in the carmaker and called on Chrysler to act to increase the value of the company's shares.

Eastman Kodak rose 1 1/4% at \$47 after an analyst at Prudential Securities upgraded the shares to "buy", citing the company's speedy move to return to its photographic roots by selling other assets.

Canada

Toronto stocks were mixed at midday in extremely thin trading ahead of today's Federal Open Market Committee meeting. One trader said that any movement yesterday was likely to reflect position-squaring in advance of the expected rise in US interest rates. The TSE 300 index rose 8.4 to 4,179.1 in volume of 20.3m shares.

Venezuela

Share prices on the Caracas Stock Exchange slipped for the 11th day in succession, the Merivest index closing 2.36 or 1.9 per cent lower at 124.05.

Electricidad de Caracas, the market's benchmark stock, fell 12 bolivars more to 230 bolivars. It has fallen steadily from above 330 bolivars since the end of September, following the announcement of a \$65m, one-for-six share subscription. Investors continued to offload Electricidad shares in the cash market, said traders, to take advantage of the share subscription which runs until December 9.

EUROPE

Frankfurt climbs on Ifo profits forecast

Bourses were mostly subdued as they waited for today's FOMC meeting in Washington and the rise in interest rates that it is expected to bring, writes Our Markets Staff.

FRANKFURT advanced on the firm dollar and a stable German bond market. The Dax index closed 10.94 higher on the session at 2,069.29, and improved further in its trading to end the post-bourse at 2,091.04. Turnover fell from DM5.5m to DM4.4m.

Equities were encouraged by the Ifo economic research institute forecast that profits in west German industry could jump by 150 per cent to a total of around DM50bn in 1994.

Financials were strong on the hope that the Federal Reserve may help stabilise global interest rates, and bond markets, with its decision today. Allianz recovered DM41 to DM2,416 on the session and Commerzbank by DM7 to DM326.

Elsewhere it was mostly a day for individual stockpicking. Schering, the pharmaceuticals group, gained DM9.70 at DM969, encouraged by a full-year sales forecast of DM350m for its BetaSeron multiple sclerosis drug, rising by 50 per cent in 1995. The market had expected full-year sales of around DM300m.

SAP, the computer software

FT-SE Actuaries Share Indices

THE EUROPEAN SERIES										
Nov 14	Nov 11	Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2
FT-SE 100	1341.71	1345.52	1345.14	1324.29	1322.86	1320.52	1318.58	1316.58	1314.58	1312.58
FT-SE 250	1396.52	1405.58	1405.58	1384.92	1382.86	1380.52	1378.58	1376.58	1374.58	1372.58

Nov 14: 1341.71, 1345.52, 1345.14, 1324.29, 1322.86, 1320.52, 1318.58, 1316.58, 1314.58, 1312.58, 1310.58, 1308.58, 1306.58, 1304.58, 1302.58, 1300.58, 1298.58, 1296.58, 1294.58, 1292.58, 1290.58, 1288.58, 1286.58, 1284.58, 1282.58, 1280.58, 1278.58, 1276.58, 1274.58, 1272.58, 1270.58, 1268.58, 1266.58, 1264.58, 1262.58, 1260.58, 1258.58, 1256.58, 1254.58, 1252.58, 1250.58, 1248.58, 1246.58, 1244.58, 1242.58, 1240.58, 1238.58, 1236.58, 1234.58, 1232.58, 1230.58, 1228.58, 1226.58, 1224.58, 1222.58, 1220.58, 1218.58, 1216.58, 1214.58, 1212.58, 1210.58, 1208.58, 1206.58, 1204.58, 1202.58, 1200.58, 1198.58, 1196.58, 1194.58, 1192.58, 1190.58, 1188.58, 1186.58, 1184.58, 1182.58, 1180.58, 1178.58, 1176.58, 1174.58, 1172.58, 1170.58, 1168.58, 1166.58, 1164.58, 1162.58, 1160.58, 1158.58, 1156.58, 1154.58, 1152.58, 1150.58, 1148.58, 1146.58, 1144.58, 1142.58, 1140.58, 1138.58, 1136.58, 1134.58, 1132.58, 1130.58, 1128.58, 1126.58, 1124.58, 1122.58, 1120.58, 1118.58, 1116.58, 1114.58, 1112.58, 1110.58, 1108.58, 1106.58, 1104.58, 1102.58, 1100.58, 1098.58, 1096.58, 1094.58, 1092.58, 1090.58, 1088.58, 1086.58, 1084.58, 1082.58, 1080.58, 1078.58, 1076.58, 1074.58, 1072.58, 1070.58, 1068.58, 1066.58, 1064.58, 1062.58, 1060.58, 1058.58, 1056.58, 1054.58, 1052.58, 1050.58, 1048.58, 1046.58, 1044.58, 1042.58, 1040.58, 1038.58, 1036.58, 1034.58, 1032.58, 1030.58, 1028.58, 1026.58, 1024.58, 1022.58, 1020.58, 1018.58, 1016.58, 1014.58, 1012.58, 1010.58, 1008.58, 1006.58, 1004.58, 1002.58, 1000.58, 998.58, 996.58, 994.58, 992.58, 990.58, 988.58, 986.58, 984.58, 982.58, 980.58, 978.58, 976.58, 974.58, 972.58, 970.58, 968.58, 966.58, 964.58, 962.58, 960.58, 958.58, 956.58, 954.58, 952.58, 950.58, 948.58, 946.58, 944.58, 942.58, 940.58, 938.58, 936.58, 934.58, 932.58, 930.58, 928.58, 926.58, 924.58, 922.58, 920.58, 918.58, 916.58, 914.58, 912.58, 910.58, 908.58, 906.58, 904.58, 902.58, 900.58, 898.58, 896.58, 894.58, 892.58, 890.58, 888.58, 886.58, 884.58, 882.58, 880.58, 878.58, 876.58, 874.58, 872.58, 870.58, 868.58, 866.58, 864.58, 862.58, 860.58, 858.58, 856.58, 854.58, 852.58, 850.58, 848.58, 846.58, 844.58, 842.58, 840.58, 838.58, 836.58, 834.58, 832.58, 830.58, 828.58, 826.58, 824.58, 822.58, 820.58, 818.58, 816.58, 814.58, 812.58, 810.58, 808.58, 806.58, 804.58, 802.58, 800.58, 798.58, 796.58, 794.58, 792.58, 790.58, 788.58, 786.58, 784.58, 782.58, 780.58, 778.58, 776.58, 774.58, 772.58, 770.58, 768.58, 766.58, 764.58, 762.58, 760.58, 758.58, 756.58, 754.58, 752.58, 750.58, 748.58, 746.58, 744.58, 742.58, 740.58, 738.58, 736.58, 734.58, 732.58, 730.58, 728.58, 726.58, 724.58, 722.58, 720.58, 718.58, 716.58, 714.58, 712.58, 710.58, 708.58, 706.58, 704.58, 702.58, 700.58, 698.58, 696.58, 694.58, 692.58, 690.58, 688.58, 686.58, 684.58, 682.58, 680.58, 678.58, 676.58, 674.58, 672.58, 670.58, 668.58, 666.58, 664.58, 662.58, 660.58, 658.58, 656.58, 654.58, 652.58, 650.58, 648.58, 646.58, 644.58, 642.58, 640.58, 638.58, 636.58, 634.58, 632.58, 630.58, 628.58, 626.58, 624.58, 622.58, 620.58, 618.58, 616.58, 614.58, 612.58, 610.58, 608.58, 606.58, 604.58, 602.58, 600.58, 598.58, 596.58, 594.58, 592.58, 590.58, 588.58, 586.58, 584.58, 582.58, 580.58, 578.58, 576.58, 574.58, 572.58, 570.58, 568.58, 566.58, 564.58, 562.58, 560.58, 558.58, 556.58, 554.58, 552.58, 550.58, 548.58, 546.58, 544.58, 542.58, 540.58, 538.58, 536.58, 534.58, 532.58, 530.58, 528.58, 526.58, 524.58, 522.58, 520.58, 518.58, 516.58, 514.58, 512.58, 510.58, 508.58, 506.58, 504.58, 502.58, 500.58, 498.58, 496.58, 494.58, 492.58, 490.58, 488.58, 486.58, 484.58, 482.58, 480.58, 478.58, 476.58, 474.58, 472.58, 470.58, 468.58, 466.58, 464.58, 462.58, 460.58, 458.58, 456.58, 454.58, 452.58, 450.58, 448.58, 446.58, 444.58, 442.58, 440.58, 438.58, 436.58, 434.58, 432.58, 430.58, 428.58, 426.58, 424.58, 422.58, 420.58, 418.58, 416.58, 414.58, 412.58, 410.58, 408.58, 406.58, 404.58, 402.58, 400.58, 398.58, 396.58, 394.58, 392.58, 390.58, 388.58, 386.58, 384.58, 382.58, 380.58, 378.58, 376.58, 374.58, 372.58, 370.58, 368.58, 366.58, 364.58, 362.58, 360.58, 358.58, 356.58, 354.58, 352.58, 350.58, 348.58, 346.58, 344.58, 342.58, 340.58, 338.58, 336.58, 334.58, 332.58, 330.58, 328.58, 326.58, 324.58, 322.58, 320.58, 318.58, 316.58, 314.58, 312.58, 310.58, 308.58, 306.58, 304.58, 302.58, 300.58, 298.58, 296.58, 294.58, 292.58, 290.58, 288.58, 286.58, 284.58, 282.58, 280.58, 278.58, 276.58, 274.58, 272.58, 270.58, 268.58, 266.58, 264.58, 262.58, 260.58, 258.58, 256.58, 254.58, 252.58, 250.58, 248.58, 246.58, 244.58, 242.58, 240.58, 238.58, 236.58, 234.58, 232.58, 230.58, 228.58, 226.58, 224.58, 222.58, 220.58, 218.58, 216.58, 214.58, 212.58, 210.58, 208.58, 206.58, 204.58, 202.58, 200.58, 198.58, 196.58, 194.58, 192.58, 190.58, 188.58, 186.58, 184.58, 182.58, 180.58, 178.58, 176.58, 174.58, 172.58, 170.58, 168.58, 166.58, 164.58, 162.58, 160.58, 158.58, 156.58, 154.58, 152.58, 150.58, 148.58, 146.58, 144.58, 142.58, 140.58, 138.58, 136.58, 134.58, 132.58, 130.58, 128.58, 126.58, 124.58, 122.58, 120.58, 118.58, 116.58, 114.58, 112.58, 110.58, 108.58, 106.58, 104.58, 102.58, 100.58, 98.58, 96.58, 94.58, 92.58, 90.58, 88.58, 86.58, 84.58, 82.58, 80.58, 78.58, 76.58, 74.58, 72.58, 70.58, 68.58, 66.58, 64.58, 62.58, 60.58, 58.58, 56.58, 54.58, 52.58, 50.58, 48.58, 46.58, 44.58, 42.58, 40.58, 38.58, 36.58, 34.58, 32.58, 30.58, 28.58, 26.58, 24.58, 22.58, 20.58, 18.58, 16.58, 14.58, 12.58, 10.58, 8.58, 6.58, 4.58, 2.58, 0.58, -0.58, -2.58, -4.58, -6.58, -8.58, -10.58, -12.58, -14.58, -16.58, -18.58, -20.58, -22.58, -24.58, -26.58, -28.58, -30.58, -32.58, -34.58, -36.58, -38.58, -40.58, -42.58, -44.58, -46.58, -48.58, -50.58, -52.58, -54.58, -56.58, -58.58, -60.58, -62.58, -64.58, -66.58, -68.58, -70.58, -72.58, -74.58, -76.58, -78.58, -80.58, -82.58, -84.58, -86.58, -88.58, -90.58, -92.58, -94.58, -96.58, -98.58, -100.58, -102.58, -104.58, -106.58, -108.58, -110.58, -112.58, -114.58, -116.58, -118.58, -120.58, -122.58, -124.58, -126.58, -128.58, -130.58, -132.58, -134.58, -136.58, -138.58, -140.58, -142.58, -144.58, -146.58, -148.58, -150.58, -152.58, -154.58, -156.58, -158.58, -160.58, -162.58, -164.58, -166.58, -168.58, -170.58, -172.58, -174.58, -176.58, -178.58, -180.58, -182.58, -184.58, -186.58, -188.58, -190.58, -192.58, -194.58, -196.58, -198.58, -200.58, -202.58, -204.58, -206.58, -208.58, -210.58, -212.58, -214.58, -216.58, -218.58, -220.58, -222.58, -224.58, -226.58, -228.58, -230.58, -232.58, -234.58, -236.58, -238.58, -240.58, -242.58, -244.58, -246.58, -248.58, -250.58, -252.58, -254.58, -256.58, -258.58, -260.58, -262.58, -264.58, -266.58, -268.58, -270.58, -272.58, -274.58, -276.58, -278.58, -280.58, -282.58, -284.58, -286.58, -288.58, -290.58, -292.58, -294.58, -296.58, -298.58, -300.58, -302.58, -304.58, -306.58, -308.58, -310.58, -312.58, -314.58, -316.58, -318.58, -320.58, -322.58, -324.58, -326.58, -328.58, -330.58, -332.58, -334.58, -336.58, -338.58, -340.58, -342.58, -344.58, -346.58, -348.58, -350.58, -352.58, -354.58, -356.58, -358.58, -360.58, -362.58, -364.58, -366.58, -368.58, -370.58, -372.58, -374.58, -376.58, -378.58, -380.58, -382.58, -384.58, -386.58, -388.58, -390.58, -392.58, -394.58, -396.58, -398.58, -400.58, -402.58, -404.58, -406.58, -408.58, -410.58, -412.58, -414.58, -416.58, -418.58, -420.58, -422.58, -424.58, -426.58, -428.58, -430.58, -432.58, -434.58, -436.58, -438.58, -440.58, -442.58, -444.58, -446.58, -448.58, -450.58, -452.58, -454.58, -456.58, -458.58, -460.58, -462.58, -464.58, -466.58, -468.58, -470.58, -472.58, -474.58, -476.58, -478.58, -480.58, -482.58, -484.58, -486.58, -488.58, -490.58, -492.58, -494.58, -496.58, -498.58, -500.58, -502.58, -504.58, -506.58, -508.58, -510.58, -512.58, -514.58, -516.58, -518.58, -520.58, -522.58, -524.58, -526.58, -528.58, -530.58, -532.58, -534.58, -536.58, -538.58, -540.58, -542.58, -544.58, -546.58, -548.58, -550.58, -552.58, -554.58, -556.58, -558.58, -560.58, -562.58, -564.58, -566.58, -568.58, -570.58, -572.58, -574.58, -576.58, -578.58, -580.58, -582.58, -584.58, -586.58, -588.58, -590.58, -592.58, -594.58, -596.58, -598.58, -600.58, -602.58, -604.58, -606.58, -608.58, -610.58, -612.58, -614.58, -616.58, -618.58, -620.58, -622.58, -624.58, -626.58, -628.58, -630.58, -632.58, -634.58, -636.58, -638.58, -640.58, -642.58, -644.58, -646.58, -648.58, -650.58, -652.58, -654.58, -656.58, -658.58, -660.58, -662.58, -664.58, -666.58, -668.58, -670.58, -672.58, -674.58, -676.58, -678.58, -680.58, -682.58, -684.58, -686.58, -688.58, -690.58, -692.58, -694.58, -696.58, -698.58, -700.58, -702.58, -704.58, -706.58, -708.58, -710.58, -712.58, -714.58, -716.58, -718.58, -720.58, -722.58, -724.58, -726.58, -728.58, -730.58, -732.58, -734.58, -736.58, -738.58, -740.58, -742.58, -744.58, -746.58, -748.58, -750.58, -752.58, -754.58, -756.58, -758.58, -760.58, -762.58, -764.58, -766.58, -768.58, -770.58, -772.58, -774.58, -776.58, -778.58, -780.58, -782.58, -784.58, -786.58, -788.58, -790.58, -792.58, -794.58, -796.58, -798.58, -800.58, -802.58, -804.58, -806.58, -808.58, -810.58, -812.58, -814.58, -816.58, -818.58, -820.58, -822.58, -824.58, -826.58, -828.58, -830.58, -832.58, -834.58, -836.58, -838.58, -840.58, -842.58, -844.58, -846.58, -848.58, -850.58, -852.58, -854.58, -856.58, -858.58, -860.58, -862.58, -864.58, -866.58, -868.58, -870.58, -872.58, -874.58, -876.58, -878.58, -880.58, -882.58, -884.58, -886.58, -888.58, -890.58, -892.58, -894.58, -896.58, -898.58, -900.58, -902.58, -904.58, -906.58, -908.58, -910.58, -912.58, -914.58, -916.58, -918.58, -920.58, -922.58, -924.58, -926.58, -928.58, -930.58, -932.58, -934.58, -936.58, -938.58, -940.58, -942.58, -944.58, -946.58, -948.58, -950.58, -952.58, -954.58, -956.58, -958.58, -960.58, -962.58, -964.58, -966.58, -968.58, -970.58, -972.58, -974.58, -976.58, -978.58, -980.58, -982.58, -984.58, -986.58, -988.58, -990.58, -992.58, -994.58, -996.58, -998.58, -1000.58, -1002.58, -1004.58, -1006.58, -1008.58, -1010.58, -1012.58, -1014.58, -1016.58, -1018.58, -1020.58, -1022.58, -1024.58, -1026.58, -1028.58, -1030.58, -1032.58, -1034.58, -1036.58, -1038.58, -1040.58, -1042.58, -1044.58, -1046.58, -1048.58, -1050.58, -1052.58, -1054.58, -1056.58, -1058.58, -1060.58, -1062.58, -1064.58, -1066.58, -1068.58, -1070.58, -1072.58